

Long Range Fiscal and Capital Plan Revised June 10, 2024

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Introduction

This Long Range Fiscal and Capital Plan serves as a cornerstone for the East Penn School District's financial and operational strategy. It aims to establish a comprehensive framework for informed budgetary and capital expenditure decisions, ensuring the district's financial sustainability and operational excellence over the coming years. By leveraging historical data, long-term labor agreements, and quantitative metrics, this plan lays a solid foundation for forward-looking projections. However, it's crucial to acknowledge the potential influence of economic, social, political, and environmental variables on future budgets, emphasizing the plan's role as a living document rather than a static blueprint.

This plan is designed to evolve through annual updates, in order to adapt to changing circumstances and incorporate the latest financial data. By comparing actual year-end results with projections, variances can be identified and analyzed, resulting in refined forecasts to better reflect the district's future financial landscape. This iterative process ensures planning remains both relevant and robust, aligning closely with the district's goals and needs.

Included within this document are an Overview section that sets the stage for the district's long-range planning efforts, detailed General Fund and Capital Reserve Fund projections, and an analysis of the interplay between these critical financial components. The General Fund Summary offers a snapshot of the district's fiscal strategy, formatted to align with the Statement of Revenue, Expenditure, and Changes in Fund Balances from the district's Single Audit Report. This alignment facilitates an intuitive comparison and enhances the transparency of the financial planning process.

By adopting this dynamic and comprehensive approach to long-range fiscal planning, the East Penn School District positions itself to navigate the complexities of future financial management with confidence, ensuring exceptional educational services can continue to be provided.

Overview

The East Penn School District is committed to ensuring its financial health and sustainability, a crucial step in fulfilling the district's mission to provide high-quality education while effectively meeting both present and future needs. This long-range fiscal and capital plan embodies the district's strategic approach to financial stewardship, underpinned by a steadfast commitment to educational excellence and prudent fiscal management.

This long-range fiscal plan is anchored by the following core criteria, designed to uphold the district's mission and values:

Educational Program Excellence: The district is dedicated to maintaining and enhancing the quality of educational programs. This includes supporting optimal class sizes, program quality, and compliance with state and federal guidelines. Achieving these standards may necessitate additional personnel and resources.

Educational Opportunity Expansion: Whenever feasible, educational opportunities for all students will be broadened, fostering an inclusive and enriching learning environment.

Physical Plant Maintenance: The upkeep of the district's facilities is a priority, ensuring a safe and conducive learning environment. This encompasses regular maintenance and upgrades to roofing, HVAC systems, exteriors, and athletic facilities, financed through the Capital Reserve Fund or strategic borrowing.

Budgetary Reserve: Aiming for a budgetary reserve of 3% to 5%, recognizes the challenges of fund balance maintenance, especially during economic fluctuations. This reserve is a portion of the budget that is deliberately kept unallocated to provide flexibility and financial security, allowing the district to manage unexpected costs without the need to amend the budget significantly. The budgetary reserve can be seen as a contingency fund, ensuring that the district has immediate access to resources in case of emergencies, such as sudden infrastructure repairs, unexpected increases in enrollment, or other unplanned expenditures.

Responsible Tax Management: Proposed real estate tax increases will align with or fall below the state-mandated Act 1 Index, balancing fiscal responsibility with the need to fund district priorities.

The interplay between maintaining program quality, facility upkeep, budgetary health, and managing tax rates is complex. Some scenarios may require tax adjustments or program recalibrations to align with fiscal realities and community expectations. Prioritizing these guiding principles while maintaining a balanced approach is crucial for the district's success.

The financial projections in this plan are grounded in a thorough analysis of past and present fiscal data:

Actual Figures: Audited figures from the Single Audit Reports for fiscal years 2018-19 through 2022-23 provide a solid historical basis.

Current Budget and Estimates: The 2023-24 budget figures and management's year-end estimates offer a snapshot of the district's current financial standing.

Future Budgets and Projections: Budget figures for 2024-25 and projections for 2025-26 and beyond are based on detailed assumptions outlined in this document, ensuring planning remains forward-looking and grounded in reality.

This long-range fiscal and capital plan is a living document, integral to the East Penn School District's strategic financial management. It reflects a commitment to educational excellence, responsible stewardship of resources, and engagement with community expectations. By adhering to these guiding principles and continuously refining projections, ensures the district remains well-positioned to fulfill its mission now and in the future.

