

Long Range Fiscal and Capital Plan Revised April 22, 2024

Table of Contents

1.	Introduction	1
2.	Overview	2
3.	Assumptions	6
4.	Millage Impact and Revenues	8
5.	Expenditures	13
6.	Capital Projects Plan	27
7.	Summary of General and Capital Reserve Funds	32
8.	Evaluation of Combined Fund Balance and Capital Reserve Contribution Targets	35
9.	Technology Plan	38
10.	Scenario Analysis of Various Tax Rate Increases	42
11.	Supplemental Information	46
12.	Glossary	51

Introduction

This Long Range Fiscal and Capital Plan serves as a cornerstone for the East Penn School District's financial and operational strategy. It aims to establish a comprehensive framework for informed budgetary and capital expenditure decisions, ensuring the district's financial sustainability and operational excellence over the coming years. By leveraging historical data, long-term labor agreements, and quantitative metrics, this plan lays a solid foundation for forward-looking projections. However, it's crucial to acknowledge the potential influence of economic, social, political, and environmental variables on future budgets, emphasizing the plan's role as a living document rather than a static blueprint.

This plan is designed to evolve through annual updates, in order to adapt to changing circumstances and incorporate the latest financial data. By comparing actual year-end results with projections, variances can be identified and analyzed, resulting in refined forecasts to better reflect the district's future financial landscape. This iterative process ensures planning remains both relevant and robust, aligning closely with the district's goals and needs.

Included within this document are an Overview section that sets the stage for the district's long-range planning efforts, detailed General Fund and Capital Reserve Fund projections, and an analysis of the interplay between these critical financial components. The General Fund Summary offers a snapshot of the district's fiscal strategy, formatted to align with the Statement of Revenue, Expenditure, and Changes in Fund Balances from the district's Single Audit Report. This alignment facilitates an intuitive comparison and enhances the transparency of the financial planning process.

By adopting this dynamic and comprehensive approach to long-range fiscal planning, the East Penn School District positions itself to navigate the complexities of future financial management with confidence, ensuring exceptional educational services can continue to be provided.

Overview

The East Penn School District is committed to ensuring its financial health and sustainability, a crucial step in fulfilling the district's mission to provide high-quality education while effectively meeting both present and future needs. This long-range fiscal and capital plan embodies the district's strategic approach to financial stewardship, underpinned by a steadfast commitment to educational excellence and prudent fiscal management.

This long-range fiscal plan is anchored by the following core criteria, designed to uphold the district's mission and values:

Educational Program Excellence: The district is dedicated to maintaining and enhancing the quality of educational programs. This includes supporting optimal class sizes, program quality, and compliance with state and federal guidelines. Achieving these standards may necessitate additional personnel and resources.

Educational Opportunity Expansion: Whenever feasible, educational opportunities for all students will be broadened, fostering an inclusive and enriching learning environment.

Physical Plant Maintenance: The upkeep of the district's facilities is a priority, ensuring a safe and conducive learning environment. This encompasses regular maintenance and upgrades to roofing, HVAC systems, exteriors, and athletic facilities, financed through the Capital Reserve Fund or strategic borrowing.

Budgetary Reserve: Aiming for a budgetary reserve of 3% to 5%, recognizes the challenges of fund balance maintenance, especially during economic fluctuations. This reserve is a portion of the budget that is deliberately kept unallocated to provide flexibility and financial security, allowing the district to manage unexpected costs without the need to amend the budget significantly. The budgetary reserve can be seen as a contingency fund, ensuring that the district has immediate access to resources in case of emergencies, such as sudden infrastructure repairs, unexpected increases in enrollment, or other unplanned expenditures.

Responsible Tax Management: Proposed real estate tax increases will align with or fall below the state-mandated Act 1 Index, balancing fiscal responsibility with the need to fund district priorities.

The interplay between maintaining program quality, facility upkeep, budgetary health, and managing tax rates is complex. Some scenarios may require tax adjustments or program recalibrations to align with fiscal realities and community expectations. Prioritizing these guiding principles while maintaining a balanced approach is crucial for the district's success.

The financial projections in this plan are grounded in a thorough analysis of past and present fiscal data:

Actual Figures: Audited figures from the Single Audit Reports for fiscal years 2018-19 through 2022-23 provide a solid historical basis.

Current Budget and Estimates: The 2023-24 budget figures and management's year-end estimates offer a snapshot of the district's current financial standing.

Future Budgets and Projections: Budget figures for 2024-25 and projections for 2025-26 and beyond are based on detailed assumptions outlined in this document, ensuring planning remains forward-looking and grounded in reality.

This long-range fiscal and capital plan is a living document, integral to the East Penn School District's strategic financial management. It reflects a commitment to educational excellence, responsible stewardship of resources, and engagement with community expectations. By adhering to these guiding principles and continuously refining projections, ensures the district remains well-positioned to fulfill its mission now and in the future.

	A		В		С		D		E		F		G		Н
1			Gene	eral	Fund Summa	arv	- Historical								
2						,									
3															
4			2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Description		Actual		Actual		Actual		Actual		Actual		Budget		Estimated
6															
	Local Revenue	\$	112,773,106	\$	113,093,175	\$	115,646,975	\$		\$	129,066,274	\$	131,033,213	\$	133,180,590
	State Revenue		34,543,741		35,472,019		35,437,401		35,999,463		40,638,112		43,909,338		43,201,086
	Federal Revenue + Other Financing Sources		1,535,208		1,687,968		2,960,030		12,264,582		3,027,499		1,957,934		1,975,492
10	District Priorities (Revenue)		-		-		-		-		-		-		-
11		•		•		•		•		•		•		•	
12	Total Revenue	\$	148,852,055	\$	150,253,162	\$	154,044,406	\$	170,427,679	\$	172,731,885	\$	176,900,485	\$	178,357,168
13															
14	Salaries	\$	62,680,717	¢	64,859,816	¢	62,981,812	¢	67.375.027	ድ	71 001 154	\$	75,296,731	¢	74,382,713
	Benefits	φ	37,939,422	φ	38,929,951	φ	38,952,782	Φ	67,375,027 42,185,797	Φ	71,804,154 46,407,532	φ	75,296,731 50,114,595	φ	49,256,120
	District-Wide Instructional Services		18,126,124		17,575,267		19,372,096		21,668,449		21,572,161		24,124,921		24,720,148
	District-Wide Non-Instructional Services		14,305,899		14,496,761		13,295,420		16,518,029		17,940,776		28,201,167		18,663,639
	District Priorities (Expense)		-		-						-				-
	Capital Reserve Fund Transfer		4,490,000		2,799,013		11,240,000		8,200,000		4,857,957		4,464,200		4,464,200
21	Debt Service	\$	10,158,343	\$	9,644,534	\$	8,814,612	\$	8,144,268	\$	7,849,728	\$	5,833,817	\$	5,833,817
22		Ŧ		Ŧ	-, <u></u>	Ŧ	•,• · ·,• · <u>-</u>	<u>+</u>	<u> </u>	<u> </u>	· ,• · •,· <u>- •</u>	<u> </u>	-,,-	Ŧ	-,,
23	Total Expenditures	\$	147,700,506	\$	148,305,342	\$	154,656,723	\$	164,091,570	\$	170,432,309	\$	188,035,431	\$	177,320,637
24	•							-	<u> </u>						<i></i>
25	Less: Budgetary Reserve	\$		\$		\$		\$		\$		\$	(8,954,100)	\$	_
26															
27	Anticipated Expenditures	\$	147,700,506	\$	148,305,342	\$	154,656,723	\$	164,091,570	\$	170,432,309	\$	179,081,331	\$	177,320,637
28															
	Surplus (Deficit)		1,151,549		1,947,820		(612,317))	6,336,109		2,299,576		(2,180,846)		1,036,531
30															
31		•		•		•		•		•	~~ ~ ~ ~ ~ ~ ~ ~	^		•	
32	Total Fund Balance - Beginning	\$	14,620,016	\$	15,771,567	\$	17,719,387	\$	17,210,218	\$	23,546,327	\$	25,570,682	\$	25,845,904
33	Dries Deried Adjustments	¢		¢	0			۴	400 440			¢		¢	
34	Prior Period Adjustments	\$	-	\$	2			\$	103,148			\$	-	\$	-
35	Non-Spendable Fund Balance - Ending	\$	883,048	¢		\$		\$	11,799	¢	1,385,354	\$		\$	
	Restricted Fund Balance - Ending	φ	23,411	φ	- 31,141	φ	- 141,723	Φ	138,292	Φ	208,386	φ	- 138,292	φ	- 165,066
	Committed Fund Balance - Ending		20,411		51,141		-		6,068,784		3,407,605		1,289,759		1,289,759
	Assigned Fund Balance - Ending		- 8,487,220		7,985,500		9,398,425		11,102,180		11,134,946		9,448,454		11,536,624
	Unassigned Fund Balance - Ending		6,377,888		9,702,746		7,670,070		6,225,272		9,709,613		12,513,331		13,890,986
	Total Fund Balance - Ending	\$	15,771,567	\$	17,719,387	\$	17,210,218	\$	23,546,327	\$	25,845,904	\$	23,389,836	\$	26,882,435
41		Ψ	10,771,007	Ψ	11,110,001	Ψ	.,210,210	Ψ	20,040,021	Ψ	20,040,004	<u>Ψ</u>	20,000,000	Ψ	20,002,400
43															
44	Total Fund Balance Percent of Anticipated Expenditures		10.68%		11.95%		11.13%	,	14.35%		15.16%		13.06%		15.16%
45	······································														
46	Total Fund Balance Percent of Total Expenditures		10.68%		11.95%		11.13%	,	14.35%		15.16%		12.44%		15.16%
47															
48	Total Fund Balance as # Months Anticipated Expenditures		1.28		1.43		1.34		1.72		1.82		1.57		1.82
49															
50															

A	1	G		Н			1	J		K		L		М
1		Gene	eral	Fund Summa	arv	- Projected								
					,									
2 3 4														
4		2023-24		2023-24]	2024-25		2025-26		2026-27		2027-28		2028-29
5 Description		Budget		Estimated		Proposed		Projected		Projected		Projected		Projected
6														
7 Local Revenue	\$	131,033,213	\$	133,180,590	\$	139,540,682	\$	147,678,582	\$	155,761,153	\$	163,585,314	\$	171.637.731
8 State Revenue	*	43,909,338	Ŧ	43,201,086	Ŧ	44,384,477	Ŧ	45,912,508	Ŧ	48,104,060	+	50,333,101	Ŧ	52,698,482
9 Federal Revenue/Other Sources		1,957,934		1,975,492		2,069,497		2,100,539		2,132,048		2,164,028		2,196,489
10 District Priorities (Revenue)		-		-		269,264		278,688		288,442		298,538		308,987
						200,201		210,000		200,112		200,000		000,001
12 Total Revenue	\$	176,900,485	\$	178,357,168	\$	186,263,920	\$	<u>195,970,317</u>	\$	206,285,703	\$	216,380,981	\$	226,841,689
13	<u> </u>		<u> </u>		<u> </u>	,,	<u> </u>		<u> </u>		<u> </u>		<u> </u>	
14														
15 Salaries	\$	75,296,731	\$	74,382,713	\$	78,158,394	\$	80,004,254	\$	82,594,663	\$	85,245,712	\$	87,975,927
16 Benefits	Ψ	50,114,595	Ψ	49,256,120	Ψ	51,587,857	Ψ	53,905,731	Ψ	56,552,206	Ψ	59,172,774	Ψ	61,959,861
17 District-Wide Instructional Services	1	24,124,921		24,720,148		27,703,370		30,101,381		31,805,791		34,408,913		37,569,270
18 District-Wide Non-Instructional Services	1	28,201,167		18,663,639		29,331,857		30,893,135		32,330,869		33,805,790		35,360,058
19 District Priorities (Expense)		20,201,107		10,003,039		2,318,317		2,399,458		2,483,439		2,570,359		2,660,322
20 Capital Reserve Fund Transfer		4,464,200		4,464,200		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
21 Debt Service														
		5,833,817		5,833,817		6,405,649		3,458,558		4,845,908		5,075,375		5,073,600
	\$	400 025 424	¢	477 200 627	¢	407 000 544	¢	200 700 444	¢	240 640 440	¢	000 076 477	¢	220 500 504
23 Total Expenditures	<u> </u>	188,035,431	<u>\$</u>	177,320,637	<u>\$</u>	197,800,544	<u>\$</u>	208,760,114	<u>\$</u>	218,610,448	<u>\$</u>	228,276,477	<u>\$</u>	238,596,581
	¢	(0.054.400)	¢		¢	(0, 222, 665)	¢	(0.040.050)	¢	(40,440,004)	¢	(40.070.200)	¢	(44.004.740)
25 Less: Budgetary Reserve	<u>\$</u>	(8,954,100)	<u>Þ</u>		<u>\$</u>	(9,332,665)	<u>\$</u>	(9,940,958)	<u>\$</u>	(10,410,021)	<u>\$</u>	(10,870,308)	Þ	(11,361,742)
	÷	470 004 004	•	477 000 007	~	400 407 070	*	400 040 450	•	000 000 407	•	047 400 400	•	007 004 000
27 Anticipated Expenditures	\$	179,081,331	\$	177,320,637	\$	188,467,879	\$	198,819,156	Þ	208,200,427	\$	217,406,168	\$	227,234,839
28 co Surpluo (Deficit)	\$	(2 4 90 9 46)	¢	1 026 524	¢	(2 202 050)	¢	(2 040 020)	¢	(1 014 724)	¢	(1 025 197)	¢	(202.450)
29 Surplus (Deficit)	φ	(2,180,846)	φ	1,036,531	\$	(2,203,959)	φ	(2,848,839)	φ	(1,914,724)	Φ	(1,025,187)	φ	(393,150)
30														
31 Total Fund Balance - Deginging	¢	05 570 600	¢	25 945 004	¢	00 000 405	¢	04 670 476	¢	04 000 007	¢	10 01 1 01 2	¢	10 000 700
32 Total Fund Balance - Beginning	\$	25,570,682	\$	25,845,904	\$	26,882,435	φ	24,678,476	φ	21,829,637	\$	19,914,913	\$	18,889,726
33	¢		¢		¢		¢		¢		¢		¢	
34 Prior Period Adjustment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
35 New Operate la Frank Dalance - Frailing	~		•		~		•		•		•		•	
36 Non-Spendable Fund Balance - Ending	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
37 Restricted Fund Balance - Ending		138,292		165,066		165,066		165,066		165,066		165,066		165,066
38 Committed Fund Balance - Ending		1,289,759		1,289,759		1,635,800		1,022,000		1,272,000		1,727,800		2,095,800
39 Assigned Fund Balance - Ending		9,448,454		11,536,624		12,789,797		12,324,746		11,895,495		11,754,892		-
40 Unassigned Fund Balance - Ending	<u> </u>	12,513,331		13,890,986		10,087,813		8,317,825		6,582,352		5,241,968		16,235,710
41 Total Fund Balance - Ending	<u>\$</u>	23,389,836	<u>\$</u>	26,882,435	\$	24,678,476	\$	21,829,637	<u>\$</u>	<u>19,914,913</u>	<u>\$</u>	<u>18,889,726</u>	\$	<u>18,496,576</u>
42														
43														
44 Total Fund Balance Percent of Anticipated Expenditures		13.06%		15.16%		13.09%		10.98%		9.57%		8.69%		8.14%
45														
46 Total Fund Balance Percent of Total Expenditures		12.44%		15.16%		12.48%		10.46%		9.11%		8.27%		7.75%
47														
48 Total Fund Balance as # Months Anticipated Expenditures	1	1.57		1.82		1.57		1.32		1.15		1.04		0.98
49 50 .					l									
50 .														

Assumptions

Preparing a long-range fiscal and capital plan requires making assumptions that significantly affect both revenue and expenditure projections. Even minor deviations in these assumptions can lead to overestimations or underestimations of the fund balance in any given year, influencing future projections as well. Additionally, projections can be impacted by changes in state or federal mandates, labor contracts, and external factors, making accurate predictions challenging.

To address these challenges, the administration has adopted a moderately conservative stance in setting growth assumptions for revenues and expenditures. This approach leverages the administration's understanding of existing labor contracts, historical trends, and the district's anticipated future needs. Assumptions are applied either individually to each line item or collectively to groups with consistent trends.

	<u>^</u>			E		0					· · · ·			
	A	B C	D	E	F f	G Growth & Pi	H Naisation Ac		J	K	L	М	Ν	0
1					, i	Slowin & Pi	ojection As	sumptions						
2 3 4 5 6					Actual	Percentage	Inorono //F				Drainatad	Dereentees	Increase /	
3					Actual	reicentage	increase / (L	Jecrease)			Fiojecieu	rencentage	increase /	(Decrease)
4			2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 to	2023-24		Projection	Projection	Projection	Projection
5	Description		to 2018-19	to 2019-20	to 2020-21	to 2020-21	-	2022-23 to 2023-24 Rev		Average	2025-26	2026-27	2027-28	2028-29
7	Description		10 2010-13	10 2019-20	10 2020-21	10 2021-22	10 2022-25	2023-24 1160	10 2024-23	Average	2023-20	2020-21	2021-20	2020-23
8														
9	Assessment Growth	(1)	2.88%	1.87%	1.28%	0.72%	1.98%	2.24%	0.92%	1.70%	1.70%	1.70%	1.70%	1.70%
9 10	Assessment Growin	(1)	2.0070	1.07 /0	1.2070	0.7270	1.5070	2.2470	0.5270	1.7070	1.7070	1.7070	1.7070	1.7070
11	Revenue Growth Assumptions													
12														
13	Interim Real Estate	(1)	(36.53%)	(15.25%)	54.12%	2.50%	35.01%	(23.20%)	6.92%	3.37%	0.00%	0.00%	0.00%	0.00%
14	Real Estate Transfer Tax	(1)	(14.34%)	(5.45%)	24.71%	23.15%	(18.04%)	(3.48%)	0.40%	0.99%	1.00%	1.00%	1.00%	1.00%
15	Earned Income Tax	(2) (5)	3.61%	0.33%	6.14%	6.25%	6.65%	3.00%	3.00%	4.14%	4.10%	3.85%	3.60%	3.35%
16	Delinquent Taxes	(2)	16.65%	(19.16%)	(4.40%)	35.17%	(23.98%)	4.23%	0.09%	1.23%	1.20%	1.20%	1.20%	1.20%
17	IDEA	(2)	3.77%	`0.60%´	` 5.36% [´]	13.15%	(8.24%)	8.17%	0.00%	3.26%	3.30%	3.30%	3.30%	3.30%
18	Investment Income	(1)	124.12%	(37.75%)	(91.44%)	(42.19%)	6586.46%	10.00%	(12.73%)	933.78%	0.00%	0.00%	0.00%	0.00%
19	Basic Ed Subsidy	(2)	2.67%	`3.85% ´	(0.00%)	`5.71% ´	15.55%	9.57%	`3.66% ´	5.86%	5.90%	5.90%	5.90%	5.90%
20	Special Ed Subsidy	(2)	2.43%	4.98%	0.06%	6.31%	9.90%	2.25%	3.16%	4.15%	4.20%	4.20%	4.20%	4.20%
21	Transportation Subsidy	(3)	0.71%	(7.87%)	4.05%	(38.56%)	45.73%	10.82%	5.31%	2.88%	2.90%	2.90%	2.90%	2.90%
22	Ready to Learn Grant	(1)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
23														
24	Expense Growth Assumptions	(exclud	les wages & l	<u>penefits)</u>										
25														
26	District-Wide Instruction	(2)	24.05%	(10.43%)	13.76%	24.06%	(9.47%)	12.11%	13.87%	9.71%	9.70%	9.70%	9.70%	9.70%
27	Charter School Costs	(2)	0.15%	7.01%	37.07%	(6.58%)	12.78%	16.77%	4.36%	10.22%	10.20%	10.20%	10.20%	10.20%
28	LCTI Tuition	(2)	4.05%	0.25%	1.52%	5.43%	8.18%	11.25%	10.05%	5.82%	5.80%	5.80%	5.80%	5.80%
29	Community College Tuition	(2)	(0.85%)	(0.31%)	0.66%	(0.18%)	(0.88%)	0.55%	(0.03%)	(0.15%)	0.00%	0.00%	0.00%	0.00%
30	Special Ed Costs	(2)	7.32%	2.89%	10.17%	4.84%	6.90%	19.41%	12.25%	9.11%	9.10%	9.10%	9.10%	9.10%
31	Transportation Costs	(3)	(1.62%)	(1.39%)	(14.70%)	37.67%	6.99%	1.95%	17.81%	6.67%	4.00%	4.00%	4.00%	4.00%
32	District-Wide Non-Instruction	(2)	0.19%	1.89%	(7.94%)	23.10%	8.26%	4.82%	8.07%	5.48%	5.50%	5.50%	5.50%	5.50%
33	District Priorities	(1)									3.50%	3.50%	3.50%	3.50%
34														
35	Targeted Rate Assumptions													
36											F 000/	= 000/	5 0 0 0 1	
37	Budgetary Reserve	(4)							l		5.00%	5.00%	5.00%	5.00%
38														
39	(1) Based on management's forecast		0		rs.									

(2) Based on a six (6) year historical trend analysis (adjusted for any inconsistent variances identified by management).

41 (3) Based on the increases set forth in the 2024-2029 STA pupil transportation contract. 42

40

(4) Budgetary Reserve is expressed as a percentage of the anticipated expenses for each year.

(5) Earned Imcome Taxe declines by 0.25% per year in anticipation of slowing economic conditions.

Millage Impact and Revenues

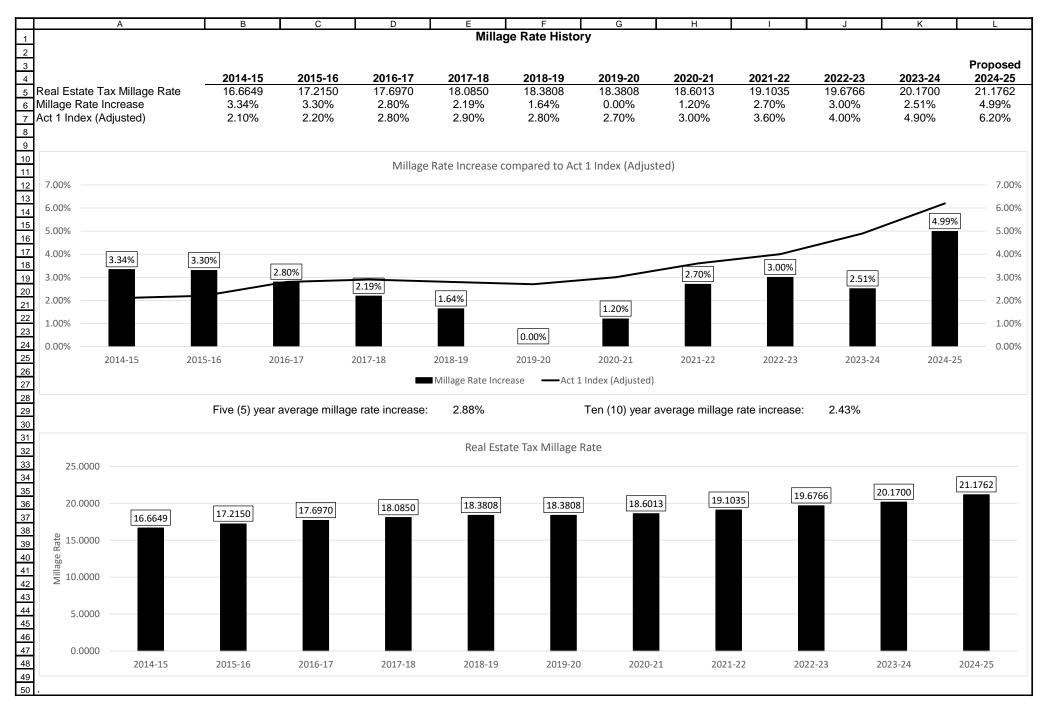
The Act 1 Index, which determines the maximum property tax rate increases for school districts in Pennsylvania, is set annually by the Pennsylvania Department of Education (PDE). It factors in statewide economic indicators and is adjusted using local wealth metrics. For the 2024-25 fiscal year, East Penn School District's adjusted Act 1 Index is 6.20%. The subsequent years' estimates in this plan are based on a study conducted annually by from the Commonwealth of PA Independent Fiscal Office.

Real estate revenue projections hinge on millage rates determined by the school board and taxable assessments set by the Lehigh County Office of Assessment. Taxable assessments currently have an assumed average growth rate of 1.70% to account for new real estate development. Other revenue assumptions are derived from a mix of management forecasts, consideration of current trends, and historical trend analysis.

District expenses for social security and retirement are tied to wage growth and mandated rates, with the state covering approximately 50% of these costs, making them exceptions to the established subsidy growth projections.

The "Revenue from 2024-2025 District Priorities" section outlines Social Security and Retirement Reimbursement from the Commonwealth of PA, specifically aligning the Long Range Fiscal and Capital Plan's total revenues with the PDE-2028 General Fund Budget.

	A	1	В		С		D		E		F		G		Н		
1	Γ		Ь			state	Tax Calcu	latio			·		0				
2																	
3																	
4			2021-22		2022-23	2	2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Description		Budget		Budget		Budget		Proposed		Projected		Projected		Projected		Projected
6			0		0				'		,		,		,		,
7	Statewide Act 1 Index		3.00%		3.40%		4.10%		5.30%		4.50%		4.10%		3.60%		3.50%
8	East Penn SD Adjusted Act 1 Index		3.60%		4.00%		4.90%		6.20%		5.30%		4.80%		4.20%		4.10%
9	-																
10	Real Estate Assessment	5,	706,514,400	5,	760,786,200	5,8	36,714,000	5,	890,262,900	5,	990,397,369	6,0	092,234,125	6,	195,802,105	6,3	301,130,740
11	Real Estate Assessment % Growth		0.80%		0.95%		1.32%		0.92%		1.70%		1.70%		1.70%		1.70%
12																	
13	Value of One (1) Mill of Real Estate Tax	\$	5,706,514	\$	5,760,786	\$	5,836,714	\$	5,890,263	\$	5,990,397	\$	6,092,234	\$	6,195,802	\$	6,301,131
14																	
15																	
16	Application of Act 1 Index																
17	Act 1 Index - Percentage Increase		2.70%		3.00%		2.51%		4.99%		4.50%		4.10%		3.60%		3.50%
18	Act 1 Index - Millage Increase	•	0.5022	•	0.5731	•	0.4934	•	1.0062	•	0.9529	•	0.9072	•	0.8293	•	0.8352
19	Act 1 Index - Additional Revenue	\$	2,865,811	\$	3,301,506	\$	2,879,835	\$	5,926,783	\$	5,708,249	\$	5,526,875	\$	5,138,179	\$	5,262,705
20																	
21																	
22	Application of Act 1 Exceptions		0.000/		0.000/		0.000/		0.000/		0.000/		0.000/		0.000/		0.000/
23	Act 1 Exceptions - Percentage Increase		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
24	Act 1 Exceptions - Millage Increase Act 1 Exceptions - Additional Revenue		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000
25 26	Act T Exceptions - Additional Revenue		-		-		-		-		-		-		-		-
26																	
	Calculation of Final Millage Rate																
20	Prior Year Millage Rate		18.6013		19.1035		19.6766		20.1700		21.1762		22.1291		23.0363		23.8656
30	Act 1 Index - Millage Increase		0.5022		0.5731		0.4934		1.0062		0.9529		0.9072		0.8293		0.8352
31	Act 1 Exceptions - Millage Increase		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000
32	Final Millage Rate		19.1035		19.6766		20.1700		21.1762		22.1291		23.0363		23.8656		24.7008
33							2011100						20.0000		20.0000		
34																	
	Calculation of Final Millage Rate Increase %																
36	Act 1 Index - Percentage Increase		2.70%		3.00%		2.51%		4.99%		4.50%		4.10%		3.60%		3.50%
37	Act 1 Exceptions - Percentage Increase		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
38	Real Estate Millage Percentage Increase		2.70%		3.00%		2.51%		4.99%		4.50%		4.10%		3.60%		3.50%
39	-																
40																	
41	Calculation of Real Estate Tax Revenue																
42	Real Estate Assessment	5,	706,514,400	5,	760,786,200	5,8	36,714,000	5,	890,262,900	5,	990,397,369	6,0	092,234,125	6,	195,802,105	6,3	301,130,740
43	Final Millage Rate		19.1035		19.6766		20.1700		21.1762		22.1291		23.0363		23.8656		24.7008
44	Preliminary Tax Levy										132,562,102						
45	Property Tax Reduction Allocation	\$	(1,835,313)		(2,314,377)		(2,289,194)		(2,289,194)		(2,289,194)		(2,289,194)		(2,289,194)		(2,289,194)
46	Revised Tax Levy	\$		\$	111,038,309	\$1		\$		\$	130,272,908	\$		\$		\$´	
47	Collection Rate	¢	95.80%	۴	96.20%	ф 4	96.20%	¢	96.20%	¢	96.20%	¢.	96.20%	¢	96.20%	<u>م</u>	96.20%
48	Final Tax Levy	\$	102,677,381	\$	106,818,853	\$1	11,050,709	\$	117,791,312	\$	125,322,538	φ.	132,807,312	\$	140,045,402	پ	147,526,333
49		 .					0 1		ta a su sta st				04.44.0				(Fig. 10)
50		Th	e Act 1 Index ut	llized	1 tor 2025-26 to 2	2028-2	y are Act 1 Bas	se Inc	iex projections p	ublisi	hed in November	202	3 by the Commo	nwea	aith of PA Indepe	enden	t Fiscal Office.



	Α	В	<u> </u>	С		D	-	E		F		G		н		
1	Α	5		0		Revenue	- His	=		I		0				
2						norenue										
3																
4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
	Function	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6		Description		Actual		Actual		Actual		Actual		Actual		Duuget		Revised
7	6111	Current Real Estate Taxes	\$	95,294,023	\$	96,612,469	\$	98,475,601	\$	102,945,484	\$	107,050,346	\$	111,050,709	\$	111,502,000
8	6112	Interim Real Estate Taxes	Ψ	805,027	Ψ	682,224	Ψ	1,051,444	Ψ	1,077,691	Ψ	1,454,998	Ψ	1,117,370	Ψ	1,117,370
<u> </u>	6113	Public Utility Reality Tax		104,009		97,656		107,235		109,974		110,211		110,211		106,940
9 10	6114	Payments in Lieu of Taxes		10,963		22,115		107,235		21,125		10,586		10,880		10,880
10	6151	Current Earned Income Taxes		9,559,513		9,591,470		10,180,692		10,817,409		11,536,542		11,525,000		11,882,638
11	6153	Real Estate Transfer Taxes		1,767,392		1,670,993		2,083,964		2,566,448		2,103,560		2,030,403		2,030,403
	6400	Delinquent Taxes		2,052,541		1,659,226		1,586,233		2,144,075		1,629,903		1,698,830		1,698,830
13 14	6510	Earnings on Investments		998,783		621,705		53,208		30,757		2,056,536		1,260,000		2,262,190
14	6810	Revenue from Local Governments		990,703		021,705		55,200		30,757						
15		IDEA Revenue		-		4 450 004		-		4 700 404		32,625		32,000		26,000
16	6830			1,449,590		1,458,221		1,536,341		1,738,431		1,809,762		1,595,104		1,725,442
17	6940	Tuition from Patrons		134,487		167,743		48,950		46,077		240,312		78,725		146,011
18	6990	Miscellaneous Income		<u>596,778</u>		509,355		523,306		666,162		1,030,894		523,981		671,886
19		Tatal Lagal Devenue	¢	112,773,106	\$	113,093,175	\$	115,646,975	¢	122,163,634	\$	129,066,274	\$	131,033,213	\$	133,180,590
20		Total Local Revenue	φ	112,773,100	ψ	113,093,173	ψ	115,040,975	φ	122,103,034	ψ	129,000,274	ψ	131,033,213	ψ	133,100,390
21	7444	Denis Education Examina	۴	40,400,000	۴	40 500 057	۴	40 500 474	¢		¢	45 000 040	¢	40 705 000	۴	40.050.004
22	7111	Basic Education Funding	\$	12,129,006	\$	12,596,257	\$	12,596,174	\$	13,315,525	\$	15,386,019	\$	16,725,666	\$	16,858,904
23	7112	BEF - Social Security		-		2,349,565		2,276,099		2,230,739		2,566,657		2,878,973		-
24	7160	Tuition from Courts		193,671		182,749		241,579		138,147		93,760		189,030		115,953
25	7240	Special Education Funding		3,402,811		3,587,955		3,585,170		3,793,713		4,184,036		4,572,035		4,431,456
26	7240	Special Ed Contingency Funding		129,009		119,612		124,567		150,000		150,000		-		-
27	7310	Pupil Transportation Subsidy		2,170,651		1,999,853		2,080,877		1,278,438		1,863,033		2,621,648		2,064,552
28	7320	Rental & Sinking Fund Reimbursement.		1,162,377		1,043,258		1,003,654		890,935		840,814		624,053		619,523
29	7330	Health Services Subsidy		148,981		149,670		159,358		151,318		151,900		159,357		151,609
30	7340	Property Tax Reduction Allocation		1,838,606		1,835,681		1,834,327		1,835,313		2,314,377		2,289,194		2,289,194
31	7360	School Safety and Security Grants		24,955		-		156,159		18,500		-		456,896		456,896
32	7505	Ready to Learn Block Grant		705,924		705,924		705,924		705,924		705,924		705,924		705,924
33	7599	Other State Revenue		3,361		31,952		-		750		-		-		-
34	7810	Social Security Reimbursement		2,274,864		-		-		-		-		-		2,848,238
35	7820	Retirement Reimbursement		10,359,523		10,869,544		10,673,512		11,490,161		12,381,592		12,686,562		12,658,837
36																
37		Total State Revenue	\$	34,543,741	\$	35,472,019	\$	35,437,401	\$	35,999,463	\$	40,638,112	\$	43,909,338	\$	43,201,086
38																
39	8514	Title I	\$	790,490	\$	813,351	\$	721,818	\$	849,212	\$	1,128,744	\$	1,048,446	\$	1,045,609
40	8510	Other Federal Programs		276,768		273,955		262,366		266,799		288,046		262,379		272,933
41	8740	Elem and Sec School Emergency Relief Fund		-		-		1,376,200		8,560,866		373,295		-		10,832
42	8800	Medical ACCESS Reimbursement		429,488		587,061		599,646		641,513		636,285		647,109		646,118
43	9000	Other Financing Sources		38,462		13,601		-		1,946,193		601,129		-		-
44																
45		Total Federal and Other Financing Sources	\$	1,535,208	\$	1,687,968	\$	2,960,030	\$	12,264,582	\$	3,027,499	\$	1,957,934	\$	1,975,492
46																
46 47		Revenue from 2024-25 Priorities		-		-		-		-		-		-		-
48																
49		Total Revenue	\$	148,852,055	\$	150,253,162	\$	154,044,406	\$	170,427,679	\$	172,731,885	\$	176,900,485	\$	178,357,168
50	<u> </u>															

	A	В		Н		1	r	J		К		L		М		N
1						Revenue	- Pr	oiected								
2								-,								
3																
4				2023-24		2023-24	1	2024-25		2025-26		2026-27		2027-28		2028-29
5	Function	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6	1 directori	Becomption		Budget		Revided		Tiopoodu		110,0000		i iojootou		Trojectou		110]00100
7	6111	Current Real Estate Taxes	\$	111,050,709	\$	111,502,000	\$	117,791,312	\$	125,322,538	\$	132,807,312	\$	140,045,402	\$	147,526,333
8	6112	Interim Real Estate Taxes	Ŷ	1,117,370	Ψ	1,117,370	Ŷ	1,194,711	Ψ	1,194,711	Ψ	1,194,711	Ψ	1,194,711	Ψ	1,194,711
9	6113	Public Utility Reality Tax		110,211		106,940		106,403		106,400		106,400		106,400		106,400
10	6114	Payments in Lieu of Taxes		10,880		10,880		10,765		10,765		10,765		10,765		10,765
10 11	6151	Current Earned Income Taxes		11,525,000		11,882,638		12,239,117		12,740,921		13,231,446		13,707,778		14,166,989
12	6153	Real Estate Transfer Taxes		2,030,403		2,030,403		2,038,471		2,058,856		2,079,444		2,100,239		2,121,241
13	6400	Delinguent Taxes		1,698,830		1,698,830		1,700,397		1,720,802		1,741,451		1,762,349		1,783,497
14	6510	Earnings on Investments		1,260,000		2,262,190		1,974,275		1,974,275		1,974,275		1,974,275		1,974,275
14 15 16	6810	Revenue from Local Governments		32,000		26,000		45,400		45,400		45,400		45,400		45,400
16	6830	IDEA Revenue		1,595,104		1,725,442		1,725,442		1,782,382		1,841,200		1,901,960		1,964,724
17	6940	Tuition from Patrons		78,725		146,011		94,351		95,295		96,247		97,210		98,182
17 18	6990	Miscellaneous Income		<u>523,981</u>		671,886		620,038		626,238		632,501		638,826		645,214
10	0330			525,501		071,000		020,030		020,230		032,301		030,020		040,214
19		Total Local Revenue	\$	131,033,213	\$	133,180,590	\$	139,540,682	\$	147,678,582	\$	155,761,153	\$	163,585,314	\$	171,637,731
20			Ψ	101,000,210	Ψ	100,100,000	Ψ.	100,040,002	Ψ	147,070,002	Ψ	100,701,100	Ψ	100,000,014	Ψ	
19 20 21 22 23 24	7111	Basic Education Funding	\$	16,725,666	¢	16,858,904	\$	17,475,495	¢	18,506,549	¢	19,598,436	¢	20,754,743	¢	21,979,273
22	7112	BEF - Social Security	Ψ	2,878,973	Ψ	10,030,304	Ψ	(49,637)	Ψ	3,060,163	Ψ	3,159,246	Ψ	3,260,649	Ψ	3,365,079
23	7160	Tuition from Courts		189,030		- 115,953		115,953		115,953		115,953		115,953		115,953
24	7240	Special Education Funding		4,572,035		4,431,456		4,571,325		4,763,321		4,963,380		5,171,842		5,389,059
25 26 27	7240	Special Ed Contingency Funding		4,372,033		4,431,430		4,571,525		4,703,321		4,903,300		5,171,042		5,569,059
26	7310	Pupil Transportation Subsidy		2,621,648		2,064,552		2,174,230		2,237,283		2,302,164		2,368,927		2,437,625
27	7320	Rental & Sinking Fund Reimbursement.		624,053		619,523		544,584		193,774		194,769		195,606		195,962
28 29 30	7320	Health Services Subsidy		159,357		151,609		151,609		151,609		151,609		151,609		151,609
29	7340	Property Tax Reduction Allocation		2,289,194		2,289,194		2,289,194		2,289,194		2,289,194		2,289,194		2,289,194
30	7360	School Safety and Security Grants		456,896		456,896		247,934		2,209,194		2,209,194		2,209,194		2,209,194
31 32 33	7505	Ready to Learn Block Grant		705,924		705,924		705,924		705,924		705,924		705,924		705,924
32	7599	Other State Revenue		703,924		705,924		705,924		703,924		705,924		705,924		703,924
33	7810	Social Security Reimbursement		-		- 2,848,238		- 3,037,519		-		-		-		-
34	7820	Retirement Reimbursement	\$	-	\$		\$		¢	12 000 720	¢	-	¢	- 15 210 655	¢	16 069 902
35	1020	Retirement Reimpursement	Ф	12,686,562	Φ	12,658,837	Φ	13,120,347	Φ	13,888,739	\$	14,623,385	\$	15,318,655	\$	16,068,803
30		Total State Revenue	\$	43,909,338	\$	43,201,086	\$	44,384,477	\$	45,912,508	\$	48,104,060	\$	50,333,101	\$	52,698,482
34 35 36 37 38 39			Ψ	-0,000,000	Ψ	-0,201,000	Ψ		Ψ	-0,012,000	Ψ	-0,10-,000	Ψ	00,000,101	$\overline{\mathbf{v}}$	02,000,702
38	8514	Title I	\$	1,048,446	¢	1,045,609	\$	1,045,609	¢	1,061,293	¢	1,077,213	¢	1,093,371	¢	1,109,771
39	8514 8510	Other Federal Programs	φ	262,379	φ	272,933	Φ	272,933	φ	277,027	φ	281,182	φ	285,400	φ	289,681
40 41	8740	Elem and Sec School Emergency Relief Fund		202,379		10,832		212,933		211,021		201,102		205,400		209,001
41 42	8740 8800	Medical ACCESS Reimbursement		- 647 100				-		-		-		-		707 026
42 43	8800 9000			647,109		646,118		750,955		762,219		773,653		785,257		797,036
	9000	Other Financing Sources		-										-		<u> </u>
44		Total Federal and Other Financing Sources	\$	1,957,934	\$	1,975,492	\$	2,069,497	¢	2,100,539	¢	2,132,048	¢	2,164,028	\$	2,196,489
45		TOTAL TEVERALATIO OTHER FINALICITY SOULCES	ψ	1,337,334	ψ	1,373,432	Ψ	2,003,437	Ψ	2,100,339	ψ	2,132,040	φ	2,104,020	Ψ	2,130,403
46		Boyonus from 2024 25 Drighting					1	000.004		070.000		000 440		200 522		200.007
47		Revenue from 2024-25 Priorities		-		-		269,264		278,688		288,442		298,538		308,987
48		Total Revenue		176 000 495		170 257 400		106 060 000		105 070 247		206 295 702		216 200 004		226 044 600
44 45 46 47 48 49 50		i utai Revenue		176,900,485		178,357,168		186,263,920		195,970,317		206,285,703		216,380,981		226,841,689
50	•						1									

Expenditures

The expenditure growth forecasts in this plan, excluding those for salaries, benefits, and debt service, are outlined on the assumptions page. Specific growth assumptions for salaries, benefits, and debt service are detailed on dedicated pages, providing a clear overview of expected financial commitments.