	A		В		С		D		E		F		G		Н
1			Gene	eral	Fund Summa	ary ·	- Historical								
2						•									
3															
4			2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Description		Actual		Actual		Actual		Actual		Actual		Budget		Estimated
6	·												_		
7	Local Revenue	\$	112,773,106	\$	113,093,175	\$	115,646,975	\$	122,163,634	\$		\$	131,033,213	\$	133,521,349
8	State Revenue		34,543,741		35,472,019		35,437,401		35,999,463		40,638,112		43,909,338		43,152,364
9	Federal Revenue + Other Financing Sources		1,535,208		1,687,968		2,960,030		12,264,582		3,027,499		1,957,934		1,975,492
10	District Priorities (Revenue)		-		-		-		-		-		-		-
11															
12	Total Revenue	\$	148,852,05 <u>5</u>	<u>\$</u>	150,253,162	\$	<u>154,044,406</u>	\$	170,427,67 <u>9</u>	\$	<u>172,731,885</u>	<u>\$</u>	<u>176,900,485</u>	<u>\$</u>	<u>178,649,205</u>
13															
14	(_				_		_		_				_	
	Salaries	\$	62,680,717	\$	64,859,816	\$	62,981,812	\$	67,375,027	\$	71,804,154	\$	75,296,731	\$	74,443,685
	Benefits		37,939,422		38,929,951		38,952,782		42,185,797		46,407,532		50,114,595		49,136,246
	District-Wide Instructional Services		18,126,124		17,575,267		19,372,096		21,668,449		21,572,161		24,124,921		24,727,322
	District-Wide Non-Instructional Services		14,305,899		14,496,761		13,295,420		16,518,029		17,940,776		28,201,167		18,276,137
	District Priorities (Expense)		-		-		-		-		-		-		-
	Capital Reserve Fund Transfer	•	4,490,000	•	2,799,013	_	11,240,000	•	8,200,000	•	4,857,957		4,464,200	•	4,464,200
	Debt Service	\$	10,158,343	\$	9,644,534	\$	8,814,612	\$	8,144,268	\$	7,849,728	\$	5,833,817	\$	5,833,817
22	Tatal Fances Ptons	•	4.47.700.500	•	440.005.040	•	454.050.700	•	404 004 570	•	470 400 000	_	400 005 404	•	470 004 407
23	Total Expenditures	<u>\$</u>	147,700,506	<u>\$</u>	148,305,342	<u>\$</u>	<u>154,656,723</u>	<u>\$</u>	<u>164,091,570</u>	<u>\$</u>	170,432,309	<u>\$</u>	188,035,431	<u>\$</u>	<u>176,881,407</u>
24	J. coo: Budgeton, Become	¢		¢		¢.		Ф		ф		¢.	(8,954,100)	ф	
25 26	Less: Budgetary Reserve	φ	<u>-</u>	φ	<u>=</u>	φ	<u>-</u>	φ	<u>-</u>	φ	<u>-</u>	\$	(0,954,100)	φ	
	Anticipated Expenditures	¢	147,700,506	\$	148,305,342	¢	154,656,723	¢	164,091,570	¢	170,432,309	\$	179,081,331	¢	176,881,407
28	Anticipated Experiultures	Φ	147,700,300	Φ	140,303,342	Φ	154,656,725	Φ	104,091,570	Φ	170,432,309	Φ	179,001,331	Φ	170,001,407
	Surplus (Deficit)		1,151,549		1,947,820		(612,317)		6,336,109		2,299,576		(2,180,846)		1,767,798
30	ourpius (Benon)		1,101,040		1,547,020		(012,317)		0,000,100		2,233,310		(2,100,040)		1,707,730
31															
32	Total Fund Balance - Beginning	\$	14,620,016	\$	15,771,567	\$	17,719,387	\$	17,210,218	\$	23,546,327	\$	25,570,682	\$	25,845,904
33		*	,===,===	*	, ,	•	,,	*	,,	*		*		*	
	Prior Period Adjustments	\$	-	\$	2			\$	103,148			\$	-	\$	-
35	•	·		•				·	•			ļ ·		·	
	Non-Spendable Fund Balance - Ending	\$	883,048	\$	-	\$	-	\$	11,799	\$	1,385,354	\$	-	\$	-
	Restricted Fund Balance - Ending	•	23,411	•	31,141		141,723	•	138,292		208,386		138,292	•	165,066
	Committed Fund Balance - Ending		· <u>-</u>				-		6,068,784		3,407,605		1,289,759		3,289,759
	Assigned Fund Balance - Ending		8,487,220		7,985,500		9,398,425		11,102,180		11,134,946		9,448,454		11,393,959
	Unassigned Fund Balance - Ending		6,377,888		9,702,746		7,670,070		6,225,272		9,709,613		12,513,331		12,764,918
41	Total Fund Balance - Ending	\$	15,771,567	\$	17,719,387	\$	17,210,218	\$	23,546,327	\$	25,845,904	\$	23,389,836	\$	27,613,702
42		-	-, -,	<u>*</u>	,,	*	,,	-	-,,	<u>-</u>	- 1 1 1	<u> -</u>	- , ,	*	,, <u>-</u>
43															
	Total Fund Balance Percent of Anticipated Expenditures		10.68%		11.95%		11.13%		14.35%		15.16%		13.06%		15.61%
45	• •														
46	Total Fund Balance Percent of Total Expenditures		10.68%		11.95%		11.13%		14.35%		15.16%		12.44%		15.61%
47															
48	Total Fund Balance as # Months Anticipated Expenditures		1.28		1.43		1.34		1.72		1.82		1.57		1.87
49															
50															

	A		G		Н	Π	ı		J	l	K	Г	L		М
1				eral	Fund Summa	arv	- Projected			•		•			
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3															
4	ſ		2023-24		2023-24	Ī	2024-25		2025-26		2026-27		2027-28		2028-29
5	Description		Budget		Estimated		Proposed		Projected		Projected		Projected		Projected
6	2000/15/10/1		244901												
	Local Revenue	\$	131,033,213	\$	133,521,349	\$	138,182,877	\$	146.706.700	\$	154,732,506	\$	162,501,505	\$	170,497,206
	State Revenue	Ť	43,909,338	*	43,152,364	*	44,722,574	*	45,796,878	*	47,982,917	•	50,206,665	*	52,566,358
	Federal Revenue/Other Sources		1,957,934		1,975,492		2,069,497		2,100,539		2,132,048		2,164,028		2,196,489
	District Priorities (Revenue)		-		-		267,116		276,465		286,141		296,156		306,522
11	2.00.000 (1.000.000)						_0.,0		0, .00		200,		200,.00		000,022
12	Total Revenue	\$	176,900,485	\$	178,649,205	\$	185,242,064	\$	194,880,582	\$	205,133,612	\$	215,168,355	\$	225,566,575
13		-		<u>. </u>		_	,	-	,,	_		_		_	
14															
	Salaries	\$	75,296,731	\$	74,443,685	\$	77,537,771	\$	79,458,445	\$	82,031,994	\$	84,665,598	\$	87,377,810
	Benefits	*	50,114,595	•	49,136,246	·	50,944,270	*	53,339,927	_	55,958,615	_	58,551,001	•	61,308,238
	District-Wide Instructional Services		24,124,921		24,727,322		27,703,370		30,101,381		31,805,791		34,408,913		37,569,270
	District-Wide Non-Instructional Services		28,201,167		18,276,137		29,456,410		30,939,878		32,388,761		33,875,984		35,443,737
	District Priorities (Expense)		-, - , -		-		2,293,453		2,373,724		2,456,804		2,542,792		2,631,790
	Capital Reserve Fund Transfer		4,464,200		4,464,200		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
	Debt Service		5,833,817		5,833,817		6,405,649		3,458,558		4,845,908		5,075,375		5,073,600
22			-,,-				-,,-				, ,				
23	Total Expenditures	\$	188,035,431	\$	176,881,407	\$	196,636,023	\$	207,669,510	\$	217,485,446	\$	227,117,215	\$	237,401,987
24		<u> </u>	,,	<u> </u>			,,	<u>*</u>		<u> </u>		<u> </u>	,	<u>*</u>	
25	Less: Budgetary Reserve	\$	(8,954,100)	\$	-	\$	(9,380,000)	\$	(9,889,024)	\$	(10,356,450)	\$	(10,815,105)	\$	(11,304,857)
26	,						<u> </u>		<u> </u>				<u> </u>		· /- /- /
27	Anticipated Expenditures	\$	179,081,331	\$	176,881,407	\$	187,256,023	\$	197,780,486	\$	207,128,996	\$	216,302,110	\$	226,097,131
28	•		, ,	·	, ,		, ,	·	, ,		, ,	Ċ	, ,		, ,
	Surplus (Deficit)	\$	(2,180,846)	\$	1,767,798	\$	(2,013,959)	\$	(2,899,903)	\$	(1,995,384)	\$	(1,133,755)	\$	(530,555)
30	• • •		(, , , ,	·	, ,		, , ,	·	(, , ,		, , ,	Ċ	, , ,		, , ,
31															
32	Total Fund Balance - Beginning	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	25,599,743	\$	22,699,840	\$	20,704,455	\$	19,570,700
33															
34	Prior Period Adjustment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
35	·														
36	Non-Spendable Fund Balance - Ending	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
37	Restricted Fund Balance - Ending		138,292		165,066		165,066		165,066		165,066		165,066		165,066
	Committed Fund Balance - Ending		1,289,759		3,289,759		1,825,800		1,022,000		1,272,000		1,727,800		2,095,800
	Assigned Fund Balance - Ending		9,448,454		11,393,959		12,788,928		12,351,834		11,948,861		11,835,412		11,902,254
	Unassigned Fund Balance - Ending	l _	12,513,331	_	12,764,918	_	10,819,949	_	9,160,940		7,318,528	_	5,842,422	_	4,877,025
	Total Fund Balance - Ending	\$	23,389,836	\$	27,613,702	\$	25,599,743	\$	22,699,840	\$	20,704,455	\$	19,570,700	\$	19,040,145
42	-														
43															
	Total Fund Balance Percent of Anticipated Expenditures		13.06%		15.61%		13.67%		11.48%		10.00%		9.05%		8.42%
45	• •														
46	Total Fund Balance Percent of Total Expenditures		12.44%		15.61%		13.02%		10.93%		9.52%		8.62%		8.02%
47	•														
48	Total Fund Balance as # Months Anticipated Expenditures		1.57		1.87		1.64		1.38		1.20		1.09		1.01
49															
50															