Expenditure categories, or "Functions," follow the Pennsylvania Department of Education (PDE) accounting standards, with instructional and non-instructional costs separated into distinct schedules. Each category is evaluated individually, allowing for precise adjustments to reflect varying growth rates beyond general cost trends, ensuring tailored financial planning.

Salary projections are compiled on the "Salaries" page, reflecting existing obligations under approved compensation plans and labor contracts. These include agreements with the East Penn Education Association, Act 93 Administrators, Teamsters, and the East Penn Education Support Professionals, detailing their respective durations.

Benefit costs such as FICA or PSERS contributions are calculated based on fixed rates. Projections for group insurances, such as healthcare, dental, life and disability, are derived from the district's participation in a benefits consortium with other Lehigh County schools. The largest component of the Group Insurances category is healthcare, which isanticipated to have an average annual premium increase of 5.00%.

Budgets for specific departments and programs are also detailed, distinguishing costs for areas like special education and transportation, which may not align with general expenditure trends. This approach allows for the isolation and targeted management of expenses that deviate from broader categories.

Debt service payments are separately accounted for due to their fixed schedule.

District Priorities, initiated by the Superintendent and listed on page 26, are classified as either recurring or one-time expenditures, with annual increases for recurring costs specified on the assumptions page.

In addition to the District Priorities, the 2024-2025 budget will include expenditures for a variety of supplemental student programs and interventions to address the learning loss that resulted from the COVID-19 pandemic. Monies for these programs were set aside using a committed fund balance originating during the 2021-2022 fiscal year. The supplemental student programs and interventions are anticipated to continue until the monies set aside for this purpose are exhausted.

	А	В	r	С	<u> </u>	D	1	E		F		G		Н	1	
1			-			Salaries ·	His								-	
2																
3 4 5																
4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Code	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6			•		•		•		•		•		•	/	•	/ /
7	1	Administration	\$	3,941,256	\$	4,156,804	\$	4,094,762	\$	4,493,305	\$	4,902,220	\$	5,278,254	\$	5,214,639
8	2 3	Instruction Custodial/Maintenance		46,070,057		47,706,763		46,586,596		50,127,592 4,834,970		51,966,110		53,441,073		53,423,837
9 10	3 4	Support Staff		4,789,188 7,827,387		4,739,440 8,195,286		4,816,873 7,428,897		7,860,175		5,178,489 9,696,599		5,639,782 10,879,622		5,509,346 10,176,891
10	4 5	Tax Collectors		52,829		61,522		54,685		58,985		60,736		58,000		58,000
11	5			02,020		01,022		54,005		00,000		00,700		30,000		30,000
13		Total Salaries	\$	62,680,717	\$	64,859,816	\$	62,981,812	\$	67,375,027	\$	71,804,154	\$	75,296,731	\$	74,382,713
14			Ψ	02,000,111	Ψ	01,000,010	Ψ	02,001,012	Ψ	01,010,021	Ψ	1 1,00 1,10 1	Ŷ	10,200,101	Ψ	1,002,110
14 15																
16 17																
17																
18 19 20																
19																
20																
21																
21 22 23 24																
23																
24																
25 26 27																
20																
28																
28 29																
30																
30 31																
32																
33																
34																
35																
36																
33 34 35 36 37 38																
38																
39																
40																
41																
40 41 42 43																
44																
45																
44 45 46 47 48 49																
47																
48																
49																
50																

	A	В	I	Н		1	1	J		К	I	L		М	<u> </u>	N
1						Salaries	- Pr	ojected								
2																
3							-									
4 5	<u> </u>			2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Code	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6 7	4	Administration	\$	E 070 0E4	¢	E 044 000	¢	E 470 00E	ሱ	F 000 000	¢	E 000 4EZ	¢	C 400 400	¢	0.054.004
7 8	1 2	Administration Instruction	Ф	5,278,254 53,441,073	Ф	5,214,639 53,423,837	\$	5,479,065 55,628,376	Ф	5,698,228 56,864,021	Ф	5,926,157 58,683,670	Ф	6,139,498 60,561,548	Ф	6,354,381 62,499,517
8	2	Custodial/Maintenance		5,639,782		5,509,346		5,891,537		6,088,903		6,292,882		6,503,693		6,721,567
9 10	4	Support Staff		10,879,622		10,176,891		11,101,416		11,295,102		11,633,955		11,982,973		12,342,462
10	4 5	Tax Collectors		58,000		58,000		58,000		58,000		58,000		58,000		58,000
12	0			00,000		00,000				00,000		00,000		00,000		
13		Total Salaries	\$	75,296,731	\$	74,382,713	\$	78,158,394	\$	80,004,254	\$	82,594,663	\$	85,245,712	\$	87,975,927
14			Ŧ	. 0,200,101	Ŷ	,002,1 . 0	Ŷ	10,100,001	Ŷ	00,001,201	Ŧ	02,000,000	Ŷ	00,2.0,7.12	Ŷ	0.,0.0,01
15			L				1									
16																
17																
18																
19																
20					Sala	aries - Growth	۱ &	Projection Ass	sum	ptions						
20 21 22																
22								2024-25		2025-26		2026-27		2027-28		2028-29
23								Proposed		Projected		Projected		Projected		Projected
24 25		A st 00 A desiristantius Os eserences ation Dise						4.000/		4.000/		4.000/		0.000/		0.500/
25	1 2	Act 93 Administrative Compensation Plan East Penn Education Association Contract						4.00% 3.20%		4.00% 3.20%		4.00% 3.20%		3.60% 3.20%		3.50% 3.20%
26 27	2	Teamster's Contract						3.35%		3.35%		3.35%		3.35%	1	3.35%
27	4	East Penn Education Support Professionals Cor	tract					3.00%		3.00%		3.00%		3.00%	i	3.00%
20	5	Tax Collector Compensation Rate Resolution	maor					0.00%		0.00%		0.00%	1	0.00%		0.00%
30	°,						L	010070	J	010070		010070		0.0070		010070
31							Pe	ercentages surrou	inde	d by a box repre	sen	agreements/co	ntra	cts currently in p	lace	J.
32 33 34										· ·		6				
33																
34																
35 36																
36																
37																
38																
39																
40 41																
41 42																
42																
43																
44 45																
46																
47																
46 47 48																
49																
50																

Salaries - Growth & Projection Assumptions

		2024-25	2025-26	2026-27	2027-28	2028-29
		Proposed	Projected	Projected	Projected	Projected
1	Act 93 Administrative Compensation Plan	4.00%	4.00%	4.00%	3.60%	3.50%
2	East Penn Education Association Contract	3.20%	3.20%	3.20%	3.20%	3.20%
3	Teamster's Contract	3.35%	3.35%	3.35%	3.35%	3.35%
4	East Penn Education Support Professionals Contract	3.00%	3.00%	3.00%	3.00%	3.00%
5	Tax Collector Compensation Rate Resolution	0.00%	0.00%	0.00%	0.00%	0.00%

Printed on 4/4/2024 at 1:14 PM

	А	В	С	D		E	F	G		Н	I
1				Benefits -	His	torical					
2											
3									-		
4			2018-19	2019-20		2020-21	2021-22	2022-23		2023-24	2023-24
5	Code	Description	Actual	Actual		Actual	Actual	Actual		Budget	Revised
6											
7	1	Group Insurances	\$ 11,340,518	\$ 11,380,651	\$	11,985,354	\$ 13,339,577	\$ 15,478,818	\$	17,856,030	\$ 17,131,773
8	2	Social Security Contributions	4,684,227	4,850,251		4,709,648	5,061,727	5,372,181		5,757,946	5,696,477
9	3	Retirement Contributions	20,726,358	21,675,180		21,418,348	22,988,710	24,717,492		25,363,474	25,317,674
10	4	Workers Compensation	456,469	342,860		351,173	365,326	384,058		444,270	444,879
11	5	Tuition Reimbursement	663,799	522,244		440,434	368,806	371,502		530,000	500,000
12	6	Other Benefits	 68,052	 158,764		47,825	 61,651	 83,482		162,875	 165,317
13											
14		Total Benefits	\$ 37,939,422	\$ 38,929,951	\$	38,952,782	\$ 42,185,797	\$ 46,407,532	\$	50,114,595	\$ 49,256,120
15											

	А	В	Н	Ι		J	К	L	М	Ν
1				Benefits -	Pro	ojected				
2										
3										
4			2023-24	2023-24		2024-25	2025-26	2026-27	2027-28	2028-29
5	Code	Description	Budget	Revised		Proposed	Projected	Projected	Projected	Projected
6										
7	1	Group Insurances	\$ 17,856,030	\$ 17,131,773	\$	18,311,518	\$ 18,941,903	\$ 19,888,999	\$ 20,883,448	\$ 21,927,621
8	2	Social Security Contributions	5,757,946	5,696,477		5,975,763	6,120,325	6,318,492	6,521,297	6,730,158
9	3	Retirement Contributions	25,363,474	25,317,674		26,240,692	27,777,477	29,246,770	30,637,309	32,137,606
10	4	Worker's Compensation	444,270	444,879		489,784	480,026	495,568	511,474	527,856
11	5	Tuition Reimbursement	530,000	500,000		530,000	545,900	562,277	579,145	596,520
12	6	Other Benefits	 162,875	 165,317		40,100	 40,100	 40,100	 40,100	 40,100
13										
14		Total Benefits	\$ 50,114,595	\$ 49,256,120	\$	51,587,857	\$ 53,905,731	\$ 56,552,206	\$ 59,172,774	\$ 61,959,861
15										

Benefits - Growth & Projection Assumptions

		_	2024-25 Proposed	2025-26 Projected	2026-27 Projected	2027-28 Projected	2028-29 Projected
1 2 3 4 5	Group Insurances Social Security *Retirement Worker's Compensation Tuition Reimbursement	 (1) (2) (2) (2) (1) 	5.00% 7.65% 33.90% 0.60% 3.00%	5.00% 7.65% 34.72% 0.60% 3.00%	5.00% 7.65% 35.41% 0.60% 3.00%	5.00% 7.65% 35.94% 0.60% 3.00%	5.00% 7.65% 36.53% 0.60% 3.00%
6	Other Benefits	(1)	0.00%	0.00%	0.00%	0.00%	0.00%

*Projections from the Public School Employees Retirement System (PSERS) dated 12/15/2023

(1) Represents an annual percentage increase

(2) Represents a percent of total wages

	A	В	1	С	1	D		F		F	I	G		Н		1
1	A				Distr		uctio	onal - Historic	al	I		0				·
2				-												
3																
4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Function	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6	1 dilotion	Description		notaai		rotaar		notau		riotaai		riotaai		Budget		Revided
7	1110	Regular Instruction	\$	3,761,657	\$	2,935,921	\$	2,895,962	\$	5,015,541	\$	3,600,740	\$	4,512,843	\$	4,352,525
8	1110	Charter School Tuition - Regular Ed	Ŧ	3,674,717	Ŷ	3,689,567	Ŷ	4,700,611	Ŷ	4,366,660	Ŧ	4,928,175	Ť	5,060,385	Ŧ	5,285,337
9	1110	Technology Infrastructure Plan		-		-		-		-		-		-		-
10	1190	Federally Funded Programs		-		50,744		59,172		115,533		69,247		-		1,752
11	1191	Federally Funded Title I Reading		47,340		53,381		-		-				-		-
12	1192	Federally Funded Title I Math		29,372		-		-		-		-		-		-
13	1211	Life Skills Support		1,895		-		-		23.812		-		-		-
14	1221	Hearing Impaired Support		48,465		76,680		73,725		77,395		3,278		-		-
15	1224	Visually Impaired Support		-		44,906		70,600		38,447		49,581		-		-
16	1225	Speech & Language Support		9,939		4,746		4,419		5,656		11,014		7,396		7,396
17	1231	Emotional Support		533,181		387,719		93,719		202,518		672,026		399,556		483,977
18	1233	Autistic Support		328,963		296,469		135,345		480,273		676,604		489,852		489,852
19	1241	Learning Support		148,523		122,856		210,267		169,773		301,062		135,650		182,790
20	1243	Gifted Support		6,600		1,688		1,413		1,000		2,058		1,725		1,725
21	1260	Physical Support		-		-		-		-		-		-		-
22	1270	Multi-Handicapped Support		403,063		394,087		82,680		372,878		446,698		381,250		381,250
23	1281	Developmental Delay Support		57,597		92,021		60,075		22,523		42,092		50,000		55,550
24	1290	Other Support		4,390,257		4,385,876		4,893,373		4,761,077		4,241,961		5,695,202		5,695,202
25	1290	Charter School Tuition - Special Ed		1,214,119		1,541,774		2,470,228		2,331,998		2,626,450		3,146,359		3,535,881
26	1360	Vocational Business Education		2,702		360		_,,		_,,		_,,		-		-
27	1390	Other Vocational-Ed Programs		2,509,798		2,518,439		2,557,013		2,695,923		2,916,452		3,244,606		3,244,606
28	1410	Driver's Education		11,366		7,329		45,665		9,849		2,483		16,000		16,000
29	1420	Summer School		-		30,614		24,640		32,427		32,375		35,000		35,000
30	1430	Homebound Instruction		3,897		3,202		1,949		2,785		5,859		4,600		4,600
31	1441	Adjudicated Court Placed Programs		-		1,084		-		7,790		6,476		-		-
32	1500	Non-Public School Programs		45,981		41,758		91,389		36,335		47,127		46,248		48,456
32 33	1691	Adult Ed. Instructional Services		-		90		-				48		3,000		3,000
34	1693	Community College Sponsorship		896,693		893,956		899,852		898,256		890,357		895,249		895,249
35				· · · · ·		· · · · ·		· · · ·		· · · · ·		· · · · · · · · · · · · · · · · · · ·		<u> </u>		
36		Total	\$	18,126,124	\$	17,575,267	\$	19,372,096	\$	21,668,449	\$	21,572,161	\$	24,124,921	\$	24,720,148
37			•	-, -,	•	,, -	•	-,- ,	•	, , -	•	,- , -	Ť	, , , -	•	, -, -
38																
39		Spec Ed Total		7,142,601		7,348,823		8,095,843		8,487,349		9,072,822		10,306,990		10,833,623
40		-p		.,,		.,,		-,,0		-, , - •		-,,-				-,,- 0
41		Charter Schools Total		4,888,835		5,231,341		7,170,839		6,698,659		7,554,624		8,206,744		8,821,218
42				,,		, - ,-		, -,		,, -				,,		, , -
43		Brick and Mortar Charter Tuition		3,323,663		3,461,991		3,701,795		3,492,584		4,123,609		4,251,093		4,814,965
44				. , -		- *		. , -						. , -		
45		Cyber Charter Tuition		1,565,172		1,769,350		3,469,044		3,206,075		3,431,015		3,955,651		4,006,253
46				. ,				. ,								
47													-			
48																
49																
50																
~~	-															

	A	В	<u> </u>	Н		1		J		К	L	М		N
1		_		Ľ	Distr	ict Wide Instr	uc	tional - Projecte	ed					
2								-						
3														
4				2023-24		2023-24		2024-25		2025-26	2026-27	2027-28		2028-29
5	Function	Description		Budget		Revised		Proposed		Projected	Projected	Projected	F	Projected
6 7														
7	1110	Regular Instruction	\$	4,512,843	\$	4,352,525	\$		\$	4,789,656	\$ 5,254,252	\$ 5,763,915	5	6,323,014
8		Charter School Tuition - Regular Ed		5,060,385		5,285,337		5,494,949		6,055,434	6,673,088	7,353,743		8,103,825
9	1110	Technology Infrastructure Plan		-		-		914,200		1,163,800	300,000	94,200		182,000
10	1190	Federally Funded Programs		-		1,752		1,000		1,097	1,203	1,320		1,448
11	1191	Federally Funded Title I Reading		-		-		-		-	-	-		-
12	1192	Federally Funded Title I Math Life Skills Support		-		-		-		-	-	-		-
13 14	1211 1221	Hearing Impaired Support		-		-		-		-	-	-		-
14 15		Visually Impaired Support		-		-		-		- 54.002	- 59.015	- 64,386		-
15 16	1224 1225	Speech & Language Support		- 7,396		- 7,396		49,581 11,840		54,093 12,917	59,015 14,093	64,386 15,375		70,245 16,775
16	1225	Emotional Support		399,556		483,977		1,318,220		1,438,178	1,569,052	1,711,836		1,867,613
17	1231	Autistic Support		489,852		489,852		913,607		996,745	1,087,449	1,186,407		1,294,370
10	1233	Learning Support		135,650		182,790		335,641		366,184	399,507	435,862		475,526
20		Gifted Support		1,725		1,725		2,433		2,654	2,896	3,159		3,447
20	1260	Physical Support		-		-		-		-	2,000	-		-
21 22 23 24	1270	Multi-Handicapped Support		381,250		381,250		500,969		546,557	596,294	650,557		709,757
23	1281	Developmental Delay Support		50,000		55,550		55,550		60,605	66,120	72,137		78,702
24	1290	Other Support		5,695,202		5,695,202		5,262,354		5,741,228	6,263,680	6,833,675		7,455,539
25		Charter School Tuition - Special Ed		3,146,359		3,535,881		3,710,858		4,089,366	4,506,481	4,966,142		5,472,688
26	1360	Vocational Business Education		-,		-		-,,		-	-	-		-
26 27	1390	Other Vocational-Ed Programs		3,244,606		3,244,606		3,570,675		3,777,774	3,996,885	4,228,704		4,473,969
28	1410	Driver's Education		16,000		16,000		5,000		5,485	6,017	6,601		7,241
28 29	1420	Summer School		35,000		35,000		35,000		38,395	42,119	46,205		50,687
30	1430	Homebound Instruction		4,600		4,600		4,600		5,046	5,536	6,073		6,662
30 31	1441	Adjudicated Court Placed Programs		-		-		-		-	-	-		-
32	1500	Non-Public School Programs		46,248		48,456		52,800		57,922	63,540	69,703		76,465
33	1691	Adult Ed. Instructional Services		3,000		3,000		3,000		3,291	3,610	3,960		4,345
34	1693	Community College Sponsorship		895,249		895,249	_	894,953		894,953	 894,953	 894,953		894,953
35														
34 35 36 37		Total	\$	24,124,921	\$	24,720,148	\$	27,703,370	\$	30,101,381	\$ 31,805,791	\$ 34,408,913	5	37,569,270
37														
38														
39		Spec Ed Total		10,306,990		10,833,623		12,161,053		13,308,528	14,564,587	15,939,536		17,444,661
40 41						0.001.01-						10 0 10 000		
41		Charter Schools Total		8,206,744		8,821,218		9,205,807		10,144,799	11,179,569	12,319,885		13,576,513
42				4 054 000		4 0 4 4 0 0 5		E 004 000		E E07 400	0 400 0 40	0 70 4 075		7 440 500
43		Brick and Mortar Charter Tuition		4,251,093		4,814,965		5,024,889		5,537,428	6,102,246	6,724,675		7,410,592
44 45		Outor Charter Tuitien		2 055 054		4 000 050		4 400 040		4 607 074	E 077 000			6 165 004
45		Cyber Charter Tuition		3,955,651		4,006,253		4,180,918		4,607,371	5,077,323	5,595,210		6,165,921
46			L				l							
46 47 48 49														
48														
49 50														
50	•													