Assumptions

Preparing a long-range fiscal and capital plan requires making assumptions that significantly affect both revenue and expenditure projections. Even minor deviations in these assumptions can lead to overestimations or underestimations of the fund balance in any given year, influencing future projections as well. Additionally, projections can be impacted by changes in state or federal mandates, labor contracts, and external factors, making accurate predictions challenging.

To address these challenges, the administration has adopted a moderately conservative stance in setting growth assumptions for revenues and expenditures. This approach leverages the administration's understanding of existing labor contracts, historical trends, and the district's anticipated future needs. Assumptions are applied either individually to each line item or collectively to groups with consistent trends.

	А	ВС	D	Е	F	G	Н	l	J	K	L	М	N	0
1					C	Frowth & Pr	ojection As	sumptions						
2						_		_				_		
3					Actual	Percentage	Increase / ([ecrease)			Projected	Percentage	Increase /	(Decrease)
4		i							1		1			
5	5		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 to	2023-24		Projection	Projection	Projection	Projection
6	Description		to 2018-19	to 2019-20	to 2020-21	to 2021-22	to 2022-23	2023-24 Rev	to 2024-25	Average	2025-26	2026-27	2027-28	2028-29
7														
8	Accessment Crowth	(4)	0.000/	4.070/	4.000/	0.700/	4 000/	2.240/	0.000/	4 740/	4 700/	4 700/	4.700/	4 700/
9	Assessment Growth	(1)	2.88%	1.87%	1.28%	0.72%	1.98%	2.24%	0.99%	1.71%	1.70%	1.70%	1.70%	1.70%
	Pavanua Growth Assumptions													
11 12	Revenue Growth Assumptions													
13	Interim Real Estate	(1)	(36.53%)	(15.25%)	54.12%	2.50%	35.01%	(23.20%)	6.92%	3.37%	0.00%	0.00%	0.00%	0.00%
14	Real Estate Transfer Tax	(1)	(14.34%)	(5.45%)	24.71%	23.15%	(18.04%)	(3.48%)	0.40%	0.99%	1.00%	1.00%	1.00%	1.00%
15	Earned Income Tax	(2) (5)	3.61%	0.33%	6.14%	6.25%	6.65%	3.00%	3.00%	4.14%	4.10%	3.85%	3.60%	3.35%
	Delinquent Taxes	(2)	16.65%	(19.16%)	(4.40%)	35.17%	(23.98%)	4.23%	0.09%	1.23%	1.20%	1.20%	1.20%	1.20%
17	IDEA	(2)	3.77%	0.60%	5.36%	13.15%	(8.24%)	8.17%	0.00%	3.26%	3.30%	3.30%	3.30%	3.30%
18	Investment Income	(1)	124.12%	(37.75%)	(91.44%)	(42.19%)	6586.46%	27.64%	(24.79%)	934.58%	0.00%	0.00%	0.00%	0.00%
	Basic Ed Subsidy	(2)	2.67%	3.85%	(0.00%)	5.71%	15.55%	9.57%	3.66%	5.86%	5.90%	5.90%	5.90%	5.90%
	Special Ed Subsidy	(2)	2.43%	4.98%	0.06%	6.31%	9.90%	2.25%	3.16%	4.15%	4.20%	4.20%	4.20%	4.20%
	Transportation Subsidy	(3)	0.71%	(7.87%)	4.05%	(38.56%)	45.73%	10.82%	5.31%	2.88%	2.90%	2.90%	2.90%	2.90%
22	Ready to Learn Grant	(1)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
22	•													
24	Expense Growth Assumptions	(exclud	es wages & Ł	oenefits)										
24 25														
26	District-Wide Instruction	(2)	24.05%	(10.43%)	13.76%	24.06%	(9.47%)	12.20%	13.78%	9.71%	9.70%	9.70%	9.70%	9.70%
	Charter School Costs	(2)	0.15%	7.01%	37.07%	(6.58%)	12.78%	16.77%	4.36%	10.22%	10.20%	10.20%	10.20%	10.20%
28	LCTI Tuition	(2)	4.05%	0.25%	1.52%	5.43%	8.18%	11.25%	10.05%	5.82%	5.80%	5.80%	5.80%	5.80%
29	Community College Tuition	(2)	(0.85%)	(0.31%)	0.66%	(0.18%)	(0.88%)	0.55%	(0.03%)	(0.15%)	0.00%	0.00%	0.00%	0.00%
	Special Ed Costs	(2)	7.32%	2.89%	10.17%	4.84%	6.90%	19.41%	12.25%	9.11%	9.10%	9.10%	9.10%	9.10%
	Transportation Costs	(3)	(1.62%)	(1.39%)	(14.70%)	37.67%	6.99%	2.59%	17.07%	6.66%	4.00%	4.00%	4.00%	4.00%
32	District-Wide Non-Instruction	(2)	0.19%	1.89%	(7.94%)	23.10%	8.26%	2.47%	10.98%	5.57%	5.60%	5.60%	5.60%	5.60%
	District Priorities	(1)									3.50%	3.50%	3.50%	3.50%
34 35	Tananata d Data Assumentiana													
35	Targeted Rate Assumptions													
36	Budgeten/ Beceny	(4)									E 000/	E 000/	5.00%	E 000/
37 38	Budgetary Reserve	(4)							I		5.00%	5.00%	5.00%	5.00%
	(1) Based on management's forecast	consideri	na current envi	ronmontal factor	·e									
39 40	(2) Based on a six (6) year historical		•			lentified by man	agement)							
	(3) Based on the increases set forth i			-		onlined by man	agomontj.							
42	(4) Budgetary Reserve is expressed					ar.								
	(5) Earned Imcome Taxe declines by		0		,									
	, , , , , , , , , , , , , , , , , , ,	- , - p	,											
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44 45 46 47 48 49 50														
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Millage Impact and Revenues