	A	В		С	<u> </u>	D	-	E		F		G	1	Н		1
1	A	D			trict		strue	ctional - Histo	rica			6		п		1
2				510												
2 3																
3				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
4 5 F	unction	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
5 1	unction	Description		Actual		Actual		Actual		Actual		Actual		Duugei		ITEVISEU
6 7 8	2111	Student Services - Supervision	\$	3,073	\$	2,271	\$	1,248	\$	1,304	\$	1,614	\$	2,100	\$	2,100
。	2119	Student Services - Other	Ψ	11,538	Ψ	8,509	Ψ	9,970	Ψ	4,307	Ψ	4,827	Ψ	9,500	Ψ	9,500
	2120	Guidance Services		128,243		98,372		83,490		81,150		110,897		43,650		58,293
10	2120	Psychological Services		30,623		29,685		25,187		125,780		55,690		34,105		34,105
11		Psychotherapy Services		-		20,000		20,107		120,700		-		228,448		-
12	2160	Social Work Services		88,252		183,815		183,730		184,091		195,027		249,194		142,334
13	2220	Technology Support Services		136,500		137,566		189,136		230.973		216,956		211,595		211,595
14		School Library Services		92,697		112,880		127,100		108,587		136,064		96,760		133,856
15	2260	Curriculum & Instruction		25,612		21,034		22,825		55,055		149,234		148,770		148,770
16	2271	Staff Development		120,792		91,613		85,743		96,684		126,752		173,980		274,480
17	2290	Other Instructional Staff Develop		1,831		248		91		463		59		-		
18	2310	Board Services		104,283		142,867		43,785		61,170		35,630		49,930		50,230
19	2320	Board Treasurer Services		2,343		4,936		-		2,008		1,987		2,000		1,750
20	2330	Tax Collection Services		51,670		49,690		44,950		57,076		61,193		56,000		55,300
21		Staff Relations/Negotiations		39,768		41,692		91,051		50,954		176,999		50,900		50,900
21 22	2350	Legal & Acct Services		105,249		124,448		120,414		205,997		147,793		222,500		222,500
23	2360	Office of Superintendent		45,190		36,796		38,716		39,179		45,298		49,490		49,490
24	2370	Community Relations		15,119		14,735		6,906		19,867		16,230		17,650		17,650
25	2380	Office of Principal Services		146,162		97,344		93,681		92,162		108,145		168,125		168,125
26	2410	Other Administrative Services		6,500		6,500		6,500		6,500		6,500		6,500		6,500
27	2420	Medical Services		4,063		3,328		6,023		2,495		6,762		3,000		3,000
28	2430	Dental Services		1,649		654		104		549		553		1,500		1,500
29	2440	Nursing Services		285,311		235,542		276,214		689,760		723,115		154,200		154,200
30		-														
28 29 30 31		Total	\$	1,446,467	\$	1,444,526	\$	1,456,864	\$	2,116,113	\$	2,327,325	\$	1,979,897	\$	1,796,178
32																
33																
34																
32 33 34 35 36 37 38																
36																
37																
38																
39																
40																
41																
42																
43																
44																
45																
46																
39 40 41 42 43 44 45 46 47 48 49 50																
48																
49																
50																

	A	В		Н	<u> </u>		T	.1		К	 	М	N
1		В			tric	t Wide Non-In	str	ructional - Proje	cte		_	IVI	
2													
3													
4				2023-24		2023-24	1	2024-25		2025-26	2026-27	2027-28	2028-29
5	Function	Description		Budget		Revised		Proposed		Projected	Projected	Projected	Projected
6											- 1		
7	2111	Student Services - Supervision	\$	2,100	\$	2,100	9	\$ 2,100	\$	2,216	\$ 2,337	\$ 2,466	\$ 2,602
8	2119	Student Services - Other	·	9,500		9,500	·	9,500		10,023	10,574	11,155	11,769
9	2120	Guidance Services		43,650		58,293		118,191		124,692	131,550	138,785	146,418
10	2140	Psychological Services		34,105		34,105		66,476		70,132	73,989	78,059	82,352
11	2144	Psychotherapy Services		228,448		-		-		-	-	-	-
12	2160	Social Work Services		249,194		142,334		144,890		152,859	161,266	170,136	179,493
13	2220	Technology Support Services		211,595		211,595		220,155		232,264	245,038	258,515	272,733
14	2250	School Library Services		96,760		133,856		94,075		99,249	104,708	110,467	116,542
15	2260	Curriculum & Instruction		148,770		148,770		160,600		169,433	178,752	188,583	198,955
16	2271	Staff Development		173,980		274,480		138,835		146,471	154,527	163,026	171,992
17	2290	Other Instructional Staff Develop		-		-		-		-	-	-	-
18	2310	Board Services		49,930		50,230		50,608		53,391	56,328	59,426	62,694
19	2320	Board Treasurer Services		2,000		1,750		2,000		2,110	2,226	2,348	2,478
20	2330	Tax Collection Services		56,000		55,300		56,020		59,101	62,352	65,781	69,399
21	2340	Staff Relations/Negotiations		50,900		50,900		50,900		53,700	56,653	59,769	63,056
21 22 23 24	2350	Legal & Acct Services		222,500		222,500		233,200		246,026	259,557	273,833	288,894
23	2360	Office of Superintendent		49,490		49,490		49,040		51,737	54,583	57,585	60,752
24	2370	Community Relations		17,650		17,650		18,150		19,148	20,201	21,312	22,485
25 26	2380	Office of Principal Services		168,125		168,125		132,428		139,712	147,396	155,502	164,055
26	2410	Other Administrative Services		6,500		6,500		6,500		6,858	7,235	7,633	8,052
27	2420	Medical Services		3,000		3,000		3,000		3,165	3,339	3,523	3,716
28	2430	Dental Services		1,500		1,500		1,500		1,583	1,670	1,761	1,858
29	2440	Nursing Services		154,200		154,200	_	154,200		162,681	 171,628	 181,068	 191,027
28 29 30 31													
31		Total	\$	1,979,897	\$	1,796,178	\$	\$ 1,712,368	\$	1,806,548	\$ 1,905,908	\$ 2,010,733	\$ 2,121,324
32													
33													
34													
35													
36													
37													
38													
39													
40													
41													
42													
43													
44													
45													
32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48													
47													
48 49													
49 50													
50	•												

	Α	В	С		D		E		F	G	Н	1
1		• • • •		trict		stru	ctional - Histo	rica	al	-	·· · ·	
2												
3												
4			2018-19		2019-20		2020-21		2021-22	2022-23	2023-24	2023-24
5	Function	Description	Actual		Actual		Actual		Actual	Actual	Budget	Revised
6											0	
7	2511	Fiscal Services	\$ 480	\$	230	\$	450	\$	450	\$ 649	\$ 450	\$ 450
8	2514	Payroll Services	17,101		17,072		17,869		19,212	64	20,100	20,100
9	2515	Financial Acct. Services	107,040		128,419		93,332		147,545	141,163	131,740	131,740
10	2611	Supervision - Maintenance Services - Head	330		250		250		-	-	-	-
11	2619	Supv - Maint Services - Other	247		250		250		-	-	-	-
12	2620	Operation of Buildings	3,498,781		3,888,561		3,932,369		3,783,735	4,065,080	4,779,323	5,144,777
13	2630	Upkeep of Grounds Services	87,962		94,801		82,181		140,026	66,246	100,000	100,000
14	2640	Upkeep of Equipment Services	23,721		3,105		7,604		-	480	10,000	10,000
15	2650	Vehicle Operation & Maintenance	59,116		52,505		61,954		61,456	58,143	76,500	76,500
16	2660	Building Safety & Security	191,093		90,617		111,167		128,123	138,852	675,375	300,110
17	2720	Transportation Services	6,148,060		6,072,731		5,178,621		7,039,866	7,101,551	8,027,515	7,215,000
18	2750	Non-Public Transportation Services	1,384,985		1,355,846		1,157,618		1,683,287	2,231,098	1,910,645	2,300,000
19	2818	System-Wide Technology Services	11,146		157,889		16,523		6,101	65,571	31,621	31,621
20	2834	Staff Development - Non-Instruction	5,224		11,347		368		6,366	29,983	42,860	42,860
21	2836	Staff Development - Non-Instruction	11,761		10,473		6,654		22,334	18,692	35,460	35,460
22 23	2840	Data Processing Services	473,189		386,614		489,225		410,796	613,087	468,970	468,970
23	2910	IU Operating Assessment	138,146		146,633		147,897		143,760	148,644	156,413	151,732
24	3210	Student Activities	114,836		123,177		52,530		140,405	132,825	138,200	162,780
25	3250	School Sponsored Athletics	534,800		469,120		388,026		506,632	556,508	524,250	524,250
26	3300	Community Services	39,141		36,514		41,280		47,588	10,115	1,000	3,400
27	3350	Welfare Activities	-		-		-		-	17,925	-	10,963
28	3390	Other Community Services	9,050		4,870		3,025		5,706	13,163	8,300	8,300
29	3400	Scholarships & Awards	1,000		250		21,400		23,199	26,100	-	-
30	4600	Building Improvement Services	-		-		-		-	-	128,448	128,448
31	5130	Refund of Prior Year Revenues	-		961		27,964		-	-	-	-
32	5140	Lease Payments	-		-		-		85,333	177,513	-	-
33	5230	Capital Reserve Fund Transfers	4,490,000		2,799,013		11,240,000		8,200,000	4,857,957	4,464,200	4,464,200
34	5251	Food Service Fund Transfers	2,223		-		-		-	-	-	-
35	5900	Budgetary Reserve	 -		-		-		-	 -	 8,954,100	 -
36												
37	Page sub	o-total - less: Capital Reserve Fund Transfers	\$ 12,859,432	\$	13,052,235	\$	11,838,556	\$	14,401,916	\$ 15,613,451	\$ 26,221,270	\$ 16,867,461
38												
39	Total Nor	n-Instruction - less: Capital Reserve Fund Transfer	\$ 14,305,899	\$	14,496,761	\$	13,295,420	\$	16,518,029	\$ 17,940,776	\$ 28,201,167	\$ 18,663,639
40												
41												
42												
43												
44												
45												
45 46 47 48 49												
47												
48												
49												
50	<u> </u>		 									

	А	В	Н			1			1	К		1		М		N
1					trict	Wide Non-Ins	structio	onal - Proje	cte							
2				-												
3																
4			2023	-24		2023-24	2	024-25		2025-26		2026-27		2027-28		2028-29
	Function	Description	Budg			Revised		oposed		Projected		Projected		Projected		Projected
6				,												
7	2511	Fiscal Services	\$	450	\$	450	\$	500	\$	528	\$	557	\$	587	\$	619
8	2514	Payroll Services		20,100	•	20,100	*	22,100	•	23,316	•	24,598	•	25,951	•	27,378
9	2515	Financial Acct. Services		31,740		131,740		127,690		134,713		142,122		149,939		158,186
10	2611	Supervision - Maintenance Services - Head		-		-		-		-		, -		-		
11	2619	Supv - Maint Services - Other		-		-		-		-		-		-		-
12	2620	Operation of Buildings	4,7	79,323		5,144,777		4,774,590		5,037,192		5,314,238		5,606,521		5,914,880
13	2630	Upkeep of Grounds Services		00,000		100,000		121,000		127,655		134,676		142,083		149,898
14	2640	Upkeep of Equipment Services		10,000		10,000		10,000		10,550		11,130		11,742		12,388
15	2650	Vehicle Operation & Maintenance		76,500		76,500		82,000		86,510		91,268		96,288		101,584
16	2660	Building Safety & Security		675,375		300,110		428,627		346,701		358,836		371,395		384,394
17	2720	Transportation Services)27,515		7,215,000		8,444,616		8,909,070		9,265,433		9,636,050		10,021,492
18	2750	Non-Public Transportation Services		910,645		2,300,000		2,764,688		2,875,276		2,990,287		3,109,898		3,234,294
19	2818	System-Wide Technology Services		31,621		31,621		31,621		33,360		35,195		37,131		39,173
20	2834	Staff Development - Non-Instruction		42,860		42,860		81,085		85,545		90,250		95,213		100,450
21	2836	Staff Development - Non-Instruction		35,460		35,460		37,460		39,520		41,694		43,987		46,406
22	2840	Data Processing Services	2	468,970		468,970		468,970		494,763		521,975		550,684		580,972
23	2910	IU Operating Assessment		56,413		151,732		156,535		165,144		174,227		183,810		193,919
24	3210	Student Activities		38,200		162,780		161,372		170,247		179,611		189,490		199,912
25	3250	School Sponsored Athletics	Ę	524,250		524,250		562,670		593,617		626,266		660,710		697,049
26	3300	Community Services		1,000		3,400		3,000		3,165		3,339		3,523		3,716
27	3350	Welfare Activities		-		10,963		-		-		-		-		-
28	3390	Other Community Services		8,300		8,300		8,300		8,757		9,238		9,746		10,282
29	3400	Scholarships & Awards		-		-		-		-		-		-		-
30	4600	Building Improvement Services	-	28,448		128,448		-		-		-		-		-
31	5130	Refund of Prior Year Revenues		-		-		-		-		-		-		-
32	5140	Lease Payments		-		-		-		-		-		-		-
33	5230	Capital Reserve Fund Transfers	4,4	464,200		4,464,200		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
34	5251	Food Service Fund Transfers		-		-		-		-		-		-		-
35	5900	Budgetary Reserve	8,9	954,100		-		9,332,665		9,940,958		10,410,021		10,870,308		11,361,742
36																
37	Page sub	-total - less: Capital Reserve Fund Transfers	\$ 26,2	221,270	\$	16,867,461	\$	27,619,489	\$	29,086,587	\$	30,424,961	\$	31,795,057	\$	33,238,735
38																
39	Total Non	-Instruction - less: Capital Reserve Fund Transfer	\$ 28,2	201,167	\$	18,663,639	\$	29,331,857	\$	30,893,135	\$	32,330,869	\$	33,805,790	\$	35,360,058
40																
41																
42																
43			The followi	ng calcu	latio	ns are for the inc	corpora	tion of the ca	apita	al project millage	pha	se-in plan (draft	vers	sion) for K-8 Opti	on 2	: Realignment:
44						_										
45						ve Contribution		4,687,353		8,000,000		8,000,000		8,000,000		8,000,000
46		Amount fro				roject Phase-in		(2,392,253)		(2,403)		(2,428)		(2,448)		(2,457)
47			Net	Transfe	r to C	Capital Reserve		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
48																
49																
50																

4,687,353 (2,392,253)	8,000,000 (2,403)	8,000,000 (2,428)	8,000,000 (2,448)	8,000,000 (2,457)
2,295,100	7,997,597	7,997,572	7,997,552	7,997,543
	(2,392,253)	(2,392,253) (2,403)	(2,392,253) (2,403) (2,428)	(2,392,253) (2,403) (2,428) (2,448)

	А	В	С	D		E	F	G	Н	I
1				Debt Servic	e -	Historical				
2										
3										
4			2018-19	2019-20		2020-21	2021-22	2022-23	2023-24	2023-24
5	Object	Description	Actual	Actual		Actual	Actual	Actual	Budget	Revised
6 7										
	800	Interest Expense	\$ 1,195,343	\$ 1,201,534	\$	1,021,612	\$ 821,668	\$ 589,102	\$ 388,817	\$ 388,817
8	900	Principal Expense	 8,963,000	 8,443,000		7,793,000	 7,322,600	 7,260,626	 5,445,000	 5,445,000
9										
8 9 10 11		Total	\$ 10,158,343	\$ 9,644,534	\$	8,814,612	\$ 8,144,268	\$ 7,849,728	\$ 5,833,817	\$ 5,833,817
11]									

	A	В		Н	1	1		J	I	К		L		Μ		N
1		•				Debt Servic	е -	Projected								
2																
3							7									
4	<u>.</u>			2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Object	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6	800	Interest Expense	\$	388,817	¢	388,817	¢	1,068,649	¢	202,100	¢	147,700	¢	90,500	¢	30,600
8	900	Principal Expense	Ψ	5,445,000	Ψ	5,445,000	Ψ	5,337,000	Ψ	3,256,458	Ψ	4,698,208	Ψ	4,984,875	Ψ	5,043,000
9	000							-,		-,,		.,		.,		-,,
10		Total	\$	5,833,817	\$	5,833,817	\$	6,405,649	\$	3,458,558	\$	4,845,908	\$	5,075,375	\$	5,073,600
11																
12																
13																
14			Ihe	following calcu	latio	ns are for the in	cor	poration of the ca	apita	al project millage	pha	ise-in plan (drafi	ver	sion) for K-8 Opt	ion 2	: Realignment:
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 9 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 44 44 44 44 5 5 50 50 50 50 50 50 50 50				_	victir	g Debt Service		5,611,691		1,527,100		1,542,700		1,555,500		1,560,600
10				L		w Debt Service		793,958		1,931,458		3,303,208		3,519,875		3,513,000
18					N	et Debt Service		6,405,649		3,458,558		4,845,908		5,075,375		5,073,600
19								-,,		-,,		.,,		-,		-,
20																
21																
22																
23																
24																
25																
20																
28																
29																
30																
31																
32																
33																
34																
35																
37																
38																
39																
40																
41																
42																
43																
44																
45																
40																
48																
49																
50																

Existing Debt Service	5,611,691	1,527,100	1,542,700	1,555,500	1,560,600
New Debt Service	793,958	1,931,458	3,303,208	3,519,875	3,513,000
Net Debt Service	6,405,649	3,458,558	4,845,908	5,075,375	5,073,600

	А	В	С		D		E		F		G		Н		1
1			-		District	Prio	rities								
2															
3															
4							2024-25		2025-26		2026-27		2027-28		2028-29
5		Description					Proposed		Projected		Projected		Projected		Projected
6															
7		Recurring Costs				\$	2,318,317	\$	2,399,458	\$	2,483,439	\$	2,570,359	\$	2,660,322
8		One-Time Costs				*	-	*	-	•	-		-	•	-
9															
10		Total District Priorities				\$	2,318,317	\$	2,399,458	\$	2,483,439	\$	2,570,359	\$	2,660,322
1		(before State Reimbursement)											, ,		, ,
2		, , , , , , , , , , , , , , , , , , ,													
3															
4															
5															
6															
. 7															
3															
9															
9 0 1 2 3 4 5 6 7			Costing C	out of Pro	posed Distric	t Prio	prities for 2024-28	5]	
1															
2		Description	Number of FTE's	Recu	urring Cost	0	ne-Time Cost	6	Gross Amount	less	State Revenue		Net Cost		
3		i			0										
4		Reading Interventionist Lower Macungie MS	1.0	\$	131,919	\$	-	\$	131,919	\$	14,870		117,049		
5		Reading Interventionist Eyer MS	1.0	Ŷ	131,919	Ŷ	-	Ŷ	131,919	Ŷ	14,870		117,049		
6		Reading Interventionist / Special Educaion Teacher Emmaus HS	1.0		131,919		-		131,919		14,870		117,049		
7		STEP Teacher Lower Macungie MS	1.0		131,919		-		131,919		14,870		117,049		
8		Student Advisors Eyer MS and Lower Macungie MS	2.0		180,476		-		180,476		24,720		155,756		
9		Student Advisors Emmaus HS	2.0		209,274		-		209,274		24,312		184,962		
0		Board Certified Behavior Analysts Elementary ES	2.0		263,838		-		263,838		29,738		234,100		
1		Full Time Psychologist Alburtis ES (0.5 FTE)	0.5		65,960		-		65,960		7,434		58,526		
2		Full Time Psychologist Emmaus HS (0.5 FTE)	0.5		65,960		-		65,960		7,434		58,526		
3		Special Education Teacher Alburtis ES	1.0		131,919		-		131,919		14,870		117,049		
í		Special Education Teacher Wescosville ES	1.0		131,919		-		131,919		14,870		117,049		
4 5		Instructional Assistants Wescosville ES	3.0		92,854		-		92,854		13,550		79,304		
		Instructional Assistants Part Time to Full Time	6.0		73,008		-		73,008		6,488		66,520		
		English Language Arts Teacher Emmaus HS	1.0		131,919		-		131,919		14,870		117,049		
1		Mathematics Teacher Emmaus HS	1.0		131,919		-		131,919		14,870		117,049		
1		Guidance Counselor Lower Macungie MS and VESPA	1.0		131,919		-		131,919		14,870		117,049		
		Assistant Principal Elementary	_ <u>1.0</u>		179,676		-		179,676		21,758		157,918		
1											,. 00		,510		
				1				1							
1		Total		\$	2,318,317	\$	-	\$	2,318,317	\$	269,264	\$	2,049,053		
;				¥	2,010,017	Ψ		Ψ	2,010,017	Ψ	200,204	Ψ	2,040,000	1	
4		Note: East Penn SD will receive reimbursemer	t from the Commonw	vealth of	FPA for appr	ovim	ately 50% of the		st of FICA taxes	and	retirement cost	c			
io Io												5.			
6		This reimbursement is listed in the State Reve		AUGILIONA	any, the total	Siale	e rrevenue ilom	DIS	unci Phonnies IS	a150					
17		Revenue section of this Long Range Fiscal an	u Capital Plan.												
8															
9															
0															

	Costing C	Out of P	roposed Distric	t Priorit	ies for 2024-2	5					
Description	Number of FTE's	Recurring Cost		One-Time Cost		Gross Amount		less: State	Revenue	Ne	et Cost
Reading Interventionist Lower Macungie MS	1.0	\$	131,919	\$	-	\$	131,919	\$	14,870		117,049
Reading Interventionist Eyer MS	1.0		131,919		-		131,919		14,870		117,049
Reading Interventionist / Special Educaion Teacher Emmaus HS	1.0		131,919		-		131,919		14,870		117,049
STEP Teacher Lower Macungie MS	1.0		131,919		-		131,919		14,870		117,049
Student Advisors Eyer MS and Lower Macungie MS	2.0		180,476		-		180,476		24,720		155,756
Student Advisors Emmaus HS	2.0		209,274		-		209,274		24,312		184,962
Board Certified Behavior Analysts Elementary ES	2.0		263,838		-		263,838		29,738		234,100
Full Time Psychologist Alburtis ES (0.5 FTE)	0.5		65,960		-		65,960		7,434		58,526
Full Time Psychologist Emmaus HS (0.5 FTE)	0.5		65,960		-		65,960		7,434		58,526
Special Education Teacher Alburtis ES	1.0		131,919		-		131,919		14,870		117,049
Special Education Teacher Wescosville ES	1.0		131,919		-		131,919		14,870		117,049
Instructional Assistants Wescosville ES	3.0		92,854		-		92,854		13,550		79,304
Instructional Assistants Part Time to Full Time	6.0		73,008		-		73,008		6,488		66,520
English Language Arts Teacher Emmaus HS	1.0		131,919		-		131,919		14,870		117,049
Mathematics Teacher Emmaus HS	1.0		131,919		-		131,919		14,870		117,049
Guidance Counselor Lower Macungie MS and VESPA	1.0		131,919		-		131,919		14,870		117,049
Assistant Principal Elementary	<u> </u>		179,676		-		179,676		21,758		157,918
		I									
Total		\$	2,318,317	\$	-	\$	2,318,317	\$	269,264	\$	2,049,053

Capital Projects Plan

The Capital Projects Plan provides a comprehensive overview of significant repairs, maintenance, and upgrades to the district's infrastructure and facilities. Updated annually by the Director of Facilities, with contributions from district management, this plan assesses the lifespan and current state of key building systems and equipment to project refurbishment or replacement timelines. To ensure accuracy and foresight in these estimations, management consults with external specialists, including architects, engineers, and technicians, leveraging their expertise to gauge end-of-life timelines and project costs accurately. Continuous monitoring of these conditions allows for the identification of either accelerated wear or unexpected durability, enabling adjustments to the project timelines accordingly, with some initiatives being expedited or postponed relative to initial projections.