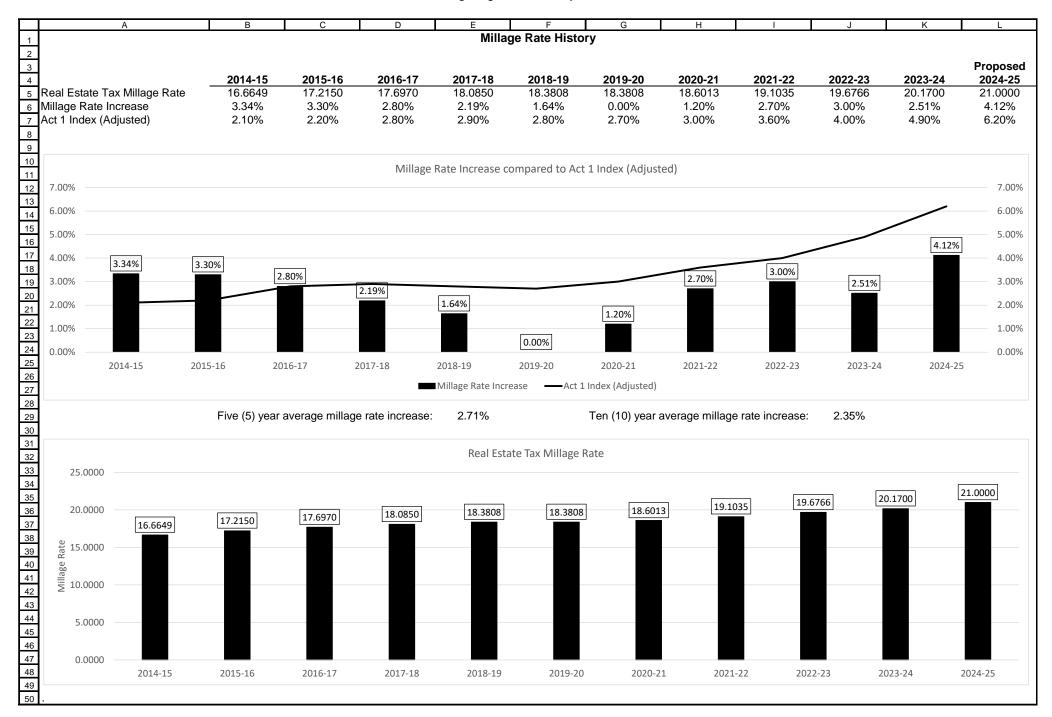
The Act 1 Index, which determines the maximum property tax rate increases for school districts in Pennsylvania, is set annually by the Pennsylvania Department of Education (PDE). It factors in statewide economic indicators and is adjusted using local wealth metrics. For the 2024-25 fiscal year, East Penn School District's adjusted Act 1 Index is 6.20%. The subsequent years' estimates in this plan are based on a study conducted annually by from the Commonwealth of PA Independent Fiscal Office.

Real estate revenue projections hinge on millage rates determined by the school board and taxable assessments set by the Lehigh County Office of Assessment. Taxable assessments currently have an assumed average growth rate of 1.70% to account for new real estate development. Other revenue assumptions are derived from a mix of management forecasts, consideration of current trends, and historical trend analysis.

District expenses for social security and retirement are tied to wage growth and mandated rates, with the state covering approximately 50% of these costs, making them exceptions to the established subsidy growth projections.

The "Revenue from 2024-2025 District Priorities" section outlines Social Security and Retirement Reimbursement from the Commonwealth of PA, specifically aligning the Long Range Fiscal and Capital Plan's total revenues with the PDE-2028 General Fund Budget.

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2																	
3																	
4			2021-22		2022-23		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Description		Budget		Budget		Budget		Proposed		Projected		Projected		Projected		Projected
6	•				J		J				•		•		•		•
7	Statewide Act 1 Index		3.00%		3.40%		4.10%		5.30%		4.50%		4.10%		3.60%		3.50%
8	East Penn SD Adjusted Act 1 Index		3.60%		4.00%		4.90%		6.20%		5.30%		4.80%		4.20%		4.10%
9																	
10	Real Estate Assessment	5,7	706,514,400	5,	,760,786,200	5	,836,714,000	5,	894,410,200	5,	,994,615,173	6	,096,523,631	6,	200,164,533	6,	305,567,330
11	Real Estate Assessment % Growth		0.80%		0.95%		1.32%		0.99%		1.70%		1.70%		1.70%		1.70%
12																	
13	Value of One (1) Mill of Real Estate Tax	\$	5,706,514	\$	5,760,786	\$	5,836,714	\$	5,894,410	\$	5,994,615	\$	6,096,524	\$	6,200,165	\$	6,305,567
14																	
15																	
16	Application of Act 1 Index																
17	Act 1 Index - Percentage Increase		2.70%		3.00%		2.51%		4.12%		4.50%		4.10%		3.60%		3.50%
18	Act 1 Index - Millage Increase		0.5022		0.5731		0.4934		0.8300		0.9450	_	0.8997	_	0.8224		0.8283
19	Act 1 Index - Additional Revenue	\$	2,865,811	\$	3,301,506	\$	2,879,835	\$	4,892,360	\$	5,664,911	\$	5,485,043	\$	5,099,016	\$	5,222,901
20																	
21																	
22	Application of Act 1 Exceptions																
23	Act 1 Exceptions - Percentage Increase		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
24	Act 1 Exceptions - Millage Increase		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000		0.0000
25	Act 1 Exceptions - Additional Revenue		-		-		-		-		-		-		-		-
26																	
27	Coloniation of Final Millons Data																
	Calculation of Final Millage Rate		40.0040		40 4005		40.0700		00.4700		04 0000		04.0450		00.0447		00.0074
29	Prior Year Millage Rate		18.6013		19.1035		19.6766		20.1700		21.0000		21.9450		22.8447		23.6671
30	Act 1 Index - Millage Increase Act 1 Exceptions - Millage Increase		0.5022 0.0000		0.5731 0.0000		0.4934 0.0000		0.8300 0.0000		0.9450		0.8997 0.0000		0.8224 0.0000		0.8283 0.0000
31			19.1035		19.6766		20.1700		21.0000		0.0000 21.9450		22.8447		23.6671		24.4954
32	Final Millage Rate		19.1033		19.0700		20.1700		21.0000		21.9430		22.0441		23.0071		24.4334
34																	
	Calculation of Final Millage Rate Increase %																
36	Act 1 Index - Percentage Increase		2.70%		3.00%		2.51%		4.12%		4.50%		4.10%		3.60%		3.50%
37	Act 1 Exceptions - Percentage Increase		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
38	Real Estate Millage Percentage Increase		2.70%		3.00%		2.51%		4.12%		4.50%		4.10%		3.60%		3.50%
39			2 0 /0		0.0070		2.0 . 70		/0				070		0.0070		0.0070
40																	
	Calculation of Real Estate Tax Revenue																
42	Real Estate Assessment	5.7	706,514,400	5.	,760,786,200	5	,836,714,000	5.	894,410,200	5.	,994,615,173	6	,096,523,631	6.	200,164,533	6.	305,567,330
43	Final Millage Rate	.,	19.1035		19.6766		20.1700		21.0000	,	21.9450	-	22.8447	,	23.6671	,	24.4954
44	Preliminary Tax Levy	\$ ^		\$		\$	117,726,521			\$		\$		\$		\$	
45	Property Tax Reduction Allocation	\$	(1,835,313)		(2,314,377)				(2,749,862)		(2,289,194)		(2,289,194)		(2,289,194)		(2,289,194)
46	Revised Tax Levy	\$ 1	107,179,085	\$			115,437,327				129,262,636	\$	136,984,059	\$	144,450,720	\$	
47	Collection Rate		95.80%		96.20%		96.20%		96.20%		96.20%		96.20%		96.20%		96.20%
48	Final Tax Levy	\$ 1	102,677,381	\$	106,818,853	\$	111,050,709	\$	116,433,507	\$	124,350,656	\$		\$	138,961,593	\$	146,385,808
49																	
50		<u> </u>	e Act 1 Index ut	ilizec	d for 2025-26 to 2	2028	3-29 are Act 1 Bas	se Inc	dex projections p	ublis	hed in Novembe	r 202	23 by the Commo	nwe	alth of PA Indepe	ender	nt Fiscal Office.