An important part of long range planning is monitoring the age and capacity of school buildings. East Penn School District currently operates seven (7) elementary schools, two (2) middle schools and one (1) high school. An inventory of the district's school buildings follows:

Building	Original Construction <u>Date</u>	Renovations or Additions	Grades <u>Housed</u>	Student <u>Capacity</u>	Student <u>Enrollment</u>
ELEMENTARY SCHOOLS:					
Alburtis Elementary School	2004		K-5	653	361
Jefferson Elementary School	1999		K-5	307	266
Lincoln Elementary School	1928	1960, 1994	K-5	629	396
Macungie Elementary School	1989		K-5	518	516
Shoemaker Elementary School	1970	2005	K-5	734	542
Wescosville Elementary School	1966	1997	K-5	662	488
Willow Lane Elementary School	2009		K-5	770	606
MIDDLE SCHOOLS:					
Lower Macungie Middle School	1999		6-8	1,060	1,069
Howard A. Eyer Middle School	1973	2007	6-8	1,028	827
HIGH SCHOOL:					
Emmaus High School	1954	1958, 1964, 1999, 2004	9-12	2,770	2,795
DISTRICT TOTAL:				9,131	7,893

Notes:

Student capacity is based on the East Penn School District Facilities Plan presented October 23, 2023.

Student enrollment is the October 1, 2023 enrollment reported to PDE.

A portion of the Emmaus High School student population attends Lehigh Career & Technical Institute ("LCTI").

	A	В	С	D	E	F	G	н
1	×	Capital Projects Plan 2023-24 through 202		<u> </u>	-		, v	
2		ouphui 1 10,000 1 101 2020 21 111 00491 202	0					
	Building	Proposed Project	2023-24	23-24 Actual	2024-25	2025-26	2026-27	2027-28
	Alburtis	Swing Set Safety Surface and Installaton	60,000	49,971				
5	District Wide	HVAČ Server	25,100	25,100				
6	District Wide	Electronic Door Locks	1,700,000	402,847	1,297,153	Project carri	ed forward fror	n 2023-2024
7	District Wide	HVAC Engine Upgrades	350,000	341,500		-		
8	Eyer	Main Digital Messaging Sign	50,000	31,690				
	High School	Natatorium HVAC Unit	575,720	578,463				
	High School	Refrigerant Monitor	13,000	7,589				
	Macungie	Playground Equipment and All Inclusive Design	202,500	272,713		Macungie P	TO contributed	\$ 48,412.74
	Macungie	Univents and Controls Replacement	4,432,060	4,432,060				
	Shoemaker	Roof Replacement Areas A, D, and G	1,107,000	1,107,000				
	Wescosville	Fire Alarm Panel Replacement	-	45,909		Emergency	Replacement	
	Alburtis	Acoustical Spay of Boiler Room Deck			18,604			
	Alburtis	Oil Fired Burners and Oil Transfer Pump Set	l <u>.</u>		102,223			
	District Wide	Fire Alarm Panel Replacement / Upgrades Due To Copper Phone Lines Being Discor	ntinued		178,100		1	
	Jefferson	Masonry, Sidewalks and Fencing			328,667			
	Macungie	Roof Restoration			1,464,431			
	Shoemaker	GESA HVAC, Lighting, Clock Upgrades			5,618,902			
	Willow Lane	Natural Grass Play Surface			40,000	0.050.000		
	Wescosville Lincoln	GESA HVAC, Lighting, Clock Upgrades GESA HVAC, Lighting, Clock Upgrades				8,250,000	8,450,000	
	District Wide	Replacement of Clock System In Multiple Facilities					8,450,000	678,080
24	Eyer	Roof Restore Areas H, I, K, L (\$321,766)						070,000
25	Eyer	Replace Air Handler Unit #5 (\$1,237,600)						-
20	Eyer	Auditorium Projector and Screen (\$37,128)						-
	Eyer	Roof Restore Areas A - G, Ga, J , M, N, O (\$1,150,968)						
20	High School	Replace EPSD Stadium Light Towers & Scoreboard						966,000
30	Jefferson	Roof Restore Areas A - H						433,160
	LMMS	Roof Restore Areas A, C, D, E (\$977,704)						
	LMMS	Auditorium Projector and Screen (\$37,128)						-
33	LMMS	Pavement Resurfacing						321,776
	LMMS	Roof Restore Areas G, O, P (\$903,448)						-
	Macungie	Interior and ADA Upgrades						1,475,000
	Shoemaker	Pavement Resurfacing						198,016
37	Wescosville	Roof Restore Areas A - H, K, M, P, Q						618,800
38								
39								
40								
41								
38 39 40 41 42 43 44 45 46 47								
43							1	
44								
45							1	
46							1	
48 49 50 51							1	
49								
50								
	Assumptions						1	
52	Assumptions: Future year increases are based upon current	t construction index inflation rates of 4%						
53 54	Future year increases are based upon current	I CONSTRUCTION INDEX INHALION FALES OF 4%.						
	Year Totals		\$ 8 515 200	\$7,294,841	\$0.049.090	\$8.250.000	\$8.450.000	\$1,600,922
55	i cai i Uldis		φo,010,3dU	φ1,∠94,041	φ9,040,000	φo,∠30,000	φ0,40U,UUU	\$4,090,032

—	A	В	С	D	E	F	G	Н
1		Capital Projects Plan 2028-29 through 203	-				-	
2		,, ,						
	Building	Proposed Project	2028-29	2029-30	2030-31	2031-32	2032-33	
	Eyer	Air Condition Main Gym (\$278,460)	-					
	Eyer	Replace Air Handler Units #10, #11, #12 (\$1,497,600)	-					
	High School	Roof Restore Areas C1 - C8	615,000					
	High School	Roof Restore Areas (1996) A1, A2, A3, A4, A5, A6	445,536					
	High School	Chiller Replacement #1	1,571,752					
	Jefferson	LED Lighting and Controls	696,800					
10	Jefferson	Univent and HVAC Replacement	618,800					
11	Jefferson	Boiler Replacements	742,560					
	Wescosville	Masonry	86,632					
	High School	Boiler Replacement #1		894,785				
	High School	Pavement Resurfacing Student Lot and Lots A, B, and C		445,536				
	High School	Roof Restore Areas D, E1, E2, A7		154,600				
	High School	Air Handling Units ERUF1 & ERUH1 Replacements		928,200				
	High School	Chiller Replacement #2		1,571,752				
	Lincoln	Emergency Generator and Transfer Switches		309,400				
	LMMS	Roof Restore Areas H, I, K, L, M, N, R (\$1,683,136)		-				
	Shoemaker	Playground Equipment and All Inclusive Design		297,024				
	Eyer	AHU Rooftop Units and DDC Controls (\$3,380,000)			-			
	High School	Masonry / Building Envelope			852,800			
	High School	Pavement Resurfacing Lot J			643,552			
	High School	Emergency Generator and Transfer Switches			433,160			
25	High School	Roof Restore Areas B1-B9			1,113,840			
	High School	Boiler Replacement #2			720,000			
27	Macungie	Boiler Replacement			371,280			
28	Willow Lane	Playground Equipment and All Inclusive Design			297,024			
29	Memeorial Field	Turf Replacement				831,667		
	Alburtis	Roof Restore Areas A - F				705,432		
	Alburtis	Playground Equipment and All Inclusive Design				238,000		
	High School	Air Handling Unit RTUJ1 Replacement				327,964		
33	High School	Roof Restore Areas L1 - L4, K-1				495,040		
34	High School	Boiler Replacement #3				720,000		
	Lincoln	Playground Equipment and All Inclusive Design				226,100		
	LMMS	Chiller #1 & #2 Replacement (\$1,181,908)				-		
	Macungie	Generator				309,400		
	High School	Rooftop HVAC Equipment Serving Science Labs (400's)					284,648	
	High School	Auditorium Lighting					315,588	
	High School	Replace Univents Phase One					2,475,200	
	High School	Roof Restore Areas 2, 3, 5, 8, 9, and 10					566,320	
	Jefferson	Generator					309,400	
	LMMS	LED Lighting upgrades (\$1,352,000)					-	
	LMMS	Domestic Water Softener (\$105,196)					-	
_	LMMS	Masonry (\$123,760)					-	
	Shoemaker	Generator					309,400	
47	Wescosville	Playground Equipment and All Inclusive Design					272,272	
	Wescosville Willow Long	Roof Restore Areas I, J, I					556,920	
49 50	Willow Lane	Pavement Resurfacing					272,272	
50 51								
51	Assumptions:							
	Assumptions: Future year increases are based upon current	t construction index inflation rates of 4%						
53 54	i uture year increases are based upon current							
	Year Totals		\$ 1 777 090	\$4,601,297	\$1 131 656	\$ 3 853 603	\$5362020	
55	10010		ψ 4 ,111,000	ψ4,001,297	ψ4,401,000	ψ0,000,000	ψ0,002,020	

	А	В	С	D	E	F	G	Н
1		Capital Projects Plan 2033-34 through 203	4-35			•	•	
2								
3	Building	Proposed Project	2033-34	2034-35				
4	Eyer	Roof Restore Areas D, E, F (\$445,536)	-					
5	High School	Replace Univents Phase Two	3,328,000					
6	High School	Rooftop HVAC Equipment Serving Board Room	185,640					
7	High School	Roof Restore Area A7	148,512					
8	High School	Roof Restore Area K	433,160					
9	Jefferson	Playground Equipment and All Inclusive Design	160,888					
10	LMMS	Boiler Replacement (\$468,000)	-					
11	District Wide	Data Network Infrastructure Replacement (Installed 2017-2018)		990,080				
12	High School	LED Lighting and Controls		3,328,000				
13	Eyer	LED Lighting and Controls (\$1,487,200)		-				
14								
15								
16								
17								
18								
19								
20								
21								
22								
23								
24								
25								
26								
27								
28								
29								
30								
31								
32								
33								
34								
35								
36								
37								
30								
39								
40								
14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 30 31 32 33 34 35 36 37 89 40 41 42 43 44 45 46								
42								
43								
44								
40								
<u>40</u> ⊿7								
49								
48 49 50 51								
51								
52	Assumptions:							
53	Future year increases are based upon curren	t construction index inflation rates of 4%.						
54								
	Year Totals		\$4,256,200	\$4.318.080				

Summary of General and Capital Reserve Funds

This section offers a streamlined overview of the General Fund and Capital Reserve Fund, highlighting their interplay as contributions to the Capital Reserve Fund are sourced from the General Fund. It details the evolution of fund balances across the plan's timeline, underscoring the significance of transfers of funds in maintaining fiscal health and supporting capital projects.

The alternative to these transfers would necessitate external financing through bonds or loans, burdening the district with additional interest and borrowing fees. Given the district's aging infrastructure, proactive capital planning is essential. Significant transfers were made to bolster the Capital Reserve Fund at the close of fiscal years 2018-19 (\$3 million), 2020-21 (\$10 million), and 2021-22 (\$6 million), in accordance with Pennsylvania's Municipal Code. Furthermore, a \$1.8 million surplus from the Basic Education appropriations in July 2022 was also directed to this fund, earmarking substantial reserves for future capital projects and addressing potential cost surges in planned upgrades.

The district's strategy has been to annually increase contributions to the Capital Reserve Fund, aligning with savings from diminishing debt service expenses. This approach aimed to:

- 1) Enhance the fund's capacity for forthcoming capital expenditures and the maintenance of infrastructure.
- 2) Ensure funds previously designated for debt repayments continue to support infrastructure, avoiding their diversion to operational costs a measure temporarily adopted in 2020-2021 due to the pandemic's financial impacts.
- 3) Strategically prepare for upcoming debt financing necessities, safeguarding the ability to manage new or additional debt payments within the operating budget.

Beginning with the 2024-2025 fiscal year the district is implementing the millage phase-in plan associated with "Option 2: K-8 Realignment," as outlined in the Feasibility Study presented on October 23, 2023 and approved for implementation by the Board of School Directors for the East Penn School District on November 13, 2023. The millage phase-in plan is included on page 50 of this long-rang and capital plan in the Supplemental Information section.

·				-		-	_			•			
	A	В	C	of G	D operal Fund a	nd (E Capital Funds	- Hi	F		G	Н	
1			Summary				Capital I unus	- 11	istorical				
3			2018-19		2019-20		2020-21		2021-22		2022-23	2023-24	2023-24
4			Actual		Actual		Actual		Actual		Actual	Budget	Revised
5 6 7		Beginning Fund Balance	\$ 14,620,016	\$	15,771,567	\$	17,719,387	\$	17,210,218	\$	23,546,327	\$ 25,570,682	\$ 25,845,904
8 9		Revenue	148,852,055		150,253,162		154,044,406		170,427,679		172,731,885	176,900,485	178,357,168
10 11	p	Revenue and Fund Balance	163,472,071		166,024,729		171,763,793		187,637,897		196,278,212	202,471,167	204,203,072
12 13 14	al Fund	Expenditures (Excluding Transfers)	143,210,506		145,506,329		143,416,723		155,891,570		165,574,352	183,571,231	172,856,437
15 16	General	Transfer to Capital Reserve Fund	4,490,000		2,799,013		11,240,000		8,200,000		4,857,957	4,464,200	4,464,200
17 18	G	Budgetary Reserve	 -		-		-		-			 (8,954,100)	 -
19 20		Anticipated Expenditures	147,700,506		148,305,342		154,656,723		164,091,570		170,432,309	179,081,331	177,320,637
21 22 23		Prior Period Adjustment Ending Fund Balance	\$ - 15,771,565	\$	2 17,719,387	\$	- 17,107,070	\$	103,148 23,546,327	\$	- 25,845,903	\$ 23,389,836	\$ 26,882,435
24 25 26 27													
28 29 30		Beginning Fund Balance	\$ 608,356	\$	3,755,229	\$	3,722,480	\$	13,070,664	\$	18,768,286	\$ 21,036,660	\$ 18,724,596
31 32 33 34 35 36 37 38 39 40	Capital Reserve Fund	Revenue GF Transfer GF Transfer - LVHN Trainer Savings GF Transfer - LVHN Contribution (until 2027-28) GF Transfer - Sale of Property GF Transfer - Other Interest (Estimated at 4.00% for future years) Total Revenue Expense	 4,300,000 40,000 150,000 - - 19,606 4,509,606		2,659,013 40,000 100,000 - 54,051 2,853,064		11,100,000 40,000 - - 1,505 11,241,505		8,060,000 40,000 - - 18,607 8,218,607		2,756,000 40,000 100,000 154,500 1,807,457 628,068 5,486,025	 4,324,200 40,000 100,000 - - 631,100 5,095,300	 4,324,200 40,000 - - 826,800 5,291,000
41 42	Cal	Annual Capital Projects	 1,362,733		2,885,813		1,893,321 -		2,520,985		5,529,715 -	8,515,380 -	 7,294,841 -
43 44		Total Expense	 1,362,733		2,885,813		1,893,321		2,520,985		5,529,715	8,515,380	 7,294,841
45 46		Ending Balance	\$ 3,755,229	\$	3,722,480	\$	13,070,664	\$	18,768,286	\$	18,724,596	\$ 17,616,580	\$ 16,720,755
47 48 49 50.													

	A	В		H	of G	oporal Fund a	nd	ر Capital Funds	_ D	K		L	<u> </u>	М	N
1				Summary	or G	eneral Fund a	na	Capital Funds	• F	rojecteu					
3				2023-24		2023-24		2024-25		2025-26		2026-27		2027-28	2028-29
4				Budget		Revised		Proposed		Projected		Projected		Projected	Projected
5 6 7		Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	24,678,476	\$	21,829,637	\$	19,914,913	\$ 18,889,726
7 8 9		Revenue		176,900,485		178,357,168		186,263,920		195,970,317		206,285,703		216,380,981	 226,841,689
10 11	q	Revenue and Fund Balance		202,471,167		204,203,072		213,146,355		220,648,793		228,115,340		236,295,894	245,731,415
12 13 14	General Fund	Expenditures (Excluding Transfers)		183,571,231		172,856,437		195,505,444		200,762,517		210,612,876		220,278,925	230,599,038
15 16	ener	Transfer to Capital Reserve Fund		4,464,200		4,464,200		2,295,100		7,997,597		7,997,572		7,997,552	7,997,543
17	Ğ	Budgetary Reserve		(8,954,100)		<u> </u>		(9,332,665)		(9,940,958)		(10,410,021)		(10,870,308)	 (11,361,742)
18 19 20		Anticipated Expenditures		179,081,331		177,320,637		188,467,879		198,819,156		208,200,427		217,406,168	227,234,839
21 22 23		Prior Period Adjustment Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	24,678,476	\$	21,829,637	\$	19,914,913	\$	18,889,726	\$ 18,496,576
24 25 26 27															
28 29 30		Beginning Fund Balance	\$	21,036,660	\$	18,724,596	\$	16,720,755	\$	10,636,605	\$	10,809,666	\$	10,789,625	\$ 14,527,930
31 32 33 34 35 36 37	Reserve Fund	Revenue GF Transfer GF Transfer - LVHN Trainer Savings GF Transfer - LVHN Contribution (until 2027-28) GF Transfer - Sale of Property GF Transfer - Other Interest (Estimated at 4.00% for future years)		4,324,200 40,000 100,000 - - 631,100		4,324,200 40,000 100,000 - - 826,800		2,155,100 40,000 100,000 - - 668,830		7,857,597 40,000 100,000 - - 425,464		7,857,572 40,000 100,000 - - 432,387		7,857,552 40,000 100,000 - - 431,585	7,997,543 - - - 581,117
38 39	ital Re	Total Revenue		5,095,300		5,291,000		2,963,930		8,423,061		8,429,959		8,429,137	\$ 8,578,660
40 41 42	Capital	Expense Annual Capital Projects		8,515,380 -		7,294,841		9,048,080	_	8,250,000	_	8,450,000 -	_	4,690,832	 4,777,080
42 43 44		Total Expense		8,515,380		7,294,841		9,048,080		8,250,000		8,450,000		4,690,832	4,777,080
44 45 46		Ending Balance	\$	17,616,580	\$	16,720,755	\$	10,636,605	\$	10,809,666	\$	10,789,625	\$	14,527,930	\$ 18,329,510
47 48 49 50.			1				<u> </u>								

Evaluation of Combined Fund Balance and Capital Reserve Contribution Targets

The "Evaluation of Combined Fund Balance Target" section calculates the Total Fund Balance Target as two months' worth of General Fund expenditures, a guideline recommended by the Government Finance Officers Association (GFOA) for general-purpose governments, including school districts. This target suggests maintaining a minimum fund balance equivalent to two months of operational expenses to ensure financial stability. By combining the ending balances of both the General Fund and Capital Reserve Fund, the sum can be compared to the Total Fund Balance Target, providing insight into whether the district's reserves are above or below the recommended level.

This comparison serves as a valuable tool for assessing the district's financial health over time, indicating whether reserves are strengthening or depleting. It's important to understand that a shortfall in the Total Fund Balance Target relative to the Total Ending Fund Balance is not inherently negative. Other significant environmental and economic factors must also be taken into account, acknowledging that the Total Fund Balance Target serves as a benchmark rather than a strict mandate.

Additionally, the "Evaluation of the Annual Capital Reserve Contribution Target" aims to guide the annual financial support from the General Fund to the Capital Reserve Fund. By committing to set aside annually two percent of the property insurance's appraisal value of the physical plant, a strategic approach to funding is employed. This methodology ensures that over a 50-year period, funds are accumulated corresponding to the total value of the physical plant, dedicated to addressing ongoing and future capital expenditure needs. This forward-thinking strategy underscores the commitment to maintaining and enhancing the district's infrastructure, safeguarding its future financial and operational integrity.

	А		В		С		D		E		F	G	Н
1	Evaluation of C	Com	bined Fund Ba	alan	ice and Annua	al C	apital Reserve	e Co	ontribution Ta	get	s - Historical		
2													
3 4 5	Description		2018-19 Actual		2019-20 Actual		2020-21 Actual		2021-22 Actual		2022-23 Actual	2023-24 Budget	2023-24 Revised
6 7 8	Evaluation of the Combined Fund Balance Target												
9 10	Total Annual General Fund Expenditures	\$	147,700,506	\$	148,305,342	\$	154,656,723	\$	164,091,570	\$	170,432,309	\$ 188,035,431	\$ 177,320,637
11 12 13	Two (2) Months of General Fund Expenditures, i.e. "Total Fund Balance Target"	\$	24,616,751	\$	24,717,557	\$	25,776,120	\$	27,348,595	\$	28,405,385	\$ 31,339,239	\$ 29,553,440
	General Fund - Ending Fund Balance		15,771,567		17,719,387		17,210,218		23,546,327		25,845,904	23,389,836	26,882,435
	Capital Reserve Fund - Ending Fund Balance		3,755,229		3,722,480		13,070,664		18,768,286		18,724,596	17,616,580	16,720,755
18 19	Total Ending Fund Balance	\$	19,526,796	\$	21,441,867	\$	30,280,882	\$	42,314,613	\$	44,570,500	\$ 41,006,416	\$ 43,603,190
	Total Ending Fund Balance expressed as a number of months of General Fund Expenditures		1.59		1.73		2.35		3.09		3.14	2.62	2.95
23	Excess (Deficit) of Total Fund Balance Target to Total Ending Fund Balance	\$	(5,089,955)	\$	(3,275,690)	\$	4,504,762	\$	14,966,018	\$	16,165,115	\$ 9,667,178	\$ 14,049,751
28	Evaluation of the Annual Capital Reserve Contributio	n Ta	rget										
29 30 31	Property Insurance Physical Plant Appraisal Value	\$	302,795,505	\$	315,200,054	\$	324,348,948	\$	333,698,085	\$	360,074,153	\$ 388,537,965	\$ 388,537,965
32	2% of Property Insurance Physical Plant Appraisal Value i.e. "Annual Contribution Target"		6,055,910		6,304,001		6,486,979		6,673,962		7,201,483	7,770,759	7,770,759
	Annual Contribution to Capital Reserve Fund		4,300,000		2,659,013		11,100,000		8,060,000		2,756,000	4,324,200	4,324,200
37 38 39	Excess / (Deficit) of Annual Contribution to Capital Reserve Fund to Annual Contribution Target	\$	(1,755,910)	\$	(3,644,988)	\$	4,613,021	\$	1,386,038	\$	(4,445,483)	\$ (3,446,559)	\$ (3,446,559)
40 41 42 43													
44 45 46 47 48 49 50													
49 50													

	A		G		Н				J		К	L	М
1	Evaluation of C	Com	bined Fund B	alar	nce and Annu	al Ca	apital Reserve	e Co	ontribution Ta	get	s - Projected		
2						1							
3 4 5	Description		2023-24 Budget		2023-24 Revised		2024-25 Proposed		2025-26 Projected		2026-27 Projected	2027-28 Projected	2028-29 Projected
6 7 8	Evaluation of Combined Fund Balance Target												
9 10	Total Annual General Fund Expenditures	\$	188,035,431	\$	177,320,637	\$	197,800,544	\$	208,760,114	\$	218,610,448	\$ 228,276,477	\$ 238,596,581
11 12 13	Two (2) Months of General Fund Expenditures, i.e. "Total Fund Balance Target"	\$	31,339,239	\$	29,553,440	\$	32,966,757	\$	34,793,352	\$	36,435,075	\$ 38,046,079	\$ 39,766,097
14 15	General Fund - Ending Fund Balance		23,389,836		26,882,435		24,678,476		21,829,637		19,914,913	18,889,726	18,496,576
16 16 17	Capital Reserve Fund - Ending Fund Balance		17,616,580		16,720,755		10,636,605		10,809,666		10,789,625	14,527,930	18,329,510
18 19	Total Ending Fund Balance	\$	41,006,416	\$	43,603,190	\$	35,315,081	\$	32,639,303	\$	30,704,538	\$ 33,417,656	\$ 36,826,086
20 21 22	Total Ending Fund Balance expressed as a number of months of General Fund Expenditures		2.62		2.95		2.14		1.88		1.69	1.76	1.85
23 24 25	Excess (Deficit) of Total Fund Balance Target to Total Ending Fund Balance	\$	9,667,178	\$	14,049,751	\$	2,348,324	\$	(2,154,049)	\$	(5,730,537)	\$ (4,628,424)	\$ (2,940,011)
26 27 28 29	Evaluation of the Annual Capital Reserve Contributio	n Ta	rget										
29 30 31	Property Insurance Physical Plant Appraisal Value	\$	388,537,965	\$	388,537,965	\$	407,964,863	\$	423,492,697	\$	439,611,546	\$ 456,343,906	\$ 473,713,128
32 33 34	2% of Property Insurance Physical Plant Appraisal Value i.e. "Annual Contribution Target"		7,770,759		7,770,759		8,159,297		8,469,854		8,792,231	9,126,878	9,474,263
35 36	Annual Contribution to Capital Reserve Fund		4,324,200		4,324,200		2,155,100		7,857,597		7,857,572	7,857,552	7,997,543
37 38 39 40	Excess / (Deficit) of Annual Contribution to Capital Reserve Fund to Annual Contribution Target	\$	(3,446,559)	\$	(3,446,559)	\$	(6,004,197)	\$	(612,257)	\$	(934,659)	\$ (1,269,326)	\$ (1,476,720)
41 42 43													
44 45 46 47 48 49 50													
40 47 48													
49 50													

Technology Plan

The district has made significant investments in technology equipment and infrastructure, underscoring the critical role that technological plays in enhancing educational outcomes and operational efficiency. Given the critical role technology plays, ongoing investments are essential for ensuring that students and staff have access to the latest educational tools and resources. This commitment not only supports the delivery of educational content, but also underpins the infrastructure necessary for effective communication, data management, and security systems.

The Technology Plan offers a detailed forecast of anticipated costs for student and faculty devices, educational technology, and network infrastructure. Updated annually by the Director of Technology, the plan evaluates the lifecycle of the district's technology assets, adjusting for equipment age, end-of-life support, and evolving needs. It is a dynamic document, responsive to the changing landscape of technology in education.

Furthermore, the Technology Plan outlines a funding strategy for substantial infrastructure investments, utilizing a committed fund balance. Annual allocations ensure that funds are available when needed, demonstrating a strategic approach to financial planning for technology investments.

	А	В	1	С	D
1			!	~	Long Range Technology Plan - Page 1
2 3 4 5 6	Year	<u>Equipment</u>		Cost	Description
4					
5	2023-24	K-5 iPads	\$		Lease payment (2022 to 2025)
6	2023-24	Chromebooks for Grades 6 & 9			Estimate (one time payment)
7	2023-24	MacBook Air Lease (Staff)			Lease Payment (2021 to 2024)
8		Student/Faculty Devices	\$	902,700	
8 9 10 11					
10	2023-24	Macbook Air Laptops	\$		TV Studio: Use Chromebooks for Level 1 classes, Level 2-4 are larger (25) / Adobe Premiere Pro
11	2023-24	EHS Art Department		,	iPads, Apple Pencils (30), MacBooks (5)
12 13	2023-24 2023-24	EHS Science Department Macbook Labs			Refresh Windows devices due to age of devices and safety/security
13	2023-24 2023-24	EHS & MS Tech Ed Labs			Tech Ed EHS (62) (including 2 teacher devices) Windows devices refresh (50)
14	2023-24	K-12 Libraries			40 Desktops: Circulation, student circulation (secondary), AA desktop
15 16	2023-24	Music Department			Replace iMacs with iPads Middle School (50)
17	2023-24	Wireless Controller (Software)			End of Service Life (EOSL) for Wireless LAN Controllers (WLC) still in use in July 2023. Require new licensing
18	2023-24	Projectors			40 Projectors for Elementary
18 19	2023-24	Windows Devices			Replacing Devices at the End of Service Life (EOSL)
20	2023-24	Chromebooks			Replacing 2018 Models at the End of Service Life (EOSL)
21	2023-24	Computer Science Labs		40,000	Computer Science EHS (41)
22		Other Educational Technology	\$	500,000	
21 22 23 24 25 26 27 28 29 30 31					
24	2023-24	Firewall Refresh			Network edge device performing district-wide security services
25		Network Infrastructure	\$	158,300	
26					
27	2024-25	K-5 iPads	\$	302 100	Lease payment (2022 to 2025)
28	2024-25	Chromebooks for Grades 6 & 9	φ		Estimate (one time payment)
30	2024-25	MacBook Air lease (Staff)			Estimate Lease Payment (2025 to 2028) start of new lease
31	202120	Student/Faculty Devices	\$	932,100	
32			•	,	
33	2024-25	MS Art	\$	35,000	Replace iMacs with iPads (40)
34	2024-25	EHS TV Studio iMacs		6,400	4 iMacs
35		Other Educational Technology	\$	41,400	
32 33 34 35 36 37 38			^	011000	
37	2024-25	Wireless Infrastructure Refresh	\$		District-wide wireless network infrastructure replacement
38		Network Infrastructure	\$	914,200	
39					
40 41	2025-26	K-5 iPads	\$	302 100	Lease payment (2022 to 2025)
41	2025-20	Chromebooks for Grades 6 & 9	Ψ		Estimate (one time payment)
43	2025-26	MacBook Air lease (Staff)			Estimate Lease Payment (2025 to 2028)
44		Student/Faculty Devices	\$	942,100	
45		······································			
46	2025-26	Macbook Lab	\$		Tech Ed EHS (31) (including 1 teacher device)
47		Other Educational Technology	\$	70,000	
45 46 47 48 49 50			•		
49	2025-26	Wired Infrastructure Refresh	<u>\$</u>		District-wide Power-over-Ethernet (POE) switching, access switching and power infrastructure replacement
50		Network Infrastructure	\$	1,163,800	

	A	В	С	D D
1				Long Range Technology Plan - Page 2
2 3 4 5 6 7 8 9 10 11	<u>Year</u>	<u>Equipment</u>	<u>Cost</u>	Description
5	2026-27	K-5 iPads	\$ 455.00	0 Estimate Lease Payment (2026 to 2029) start of new lease
6	2026-27	CBs for Grades 6 & 9	+,	0 Estimate (one time payment)
7	2026-27	Macbook Air lease (Staff)		0 Estimate Lease Payment (2025 to 2028)
8		Student/Faculty Devices	\$ 1,105,00	
9			. , ,	
10	2026-27	Computer Science Labs		0 2 Lab EHS (63)
11	2026-27	iPad cases	140,00	0 Cases for Elementary iPads
12		Other Educational Technology	\$ 200,00	0
13 14 15 16			• • • • • •	
14	2026-27	Server Infrastructure Refresh	\$ 300,00	
15		Network Infrastructure	\$ 300,00	0
16				
17 18 19	2027-28	K-5 iPads	\$ 455,00	0 Estimate Lease Payment (2026 to 2029)
18	2027-28	CBs for Grades 6 & 9		0 Estimate Lease Payment (2020 to 2029)
20	2027-28	Macbook Air lease (Staff)		0 Estimate Lease Payment (2025 to 2028)
20	2027 20	Student/Faculty devices	\$ 1,115,00	
22			• .,	
21 22 23 24 25 26	2027-28	EHS PLTW Labs (2)	\$ 136,00	0 Upgrade 2 of the labs to meet PLTW requirements (including 4 teacher devices)
24	2027-28	EHS Business Labs (3)		0 Upgrade 3 labs to meet software/security upgrades
25	2027-28	Windows Devices	75,00	0 Refresh for Windows users due to age of devices and safety/security
26	2027-28	Stinger Refresh (EHS)	16,00	0 8 iMacs
27	2027-28	MS Tech Ed Labs (Eyer)		0 2 labs
28 29	2027-28	Tech Ed Production Lab		0 Update with 6 iMacs
29		Other Educational Technology	\$ 399,00	0
30	0007.00	Cons Cwitch Defeast	¢ 47.40	0. Dealans and with installad automas 2010 based on business and b (End of Carriers Life (EOCL) and unserted
31	2027-28 2027-28	Core Switch Refresh		 Replace core switch installed summer 2019 based on business needs/End of Services Life (EOSL) announcement Replace backup server installed Fall 2021 based on business needs/End of Services Life (EOSL) announcement
32	2027-20	Backup Server Refresh Network Infrastructure	\$ 94,20	
34		Network initiastructure	φ 34,20	
30 31 32 33 34 35 36				
36	2028-29	K-5 iPads	\$ 455,00	0 Estimate Lease Payment (2026 to 2029)
37	2028-29	CBs for Grades 6 & 9		0 Estimate (one time payment)
38	2028-29	Macbook Air lease (Staff)		0 Estimate Lease Payment (2025 to 2028)
38 39 40		Student/Faculty devices	\$ 1,125,00	0
40			•	
41	2028-29	Macbook Labs		0 Tech Ed EHS (62) (including 2 teacher devices)
42	2028-29	EHS & MS Tech Ed Labs		0 Windows devices refresh (61)
43		Other Educational Technology	\$ 215,00	U
44 45	2028-29	Firewall Refresh	\$ 182,00	0 Network edge device performing district-wide security services
45	2020-23	Network Infrastructure	\$ 182,00	
40			Ψ 102,00	• •
48				
46 47 48 49 50.				
50.				
-				

	A	В	С	D	E	F	G	Н	1	.1	к
1	14		-		an 2023-24 t	hrough 2032		I			1
2											
	Proposed Project	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
4	Firewall Refresh	450.000									
5	Firewaii Refresh	158,300									
7											
8	Wireless Infrastructure Refresh		914,200								
9											
10	Wired Infrastructure Refresh			1 162 900							
11 12				1,163,800							
13											
	Server Infrastructure Refresh				300,000						
15											
16	Core Switch and Backup Server Refresh					94,200					
18						94,200					
19											
	Firewall Refresh						182,000				
21 22											
	Wireless Infrastructure Refresh							1,051,300			
24								.,			
25											
26 27	No Projects								-		
27											
	Server Infrastructure Refresh									310,000	
30											
31											
32 33	Wired Infrastructure and Backup Server Refresh										1,463,300
		\$ 158,300	\$ 914,200	\$ 1,163,800	\$ 300,000	\$ 94,200	\$ 182,000	\$ 1,051,300	\$-	\$ 310,000	\$ 1,463,300
35											
34 35 36 37 38 39 40 41 42 43		.									
37	Committed Fund Balan	ce Calculation:									
39	Opening Balance	\$-	\$ 2,000.000	\$ 1,635.800	\$ 1,022.000	\$ 1,272.000	\$ 1,727.800	\$ 2,095.800	\$ 1,594.500	\$ 2,144,500	\$ 2,384.500
40		Ŧ	,,	,,	,,	, .,, ,,	,,	,,	,	,,	,,
41	Additions	2,000,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
42	Deletions		014 200	1 162 900	300 000	04 200	192 000	1 051 200		310 000	1 462 200
	Deletions		914,200	1,163,800	300,000	94,200	182,000	1,051,300		310,000	1,463,300
44 45 46 47 48 49 50	Ending Balance	\$ 2,000,000	\$ 1,635,800	\$ 1,022,000	\$ 1,272,000	\$ 1,727,800	\$ 2,095,800	\$ 1.594.500	\$ 2,144,500	\$ 2,384,500	\$ 1,471,200
46		÷ 2,000,000	÷ 1,000,000	÷ 1,022,000	÷ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	÷ 1,121,000	÷ 2,000,000	÷ 1,001,000	÷ 2,111,000	÷ 2,001,000	÷ 1, 11 1,200
47											
48											
49											
50											

Scenario Analysis of Various Tax Rate Increases

This analysis explores the long-term effects of different real estate tax increase scenarios on the East Penn School District's finances, focusing on the 2024-25 fiscal year and beyond. Three main scenarios are examined:

Scenario 1: A 0% real estate tax rate increase for 2024-25.

Scenario 2: A 3.20% real estate tax rate increase for 2024-25.

Scenario 3: A 5.00% real estate tax rate increase for 2024-25.

Each scenario is further dissected into three iterations, labeled "a" through "c", creating a total of nine distinct outcomes:

Iteration "a" assesses the implications of maintaining a 0% real estate tax rate increase in all subsequent years.

Iteration "b" calculates the average tax rate increase percentage needed in subsequent years to achieve a 5% fund balance by the 2028-29 fiscal year.

Iteration "c" evaluates the effects of applying the maximum anticipated increase under Act 1 for future years.

To understand the comprehensive impact of these scenarios and iterations, it's recommended to focus on the "Act 1 Index Utilized" and "Ending Fund Balance" rows within the detailed calculations. These key metrics provide insight into how each combination of scenario and iteration influences the district's financial stability and ability to maintain an adequate fund balance over time.