	A	В	1	С		D	ı	E	I	F	I	G	I	н		
1		-				Revenue	- His	storical								·
2																
3																
4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Function	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6																
7	6111	Current Real Estate Taxes	\$	95,294,023	\$	96,612,469	\$	98,475,601	\$	102,945,484	\$	107,050,346	\$	111,050,709	\$	111,433,000
8	6112	Interim Real Estate Taxes	•	805,027	•	682,224	•	1,051,444	,	1,077,691	,	1,454,998	,	1,117,370	•	1,117,370
9	6113	Public Utility Reality Tax		104,009		97,656		107,235		109,974		110,211		110,211		106,940
10	6114	Payments in Lieu of Taxes		10,963		22,115		-		21,125		10,586		10,880		11,749
11	6151	Current Earned Income Taxes		9,559,513		9,591,470		10,180,692		10,817,409		11,536,542		11,525,000		11,882,638
12	6153	Real Estate Transfer Taxes		1,767,392		1,670,993		2,083,964		2,566,448		2,103,560		2,030,403		2,030,403
13	6400	Delinquent Taxes		2,052,541		1,659,226		1,586,233		2,144,075		1,629,903		1,698,830		1,698,830
14	6510	Earnings on Investments		998,783		621,705		53,208		30,757		2,056,536		1,260,000		2,625,000
15	6810	Revenue from Local Governments		-		-		-		-		32,625		32,000		26,000
16	6830	IDEA Revenue		1,449,590		1,458,221		1,536,341		1,738,431		1,809,762		1,595,104		1,725,442
17	6940	Tuition from Patrons		134,487		167,743		48,950		46,077		240,312		78,725		146,011
18	6990	Miscellaneous Income		596,778		509,355		523,306		666,162		1,030,894		523,981		717,966
19	0000	Wildowia income		000,110		000,000		020,000		000,102		1,000,004		020,001		717,000
20		Total Local Revenue	\$	112,773,106	\$	113,093,175	\$	115,646,975	\$	122,163,634	\$	129,066,274	\$	131,033,213	\$	133,521,349
21		Total Local Neveride	Ψ	112,770,100	Ψ	110,000,110	Ψ	110,010,010	Ψ	122,100,001	Ψ	120,000,27 1	Ψ_	101,000,210	Ψ	100,021,010
22	7111	Basic Education Funding	\$	12,129,006	¢	12,596,257	¢	12,596,174	¢	13,315,525	Ф	15,386,019	\$	16,725,666	Φ.	16,858,904
23	7112	BEF - Social Security	Ψ	12,129,000	Ψ	2,349,565	Ψ	2.276.099	Ψ	2.230.739	Ψ	2,566,657	Ψ	2,878,973	Ψ	10,030,904
24	7160	Tuition from Courts		193.671		182.749		241,579		138.147		93,760		189,030		136,124
25	7240	Special Education Funding		3,402,811		3,587,955		3,585,170		3,793,713		4,184,036		4,572,035		4,431,456
	7240	Special Education Funding Special Ed Contingency Funding		129,009		119,612		124,567		150,000		150,000		4,372,033		4,431,430
26	7310	Pupil Transportation Subsidy		2,170,651		1,999,853		2,080,877		1,278,438		1,863,033		2,621,648		2,064,552
27	7310	Rental & Sinking Fund Reimbursement.						, ,				840,814				619,523
28	7320	Health Services Subsidy		1,162,377 148,981		1,043,258 149,670		1,003,654 159,358		890,935 151,318		151,900		624,053 159,357		151,609
29	7330 7340	Property Tax Reduction Allocation		•		•		•		,		•		•		′ '
30				1,838,606		1,835,681		1,834,327		1,835,313		2,314,377		2,289,194		2,289,194
31	7360 7505	School Safety and Security Grants Ready to Learn Block Grant		24,955 705,924		705,924		156,159		18,500 705,924		705.024		456,896		456,896
32				,		,		705,924		•		705,924		705,924		705,924
33	7599	Other State Revenue		3,361		31,952		-		750		-		-		0.700.500
34	7810	Social Security Reimbursement		2,274,864		40.000.544		40.070.540		-		40 004 500		40.000.500		2,793,528
35	7820	Retirement Reimbursement	-	10,359,523		10,869,544		10,673,512		11,490,161		12,381,592	l —	12,686,562		12,644,654
36		Total Ctata Davanua	\$	24 542 744	Ф	25 472 040	Φ	25 427 404	Φ	25 000 462	Φ	40 629 442	Φ	42 000 220	Ф	12 150 264
37		Total State Revenue	Φ	34,543,741	\$	35,472,019	\$	35,437,401	\$	35,999,463	\$	40,638,112	\$	43,909,338	\$	43,152,364
38	0544	T01 1	Φ.	700 100	Φ.	010.05:	Φ.	704.045	Φ.	0.40.045	Φ.	4 400 = / :	_	4 0 40 445	Φ.	4 0 4 = 00 =
39	8514	Title I	\$	790,490	\$	813,351	\$	721,818	\$	849,212	\$	1,128,744	\$	1,048,446	\$	1,045,609
40	8510	Other Federal Programs		276,768		273,955		262,366		266,799		288,046		262,379		272,933
41	8740	Elem and Sec School Emergency Relief Fund		-		-		1,376,200		8,560,866		373,295		-		10,832
42	8800	Medical ACCESS Reimbursement		429,488		587,061		599,646		641,513		636,285		647,109		646,118
43	9000	Other Financing Sources		38,462	_	13,601		<u>-</u>		1,946,193		601,129	l —	<u> </u>		-
44			•	4 505 005	Φ.	4 007 000	•	0.000.000	^	10.001.505	•	0.007.465	_	4.0== 00:	Φ.	4 075 405
45		Total Federal and Other Financing Sources	\$	1,535,208	\$	1,687,968	\$	2,960,030	\$	12,264,582	\$	3,027,499	\$	1,957,934	\$	1,975,492
46																
47		Revenue from 2024-25 Priorities		-		-		-		-		-		-		-
48			.	440.055.55		450 050 455	*	4540	_	100 100 000	•	170 70: 0:=	_	170 000 10-	•	
49		Total Revenue	\$	148,852,055	\$	150,253,162	\$	154,044,406	\$	170,427,679	\$	172,731,885	\$	176,900,485	\$	178,649,205
50																