	A		G	<u> </u>	Н			1	J		К		1		м	Ν
1			Ū		••		Scenario Ana	lysi	s of Various	Гах	Rate Increas	es	_			
2	Cooncerie de		0000.04		0000.04			-					0007.00		0000 00	Fadina Fund Dalance
	Scenario 1a		2023-24		2023-24 Boyingd		2024-25 Dropood		2025-26		2026-27 Drojected		2027-28 Droigstad		2028-29	Ending Fund Balance 2024-25 through 2028-29
4			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2026-29
	Act 1 Index Utilized (Real Est	tate	Tax Rate Incre	ase)		0.00%		0.00%		0.00%		0.00%		0.00%	\$40,000,000
7																\$20,000,000
8	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	18,976,911	\$	4,838,244	\$	(13,875,088)	\$	(36,927,388)	Ś
9	Total Revenues		176,900,485		178,357,168		180,562,355		184,680,489		189,487,095		194,353,868		199,377,394	
	Revenues + Fund Balance		202,471,167		204,203,072		207,444,790		203,657,400		194,325,339		180,478,780		162,450,006	\$(20,000,000)
	Total Expenditures		(188,035,431) 8,954,100		(177,320,637)		(197,800,544) 9,332,665		(208,760,114) 9,940,958		(218,610,448) 10,410,021		(228,276,477) 10,870,308		(238,596,581) 11,361,742	\$(40,000,000)
12 13	Less: Budgetary Reserve		0,934,100				9,332,003		9,940,930		10,410,021		10,070,300		11,301,742	\$(60,000,000)
	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	18,976,911	\$	4,838,244	\$	(13,875,088)	\$	(36,927,388)	\$	(64,784,833)	\$(80,000,000)
15		- T			,,	Ŧ		Ŧ	.,		(10,010,01000)	- T		Ŧ	(
16	Scenario 1a demonstrates th	ne in	npact of a 0% ta	ax in	crease for 202	4-23	5 and a 0% tax	incr	ease in subseq	uen	t years.					
17		enario 1b 2023-24 2023-24 2024-25 2025-26 2026-27 2027-28 2028-29 Budget Revised Proposed Projected Projected Projected Projected Projected														
18																Fodian Fund Dalance
	Scenario 1b															Ending Fund Balance
20 21			Buugei		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
	Act 1 Index Utilized (Real Est	tate	Tax Rate Incre	ase)		0.00%		5.97%		5.97%		5.97%		5.97%	\$20,000,000
23	ct 1 Index Utilized (Real Estate Tax Rate Increase) 0.00% 5.97% 5.97% 5.97%															
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	18,976,911	\$	11,772,000	\$	7,582,727	\$	7,354,440	\$15,000,000 —
	Total Revenues		176,900,485		178,357,168		180,562,355		191,614,245		204,011,154		217,177,881		231,267,933	
	Revenues + Fund Balance		202,471,167		204,203,072		207,444,790		210,591,156		215,783,154		224,760,608		238,622,373	\$10,000,000
	Total Expenditures		(188,035,431)		(177,320,637)		(197,800,544)		(208,760,114)		(218,610,448)		(228,276,477)		(238,596,581) 11,361,742	\$5,000,000
28	Less: Budgetary Reserve		8,954,100				9,332,665		9,940,958		10,410,021		10,870,308		11,301,742	
30	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	18,976,911	\$	11,772,000	\$	7,582,727	\$	7,354,440	\$	11,387,534	\$-
31		- T			,,	Ŧ		Ŧ			.,	- T	.,,	Ŧ		
32	Scenario 1b demonstrates th	ne in	npact of a 0% ta	ax in	crease for 202	4-23	5 and a 5.97% :	tax i	ncrease in subs	sequ	uent years (to a	chie	eve a 5% fund k	balar	nce in 2028-29).	
33																
34	0		0000 04		0000 04		0004.05		0005 00		0000 07		0007.00		0000 00	Ending End Data and
	Scenario 1c		2023-24 Budget		2023-24 Revised		2024-25 Proposed		2025-26 Projected		2026-27 Projected		2027-28 Projected		2028-29 Projected	Ending Fund Balance 2024-25 through 2028-29
36 37			Buuget		Reviseu		Floposed		FTOJECIEU		FTOJECIEU		FIOJECIEU		Filgecleu	2024-25 tillough 2020-29
	Act 1 Index Utilized (Real Est	tate	Tax Rate Incre	ase)		0.00%		5.30%		4.80%		4.20%		4.10%	\$25,000,000
39																\$20,000,000
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	18,976,911	\$	10,998,637	\$	4,524,852	\$	(508,082)	\$15,000,000 —
41	Total Revenues		176,900,485		178,357,168		180,562,355		190,840,882		201,726,642		212,373,234		223,467,147	\$10,000,000 —
	Revenues + Fund Balance		202,471,167		204,203,072		207,444,790		209,817,793		212,725,279		216,898,086		222,959,065	\$5,000,000
	Total Expenditures Less: Budgetary Reserve		(188,035,431) 8,954,100		(177,320,637)		(197,800,544) 9,332,665		(208,760,114) 9,940,958		(218,610,448) 10,410,021		(228,276,477) 10,870,308		(238,596,581) 11,361,742	\$-
44 45	Less. Budgetary Reserve		0,934,100				9,332,003		9,940,930		10,410,021		10,070,300		11,301,742	\$(5,000,000)
	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	18,976,911	\$	10,998,637	\$	4,524,852	\$	(508,082)	\$	(4,275,774)	\$(10,000,000)
47		Ŧ	.,,	,	.,,	r	-,,-,-	٢	-,-,-,	ŕ	,,	~	(*	, -,,	
48	Scenario 1c demonstrates th	e in	npact of a 0% ta	ax in	crease for 2024	4-23	5 and the maxir	num	anticipated inc	rea	se under Act 1	in s	ubsequent year	s.		
49 50																
50																

	A		G		Н		I		J		К		L		М	Ν
51		-		-			Scenario Ana	lysi	s of Various	Гах	Rate Increas	es				
52																
	Scenario 2a		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
54			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
55	Act 1 Index Utilized (Real Est	toto	Tax Pata Inora	000	<u>\</u>		3.20%		0.00%		0.00%		0.00%		0.00%	¢20,000,000
56 57	Act 1 Index Otilized (Real Es	lale		ase)		3.20%		0.00%		0.00 %		0.00%		0.00%	\$30,000,000 \$20,000,000
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	22,629,494	\$	12,205,504	\$	(2,730,002)	\$	(21,940,253)	\$10,000,000
	Total Revenues	Ψ	176,900,485	Ψ	178,357,168	Ψ	184,214,938	Ψ	188,395,166	Ψ	193,264,921	Ψ	198,195,917	Ψ	203,284,758	\$
	Revenues + Fund Balance		202,471,167		204,203,072		211,097,373		211,024,660		205,470,425		195,465,915		181,344,505	\$(10,000,000)
61	Total Expenditures		(188,035,431)		(177,320,637)		(197,800,544)		(208,760,114)		(218,610,448)		(228,276,477)		(238,596,581)	\$(20,000,000)
62	Less: Budgetary Reserve		8,954,100		-		9,332,665		9,940,958		10,410,021		10,870,308		11,361,742	\$(30,000,000)
63																\$(40,000,000)
64	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	22,629,494	\$	12,205,504	\$	(2,730,002)	\$	(21,940,253)	\$	(45,890,334)	\$(50,000,000)
65	Cooperio Do domonativatas th		mant of a 2 20/	40.14	increase for Of	10 4	DE and a OV to		araaaa in ay ha							
	Scenario 2a demonstrates th	ie in	npact of a 3.2%	tax	Increase for 20)24-	-25 and a 0% ta	ax in	crease in subse	equ	ent years.					
67 68																
	Scenario 2b		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
70			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
71									- j		- ,		· , · · · · ·		- ,	
72	Act 1 Index Utilized (Real Est	tate	Tax Rate Incre	ase)		3.20%		4.42%		4.42%		4.42%		4.42%	\$25,000,000
73																\$20,000,000
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	22,629,494	\$	17,503,211	\$	13,581,187	\$	11,545,718	
	Total Revenues		176,900,485		178,357,168		184,214,938		193,692,873		204,278,403		215,370,699		227,095,673	\$15,000,000
	Revenues + Fund Balance Total Expenditures		202,471,167		204,203,072		211,097,373		216,322,367		221,781,614		228,951,886		238,641,391	\$10,000,000 — — — — — — — — — — — — — — —
	Less: Budgetary Reserve		(188,035,431) 8,954,100		(177,320,637)		(197,800,544) 9,332,665		(208,760,114) 9,940,958		(218,610,448) 10,410,021		(228,276,477) 10,870,308		(238,596,581) 11,361,742	¢5 000 000
78	Less. Dudgetary Reserve		0,004,100				3,332,003		0,040,000		10,410,021		10,070,000		11,001,742	\$5,000,000
80	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	22,629,494	\$	17,503,211	\$	13,581,187	\$	11,545,718	\$	11,406,552	\$ _
81		Ŷ	_0,000,000	Ψ		Ŷ		Ŷ	,000,2	Ŷ		Ŷ		Ψ	,	
82	Scenario 2b demonstrates th	ne in	npact of a 3.2%	tax	increase for 20)24-	25 and a 4.42%	% tax	x increase in su	bse	quent years (to	acł	nieve a 5% fund	l ba	lance in 2028-2	9).
83																
84																
	Scenario 2c		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
86			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
87	Act 1 Index Utilized (Real Es	tato	Tax Rate Incre	200)		3.20%		5.30%		4.80%		4.20%		4.10%	\$25,000,000
	Act I lindex Otilized (Real ES	lale		ase)		3.20%		5.30%		4.00 %		4.20%		4.1070	\$25,000,000
89 90	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	26,882,435	\$	22,629,494	\$	18,562,407	\$	16,257,359	\$	15,642,245	\$20,000,000
	Total Revenues	Ψ	176,900,485	Ψ	178,357,168	Ψ	184,214,938	Ψ	194,752,069	Ψ	205,895,379	Ψ	216,791,054	Ψ	228,144,345	\$15,000,000
	Revenues + Fund Balance		202,471,167		204,203,072		211,097,373		217,381,563		224,457,786		233,048,413		243,786,590	
93	Total Expenditures		(188,035,431)		(177,320,637)		(197,800,544)		(208,760,114)		(218,610,448)		(228,276,477)		(238,596,581)	\$10,000,000
94	Less: Budgetary Reserve		8,954,100		-		9,332,665		9,940,958		10,410,021		10,870,308		11,361,742	\$5,000,000
95																
	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	22,629,494	\$	18,562,407	\$	16,257,359	\$	15,642,245	\$	16,551,751	\$-
97	Compania Constanti di di			4		0 4	05 and the s							.		
	Scenario 2c demonstrates th	ie in	npact of a 3.2%	tax	increase for 20	124-	25 and the max	ximu	im anticipated i	ncre	ease under Act	1 In	subsequent ye	ars.		
99 100																
100																

	А	T	G		Н			1	J		К		L	1	М	Ν
101							Scenario Ana	İysi	s of Various	Тах	Rate Increas	es				
102 103 104 105	Scenario 3a		2023-24 Budget		2023-24 Revised		2024-25 Proposed		2025-26 Projected		2026-27 Projected		2027-28 Projected		2028-29 Projected	Ending Fund Balance 2024-25 through 2028-29
106	Act 1 Index Utilized (Real Es	state	Tax Rate Incre	ase)		4.99%		0.00%		0.00%		0.00%		0.00%	\$30,000,000
109		\$	25,570,682 176,900,485	\$	25,845,904 178,357,168	\$	26,882,435 186,263,920	\$	24,678,476 190,478,981	\$	16,338,301 195,384,161	\$	3,522,035 200,351,184	\$	(13,532,949) 205,476,664	\$20,000,000
111	Revenues + Fund Balance Total Expenditures Less: Budgetary Reserve		202,471,167 (188,035,431) 8,954,100		204,203,072 (177,320,637) -		213,146,355 (197,800,544) 9,332,665		215,157,457 (208,760,114) 9,940,958		211,722,462 (218,610,448) 10,410,021		203,873,219 (228,276,477) 10,870,308		191,943,715 (238,596,581) 11,361,742	\$(10,000,000) \$(20,000,000) \$(30,000,000)
_	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	24,678,476	\$	16,338,301	\$	3,522,035	\$	(13,532,949)	\$	(35,291,124)	\$(40,000,000)
117 118	Scenario 3a demonstrates th Scenario 3b	he in	npact of a 4.999 2023-24 Budget	% ta.	x increase for 2 2023-24 Revised	2024	4-25 and a 0% 2024-25 Proposed	tax i	ncrease in subs 2025-26 Projected	seq	uent years. 2026-27 Projected		2027-28 Projected		2028-29 Projected	Ending Fund Balance 2024-25 through 2028-29
	Act 1 Index Utilized (Real Es	tate	Tax Rate Incre	ase)		4.99%		3.56%		3.56%		3.56%		3.56%	\$30,000,000
125 126 127	Beginning Fund Balance Total Revenues Revenues + Fund Balance Total Expenditures Less: Budgetary Reserve	\$	25,570,682 176,900,485 202,471,167 (188,035,431) 8,954,100		25,845,904 <u>178,357,168</u> 204,203,072 (177,320,637)	\$	26,882,435 186,263,920 213,146,355 (197,800,544) 9,332,665	\$	24,678,476 <u>194,826,985</u> 219,505,461 (208,760,114) <u>9,940,958</u>	\$	20,686,305 204,385,069 225,071,374 (218,610,448) 10,410,021	\$	16,870,947 214,328,232 231,199,179 (228,276,477) 10,870,308	\$	13,793,011 224,771,016 238,564,027 (238,596,581) 11,361,742	\$25,000,000 \$20,000,000 \$15,000,000 \$10,000,000 \$5,000,000
129	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	24,678,476	\$	20,686,305	\$	16,870,947	\$	13,793,011	\$	11,329,188	\$-
131 132 133 134		he in													i	29). Ending Fund Balance 2024-25 through 2028-29
	Act 1 Index Utilized (Real Es	tate	Tax Rate Incre	ase)		4.99%		5.30%		4.80%		4.20%		4.10%	\$30,000,000
141 142 143	Beginning Fund Balance Total Revenues Revenues + Fund Balance Total Expenditures Less: Budgetary Reserve	\$	25,570,682 176,900,485 202,471,167 (188,035,431) 8,954,100	\$	25,845,904 <u>178,357,168</u> 204,203,072 (177,320,637) -	\$	26,882,435 186,263,920 213,146,355 (197,800,544) 9,332,665	\$	24,678,476 196,946,529 221,625,005 (208,760,114) 9,940,958	\$	22,805,849 208,234,396 231,040,245 (218,610,448) 10,410,021	\$	22,839,818 219,269,372 242,109,190 (228,276,477) 10,870,308		24,703,022 230,767,844 255,470,866 (238,596,581) 11,361,742	\$25,000,000 \$20,000,000 \$15,000,000 \$10,000,000 \$5,000,000
	Ending Fund Balance	\$	23,389,836	\$	26,882,435	\$	24,678,476	\$	22,805,849	\$	22,839,818	\$	24,703,022	\$	28,236,027	\$ B _ B _ B _
147 148 149 150	Scenario 3c demonstrates th	ne in	npact of a 4.999	% tax	x increase for 2	2024	4-25 and the ma	axin	num anticipated	inc	rease under Ac	t 1 i	in subsequent y	vear.	S.	

Supplemental Information

The following supplemental tables are included to provide additional financial data:

• Real Estate Tax Impact of Various Percentage Tax Increases and Assessed Values for 2024-25 Budget

This spreadsheet shows the tax impact at millage increases ranging from 1.00% to 5.00% and at real estate assessed values from \$100,000 to \$660,000 including the average residential assessment of \$215,032.

• Real Estate Tax Impact of Long-Range Fiscal and Capital Plan

This spreadsheet shows the real estate tax impact of the long-range plan at millage increases (see the annual rates on the Fund Balance and Millage Impact Calculations sheet) on homes assessed at values ranging from \$100,000 to \$660,000 for each of the years in the plan.

• Current and Proposed Budget Analysis

This spreadsheet compares the 2023-24 budget and estimates with the proposed 2024-25 budget.

• Millage Phase-in Plan (10/19/2023 version) for K-8 Option 2: Realignment

On November 13, 2023, the Board of School Directors for the East Penn School District approved "Option 2: K-8 Realignment," as outlined in the Feasibility Study presented on October 23, 2023 and authorized the Administration to proceed with the implementation. This is the Millage Phase-in Plan associated with the approved realignment option.

	А	В	С		D	1	F		F	-	G		н	<u> </u>		1		r	К	1	1	1	М
1		B		Esta	ate Tax Im	pad	t of Variou	JS	Percentag	е Та		es	and Asses	sse	d Values f	or 2	2024-25 Bi	ıdg			-		
2 3						•																	
3													Assesse	ed V		r		1					
4		% Increase	Mills		100,000		120,000		140,000		160,000		180,000		200,000		215,032		220,000		240,000		260,000
5			00 4700	¢	0.047.00	¢	0 400 40	۴	0 000 00	۴	0.007.00	¢	0 000 00	¢	4 00 4 00	•	4 007 00	¢	4 407 40	¢	4 0 4 0 0 0	۴	5 044 00
6	Current Tax Bill 2024-25 Tax Bill	5.00%	20.1700 21.1785	ֆ Տ	2,017.00	\$ \$	2,420.40	\$	2,823.80 2,964.99	\$ \$	3,227.20	\$	3,630.60	\$ \$	4,034.00	\$	4,337.20	\$ \$	4,437.40		4,840.80	\$	5,244.20
7 8	Increase	5.00%	21.1705	э \$	2,117.85 101	э \$	2,541.42 121	\$ \$	2,904.99	э \$	3,388.56 161	\$ \$	3,812.13 182	э \$	4,235.70 202	\$ \$	4,554.06 216.86	э \$	4,659.27 222		5,082.84 242	\$ \$	5,506.41 262
0 9	Increase			Ψ	101	Ψ	121	Ψ	141	Ψ	101	Ψ	102	Ψ	202	Ψ	210.00	Ψ		Ψ	272	Ψ	202
10	Current Tax Bill		20.1700	\$	2,017.00	\$	2,420.40	\$	2,823.80	\$	3,227.20	\$	3,630.60	\$	4,034.00	\$	4,337.20	\$	4,437.40	\$	4.840.80	\$	5,244.20
11	2024-25 Tax Bill	3.20%	20.8154	\$	2,081.54	\$		\$	2,914.16	\$	3,330.46	\$	3,746.77	\$	4,163.08	\$	4,475.98	\$	4,579.39		4,995.70	\$	5,412.00
12	Increase			\$	65	\$	77	\$	90	\$	103		116	\$	129	\$	138.78	\$	142		155	\$	168
13																							
14	Current Tax Bill		20.1700	\$	2,017.00	\$	2,420.40	\$	2,823.80	\$	3,227.20	\$	3,630.60	\$	4,034.00	\$	4,337.20	\$	4,437.40		4,840.80	\$	5,244.20
15	2024-25 Tax Bill	1.00%	20.3717	\$	2,037.17	\$	2,444.60	\$	2,852.04	\$	3,259.47	\$	3,666.91	\$	4,074.34	\$	4,380.57	\$	4,481.77	\$	4,889.21	\$	5,296.64
16	Increase			\$	20	\$	24	\$	28	\$	32	\$	36	\$	40	\$	43.37	\$	44	\$	48	\$	52
17	Note: Based on tl	he Lehigh Co		lae	sification T	ntale	Report Dat	hat	01/20/2024	th	e averade a	1000	aculey have	of	residential	Dro	nerty ie 21	203	32				
10	The increase in the													010		pic		,03					
20		le average n				*PP'				0.00		. 01	0 / 0.										
20 21													Assesse	ed V	/alue								
22		% Increase	Mills		280,000		300,000		320,000		340,000		360,000		380,000		400,000		420,000		440,000		460,000
23																							
24	Current Tax Bill		20.1700	\$	5,647.60	\$	6,051.00	\$	6,454.40	\$	6,857.80		7,261.20	\$	7,664.60		8,068.00	\$	8,471.40	+	8,874.80	\$	9,278.20
25	2024-25 Tax Bill	5.00%	21.1785	\$	5,929.98	\$		\$	6,777.12	\$	7,200.69	\$	7,624.26	\$	8,047.83	\$	8,471.40	\$	8,894.97		9,318.54		9,742.11
26	Increase			\$	282	\$	303	\$	323	\$	343	\$	363	\$	383	\$	403	\$	424	\$	444	\$	464
27 28	Current Tax Bill		20.1700	¢	5,647.60	\$	6,051.00	\$	6,454.40	\$	6,857.80	¢	7,261.20	\$	7,664.60	\$	8,068.00	\$	8,471.40	¢	8,874.80	\$	9,278.20
28	2024-25 Tax Bill	3.20%		ֆ \$	5,828.31	ֆ \$		э \$	6,660.93	ֆ \$		э \$	7,493.54	գ Տ	7,909.85	э \$	8,008.00	գ Տ	8,742.47		9,158.78	φ \$,
30	Increase	0.2070	20.0104	\$	181	\$	194		207	\$	219	\$	232	\$		\$	258	\$	271		284	\$	297
31	morodoo			Ψ		Ψ	101	Ψ	201	Ψ	210	Ψ	202	Ψ	2.0	Ψ	200	Ψ		Ψ	201	Ψ	201
32	Current Tax Bill		20.1700	\$	5,647.60	\$	6,051.00	\$	6,454.40	\$	6,857.80	\$	7,261.20	\$	7,664.60	\$	8,068.00	\$	8,471.40	\$	8,874.80	\$	9,278.20
33	2024-25 Tax Bill	1.00%	20.3717	\$	5,704.08	\$	6,111.51	\$	6,518.94	\$	6,926.38	\$	7,333.81	\$	7,741.25	\$	8,148.68	\$	8,556.11	\$	8,963.55	\$	9,370.98
34	Increase			\$	56	\$	61	\$	65	\$	69	\$	73	\$	77	\$	81	\$	85	\$	89	\$	93
35																							
36 37													Assesse		/alua								
37 38		% Increase	Mills		480,000		500,000		520,000		540,000		560,000	eu v	580,000		600,000		620,000		640,000		660,000
38		70 morease	iviilið		-00,000		500,000		520,000		5-0,000		500,000		000,000		000,000		020,000		0-0,000		000,000
40	Current Tax Bill		20.1700	\$	9,681.60	\$	10,085.00	\$	10,488.40	\$	10,891.80	\$	11,295.20	\$	11,698.60	\$	12,102.00	\$	12,505.40	\$	12,908.80	\$	13,312.20
41	2024-25 Tax Bill	5.00%	21.1785	\$	10,165.68				11,012.82		11,436.39		11,859.96		12,283.53		12,707.10		13,130.67		13,554.24	+	13,977.81
42	Increase			\$	484	\$	504		524	\$	545	\$	565	\$		\$	605	\$	625	\$	645	\$	666
43																							
44	Current Tax Bill		20.1700						10,488.40														
45	2024-25 Tax Bill	3.20%	20.8154						10,824.01														
46 47	Increase			\$	310	\$	323	\$	336	\$	349	\$	361	\$	374	\$	387	\$	400	\$	413	\$	426
47 48	Current Tax Bill		20 1700	¢	0 681 60	¢	10 085 00	¢	10,488.40	¢	10 801 80	¢	11 205 20	¢	11 609 60	¢	12 102 00	¢	12 505 40	¢	12 008 80	¢	13 312 20
	2024-25 Tax Bill	1.00%							10,488.40														
49 50	Increase	1.0070	20.3717	ֆ \$	9,778.42 97		10,185.85														129	-	
50	11010400			Ψ	01	Ψ	101	Ψ	100	Ψ	100	Ψ	110	Ψ		Ψ	141	Ψ	120	Ψ	120	Ψ	100

А	В		С		D		E		F		G		Н				J		K		L
					F	Rea	I Estate Ta	x In	npact of Lo	ng-	Range Buc	lget	t Plan								
											Assesse	ed V	/alue								
Tax Year	Projected Mills		100,000		120,000		140,000		160,000		180,000		200,000		215,032		220,000		240,000		260,000
	/	•		•		•		•		•		•				•		•		•	
Current Tax Bill	20.1700	\$		\$	2,420.40		2,823.80	\$	3,227.20		3,630.60		4,034.00	\$	4,337.20	\$	4,437.40		4,840.80	\$	5,244.
2024-25 2025-26	21.1762 22.1291	\$ \$	2,117.62 2,212.91	\$ \$	2,541.14 2,655.49		2,964.67 3,098.07	\$ \$	3,388.19 3,540.66	\$ \$	3,811.72 3,983.24	ֆ Տ	4,235.24 4,425.82	\$ ¢	4,553.56 4,758.46	\$ \$	4,658.76 4,868.40		5,082.29 5,310.98	\$ \$	5,505. 5,753.
2025-20	23.0363	ֆ \$	2,212.91	э \$	2,055.49		3,225.08	э \$	3,685.81	э \$	3,983.24 4,146.53	э \$	4,425.82	\$ \$	4,758.40	э \$	4,808.40 5,067.99		5,528.71	э \$	5,989.
2027-28	23.8656	\$	2,386.56	\$	2,863.87		3,341.18	\$	3,818.50	\$	4,295.81		4,773.12	\$	5,131.87	\$	5,250.43		5,727.74	\$	6,205
2028-29	24.7008	\$	2,470.08	\$	2,964.10		3,458.11		3,952.13		4,446.14	\$	4,940.16	\$	5,311.46	\$	5,434.18		5,928.19	\$	6,422.
			,	•	,	•	-,	•	-,	•	, -	•	,	*	-,		-,	•	-,	•	- 1
Note: Based on the	e Lehigh County Pro	pert	y Classificati	on ⁻	Totals Repor	rt Da	ated 01/29/20)24,	the average	ass	sessed value	of a	a residential	prop	perty is 215,0)32.					
											Assesse	ed V	/alue								
Tax Year	Projected Mills		280,000		300,000		320,000		340,000		360,000		380,000		400,000		420,000		440,000		460,000
Current Tax Bill	20.1700	\$		\$	6,051.00		6,454.40	\$	6,857.80		7,261.20	\$	7,664.60		8,068.00	\$	8,471.40		8,874.80	\$	9,278
2024-25	21.1762	\$	5,929.34		6,352.86		6,776.38		7,199.91		7,623.43		8,046.96	\$	8,470.48	\$	8,894.00		9,317.53	\$	9,741
2025-26	22.1291	\$	6,196.15	\$	6,638.73	\$	7,081.31	\$	7,523.89		7,966.48	\$	8,409.06	\$	8,851.64	\$	9,294.22		9,736.80	\$	10,179
2026-27	23.0363	\$	6,450.16	\$	6,910.89		7,371.62	\$	7,832.34			\$	8,753.79	\$	9,214.52	\$	9,675.25		10,135.97	\$	10,596
2027-28	23.8656	\$	6,682.37	\$	7,159.68		7,636.99	\$,		8,591.62	\$	9,068.93	\$	9,546.24	\$	10,023.55		10,500.86	\$	10,978
2028-29	24.7008	\$	6,916.22	\$	7,410.24	\$	7,904.26	\$	8,398.27	\$	8,892.29	\$	9,386.30	\$	9,880.32	\$	10,374.34	\$	10,868.35	\$	11,362
											Assesse										
Tax Year	Projected Mills		480,000		500,000		520,000		540,000		560,000		580,000		600,000		620,000		640,000		660,00
	20 1700	¢	5 647 60	¢	6 051 00	¢	6 161 10	¢	6 857 00	¢	7 261 20	¢	7 664 60	¢	8 060 00	¢	Q 171 10	¢	0 07/ 00	¢	0 270
Current Tax Bill 2024-25	20.1700 21.1762	\$ \$	5,647.60 5,929.34	ъ \$	6,051.00 6,352.86		6,454.40 6,776.38	\$ \$	6,857.80 7,199.91		7,261.20 7,623.43	\$ \$	7,664.60 8,046.96	\$ \$	8,068.00 8,470.48	\$ \$	8,471.40 8,894.00		8,874.80 9,317.53	\$ \$	9,278 9,741
2025-26	22.1291	φ \$	6,196.15	ֆ \$	6,638.73		7,081.31	φ \$	7,523.89		7,966.48	գ Տ	8,409.06	\$	8,851.64	φ \$	9,294.22		9,736.80	φ \$	10,179
2026-27	23.0363	\$	6,450.16	\$	6,910.89	\$	7,371.62	\$	7,832.34	\$	8,293.07	\$	8,753.79	\$	9,214.52	\$	9,675.25	\$	10,135.97	\$	10,173
2027-28	23.8656	\$	6,682.37	\$	7,159.68		7,636.99	\$	8,114.30	\$	8,591.62		9,068.93	\$	9,546.24	\$	10,023.55		10,500.86	\$	10,978
2028-29	24.7008	\$		\$	7,410.24		7,904.26	\$	8,398.27	\$	8,892.29	\$	9,386.30	\$	9,880.32	\$	10,374.34		10,868.35	\$	11,362

	А	В	С	D	E .		G	Н	I 1	<u> </u>	К
1	A	В	U		I ⊑ ent and Propose	d Budget Analys		н		J	ň
2				Curr		a Daagot / maije					
3			20	023-24 Budget vs	. 2023-24 Estimat	ed			2023-24 Budget v	/s. 2024-25 Budget	
4									. . .	J	
5			Budget	Estimated	Variance	Percentage		Budget	Budget	Variance	Percentage
6	Description		2023-24	2023-24	Budget vs. Est	Variance		2023-24	2024-25	Budget vs. Budget	Variance
7		-									
8											
9	Local Revenue			\$ 133,180,590	\$ 2,147,377	1.64%			\$ 139,540,682	\$ 8,507,469	6.49%
10	State Revenue		43,909,338	43,201,086	(708,252)	(1.61%)		43,909,338	44,384,477	475,139	1.08%
11	Federal Revenue/Other Sources		1,957,934	1,975,492	17,558	0.90%		1,957,934	2,069,497	111,563	5.70%
12	District Priorities (Revenue)		-	-	-	0.00%		-	269,264	269,264	0.00%
13											
14	Total Fund Balance and Revenue		<u>\$ 176,900,485</u>	<u>\$ 178,357,168</u>	<u>\$ 1,456,683</u>	<u>0.82%</u>		<u>\$176,900,485</u>	<u>\$186,263,920</u>	<u>\$ 9,363,435</u>	<u>5.29%</u>
15											
16											
17											
	Salaries		\$ 75,296,731	, , ,				\$ 75,296,731			3.80%
19	Benefits		50,114,595	49,256,120	(858,475)			50,114,595	51,587,857	1,473,262	2.94%
20	D/W Instructional Services		24,124,921	24,720,148	595,227	2.47%		24,124,921	27,703,370	3,578,449	14.83%
21	D/W Non-Instructional Services		28,201,167	18,663,639	(9,537,528)			28,201,167	29,331,857	1,130,690	4.01%
22	District Priorities (Expense)		-	-	-	0.00%		-	2,318,317	2,318,317	0.00%
	Fund Transfers		4,464,200	4,464,200	-	0.00%		4,464,200	2,295,100	(2,169,100)	(48.59%)
24	Debt Service		5,833,817	5,833,817	-	0.00%		5,833,817	6,405,649	571,832	9.80%
25											
26	Total Expenditures		<u>\$ 188,035,431</u>	<u>\$ 177,320,637</u>	<u>\$ (10,714,794)</u>	<u>(5.70%)</u>		<u>\$ 188,035,431</u>	<u>\$ 197,800,544</u>	<u>\$ </u>	<u>5.19%</u>
27											
28											
29											
30											
31											
32											
33											
34											
35											
36 37											
37											
38											
39 40											
40 41											
41											
42											
43											
44											
40											
46 47											
47											
40											
50											
00	•										

EAST PENN SCHOOL DISTRICT - SCENARIO 6 - \$66,167,600 (optimized millage phase-in)

K-8 Option 2: Realignment

1	2	3 PROPOS	4 SED SCENARIO FIN	5 IANCING	6	7	8	9	10	11	12	13	14	15
Fiscal Year Ending June 30	Total Net Outstanding D/S	PROPOSED Series of 2024 \$20,000,000 Project Fund Net D/S	PROPOSED Series of 2025 \$20,000,000 Project Fund Net D/S	PROPOSED Series of 2026 \$26,170,000 Project Fund Net D/S	Less: Interest Earnings/SD Reserves	Total Net D/S	Staffing / Transport New Funding Required	Operational Savings	Net Cost of D/S and Operations	Total New Mills Required	Total Mills in Place for D/S and Operations	Millage Increase (%) Required for D/S and Operations	Dollars Appropriated for D/S and Operations	Budget Surplus (Deficit)
2024	5,297,017	-	-	-	-	5,297,017	-		5,297,017	0.000	0.20	0.00%	1,102,661	(4,194,356)
2025	5,150,533	793,958	-	-	-	5,944,491	2,135,000		8,079,491	0.230	0.43	1.14%	2,370,722	(5,708,769)
2026	1,426,892	1,108,750	822,708		1,646,178	1,712,172	3,370,000	(1,443,390)	3,638,782	0.230	0.66	1.13%	3,638,782	0
2027	1,441,468	1,100,750	1,055,500	1,146,958	4,239,444	505,232	5,845,000	(1,443,390)	4,906,842	0.230	0.89	1.11%	4,906,842	0
2028	1,453,428	1,087,875	1,056,875	1,375,125	4,200,010	773,293	6,845,000	(1,443,390)	6,174,903	0.230	1.12	1.10%	6,174,903	(0)
2029	1,458,193	1,085,000	1,053,125	1,374,875	2,929,840	2,041,353	6,845,000	(1,443,390)	7,442,963	0.230	1.35	1.09%	7,442,963	(0)
2030	-	2,539,500	1,054,250	1,374,625	1,658,962	3,309,413	6,845,000	(1,443,390)	8,711,023	0.230	1.58	1.08%	8,711,023	0
2031	-	2,539,375	1,055,125	1,374,375	391,401	4,577,474	6,845,000	(1,443,390)	9,979,084	0.230	1.81	1.07%	9,979,084	(0)
2032	-	2,539,875	1,055,750	1,374,125	-	4,969,750	6,845,000	(1,443,390)	10,371,360	0.230	2.04	1.06%	11,247,144	875,784
2033	-	2,540,750	1,056,125	1,373,875	-	4,970,750	6,845,000	(1,443,390)	10,372,360	0.103	2.14	0.47%	11,815,015	1,442,655
2034	-	2,541,750	1,056,250	1,373,625	-	4,971,625	6,845,000	(1,443,390)	10,373,235	0.000	2.14	0.00%	11,815,015	1,441,780
2035	-	2,542,625	1,051,250	1,373,375	-	4,967,250	6,845,000	(1,443,390)	10,368,860	0.000	2.14	0.00%	11,815,015	1,446,155
2036	-	2,543,125	1,051,125	1,373,125	-	4,967,375	6,845,000		11,812,375	0.000	2.14	0.00%	11,815,015	2,640
2037	-	2,543,000	1,050,750	1,372,875	-	4,966,625	6,845,000		11,811,625	0.000	2.14	0.00%	11,815,015	3,390
2038	-	2,542,000	1,055,000	1,372,625	-	4,969,625	6,845,000		11,814,625	0.000	2.14	0.00%	11,815,015	390
2039	-	-	3,593,750	1,372,375	-	4,966,125	6,845,000		11,811,125	0.000	2.14	0.00%	11,815,015	3,890
2040	-	-	3,593,750	1,372,125	-	4,965,875	6,845,000		11,810,875	0.000	2.14	0.00%	11,815,015	4,140
2041	-	-	3,596,500	1,371,875	-	4,968,375	6,845,000		11,813,375	0.000	2.14	0.00%	11,815,015	1,640
2042	-	-	3,596,625	1,371,625	-	4,968,250	6,845,000		11,813,250	0.000	2.14	0.00%	11,815,015	1,765
2043	-	-	3,593,875	1,371,375	-	4,965,250	6,845,000		11,810,250	0.000	2.14	0.00%	11,815,015	4,765
2044	-	-	3,597,750	1,371,125	-	4,968,875	6,845,000		11,813,875	0.000	2.14	0.00%	11,815,015	1,140
2045	-	-	-	4,968,625	-	4,968,625	6,845,000		11,813,625	0.000	2.14	0.00%	11,815,015	1,390
2046	-	-	-	4,969,125	-	4,969,125	6,845,000		11,814,125	0.000	2.14	0.00%	11,815,015	890
2047	-	-	-	4,965,000	-	4,965,000	6,845,000		11,810,000	0.000	2.14	0.00%	11,815,015	5,015
2048	-	-	-	4,965,750	-	4,965,750	6,845,000		11,810,750	0.000	2.14	0.00%	11,815,015	4,265
2049	-	-	-	4,965,750	-	4,965,750	6,845,000		11,810,750	0.000	2.14	0.00%	11,815,015	4,265
2050	-	-	-	4,969,375	-	4,969,375	6,845,000		11,814,375	0.000	2.14	0.00%	11,815,015	640
2051	-	-	-	2,167,875	-	2,167,875	6,845,000		9,012,875	0.000	2.14	0.00%	11,815,015	2,802,140
2052	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2053	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2054	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2055	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2056	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2057	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
TOTAL	16,227,531	28,048,333	35,046,083	56,461,583	15,065,835	120,717,696	-	-	322,983,796	1.943		9.63%		27,965,698

(2) Annual Net Debt Service for Series of 2018 Bonds, 2019 Bonds, and 2020 Bonds.

(3) Proposed Series of 2024, \$19,055,000 New Money Dated July 15, 2024. Current rates + 0.50% contingency. Local Effort 100%. Produces \$20MM for project.

(4) Proposed Series of 2025, \$19,745,000 New Money Dated July 15, 2025. Current rates + 0.50% contingency. Local Effort 100%. Produces \$20MM for project.

(5) Proposed Series of 2026, \$27,410,000 New Money Dated July 15, 2026. Current rates + 0.50% contingency. Local Effort 100%. Produces \$26.17MM for project.

(15) Percentage millage increase initially based upon the 2023-24 real estate tax rate of 20.170 per the District's 2023-24 Final Budget and compounded annually.

(16) FY 2023-24 mill is worth \$5,513,306 per the administration as of September 2023 and assumes the District is currently permanently funded to 0.2 mills for debt service.

Glossary

LOCAL REVENUE

Current Real Estate Taxes – taxes assessed and levied upon real property, which includes land and land improvements.

Interim Real Estate Taxes – taxes levied on new construction not appearing on the annual tax duplicate.

Public Utility Realty Tax (often referred to as "PURTA") – payments from the Commonwealth of PA to offset tax exempt properties owned by public utilities.

Payments in Lieu of Taxes – payments that are either voluntarily or through stand-alone agreements for tax exempt properties.

Current Earned Income Taxes (often referred to as "Local Taxes") – taxes levied upon wages, salaries, commissions, net profits, or other compensation of district residents who earn income. The rate levied by East Penn School District is one-half of one percent (0.5%).

Real Estate Transfer Taxes – taxes assessed on the transfer price of real estate exchange transactions for real estate located within the district's boundaries. The rate levied by East Penn School District is one-half of one percent (0.5%) of the transfer price.

Delinquent Taxes – payments received for taxes that have become delinquent. Specifically, real estate taxes become delinquent when real estate tax collectors close their books – ordinarily December 31 – and make final settlement of the tax duplicate.

Earnings on Investments – payments received on temporary or long-term interest-bearing investments and interest-bearing checking accounts.

Revenue from Local Governments – payments received from the appropriation of another local government unit, such as funding for crossing guards.

IDEA Revenue – payments received for the Individuals with Disabilities Education Act ("IDEA") coming from Carbon Lehigh Intermediate Unit ("CLIU") as an agent of the federal government.

Tuition from Patrons – payments received for educational services provided by the district, such as summer school tuition, adult education, driver training, hosting intermediate unit classrooms, and other tuition-based programming.

Miscellaneous Income – local revenues not included in other categories, such as gate receipts, athletic fees, donations, EPSD Foundation grants, facility rentals, etc.

STATE REVENUE

Basic Education Funding – subsidy payments from the Commonwealth of PA for basic instruction and operations.

Basic Education Funding – Social Security – subsidy payments from the Commonwealth of PA for the Social Security and Medicare tax contributions paid on employee wages, which are approximately 50% of district's Social Security and Medicare tax obligations.

Tuition from Courts – subsidy payments from the Commonwealth of PA for children who are orphans and/or placed in private homes by the courts.

Special Education Funding – subsidy payments from the Commonwealth of PA for special education programs and services.

Pupil Transportation Subsidy – subsidy payments from the Commonwealth of PA for pupil transportation expenditures.

Rental & Sinking Fund Reimbursement – subsidy payments from the Commonwealth of PA for approved lease rentals, sinking fund obligations or other debt obligations approved for reimbursement by the Pennsylvania Department of Education ("PDE").

Health Services Subsidy – subsidy payments from the Commonwealth of PA for health service expenditures, including medical, dental, and nurse services.

Property Tax Reduction Allocation – payments from the Commonwealth of PA designated for school property tax reduction in accordance with Act 1 of 2006.

School Safety and Security Grants – subsidy payments from the Commonwealth of PA for safe school programs.

Ready to Learn Block Grant – subsidy payments from the Commonwealth of PA for resources that focus on student achievement, academic success, full-day kindergarten, and other proven educational programs.

Retirement Reimbursement – subsidy payments from the Commonwealth of PA for a matching share of the district's retirement contributions for active members of the Public School Employees Retirement System ("PSERS").

FEDERAL REVENUE

Title I – funding originating from the federal government for improving the academic achievement of disadvantaged children under the Elementary and Secondary Education Act.

Title II – funding originating from the federal government for preparing, training, and recruiting high quality teachers under the Elementary and Secondary Education Act.

Title III – funding originating from the federal government for language instruction for English learners and immigrant students.

Title IV – funding originating from the federal government for 21st century schools that offer student support and academic enrichment.

Elementary and Secondary School Emergency Relief Fund ("ESSER") – emergency relief funding authorized by a variety of Federal Acts to address the impact of the Novel Coronavirus Disease 2019 ("COVID-19") on elementary and secondary schools.

Medical ACCESS Reimbursement – reimbursement from the Medicaid program for services provided to Medicaid enrolled special needs students including, but not limited to, occupational therapy, physical therapy, psychological counseling, and transportation. Reimbursements also include administrative claiming expenses.

FUND BALANCE

Non-Spendable Fund Balances – These are funds that cannot be spent because they are either (1) not in a spendable form or (2) legally or contractually required to remain intact. Examples are inventories and the principal of a permanent fund.

Restricted Fund Balances – Funds that are restricted for a specific purpose. The constraints on these amounts must be externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or by enabling legislation. Enabling legislation authorizes the government to assess, levy, charge or mandate payment and includes a legally enforceable requirement on the use of these funds. An example is monies specifically set aside for capital improvements.

Committed Fund Balances – Funds that can only be used for specific purposes as a result of formal action by the school's highest level of authority (in most cases this would be the school board). Once the item is committed, it cannot be used for any other purpose unless changed by the same procedures used to initially constrain the money. An example is monies set aside by resolution of the board to mitigate future cost increases in retirement fund contributions, healthcare costs, or other future expenditures.

Assigned Fund Balances – Funds intended to be used for a specific purpose as determined and authorized by a committee of the governing board or by an individual authorized by the LEA's governing board, such as the superintendent or chief financial officer. Unlike committed fund balances, assigned fund balances can be changed without formal action and do not need to be designated by the governing board. An example is monies set aside that were generated in one fiscal year for use in the subsequent fiscal year for activities such as field trips.

Unassigned Fund Balances – Funds that have not been designated for a specific use or purpose and have not been categorized as restricted, committed or assigned. This portion of the fund balance is commonly used to meet cash flow needs or to finance monthly operating expenditures. While the unassigned fund balance is technically spendable, a significant portion on June 30 is in accounts receivable from federal, state and local sources that is not available to be spent until received in the following months. Generally, school districts have little income during June, July and August, but they have a lot of expenditures associated with the close of one year and the start of another. For this reason, many school districts require fund balance to cover current obligations or unexpected increases in expenditures.