	Α	В		Н		I		J		K		L		М		N
1		•				Revenue	- Pr	ojected								
2								-								
3																
4				2023-24		2023-24	1	2024-25		2025-26		2026-27		2027-28		2028-29
5	Function	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6										,						-,
7	6111	Current Real Estate Taxes	\$	111,050,709	\$	111,433,000	\$	116,433,507	\$	124,350,656	\$	131,778,665	\$	138,961,593	\$	146,385,808
8	6112	Interim Real Estate Taxes	· ·	1,117,370	*	1,117,370	,	1,194,711	*	1,194,711	*	1,194,711	*	1,194,711	*	1,194,711
9	6113	Public Utility Reality Tax		110,211		106,940		106,403		106,400		106,400		106,400		106,400
10	6114	Payments in Lieu of Taxes		10,880		11,749		10,765		10,765		10,765		10,765		10,765
11	6151	Current Earned Income Taxes		11,525,000		11,882,638		12,239,117		12,740,921		13,231,446		13,707,778		14,166,989
12	6153	Real Estate Transfer Taxes		2,030,403		2,030,403		2,038,471		2,058,856		2,079,444		2,100,239		2,121,241
13	6400	Delinquent Taxes		1,698,830		1,698,830		1,700,397		1,720,802		1,741,451		1,762,349		1,783,497
14	6510	Earnings on Investments		1,260,000		2,625,000		1,974,275		1,974,275		1,974,275		1,974,275		1,974,275
15	6810	Revenue from Local Governments		32,000		26,000		45,400		45,400		45,400		45,400		45,400
16	6830	IDEA Revenue		1,595,104		1,725,442		1,725,442		1,782,382		1,841,200		1,901,960		1,964,724
17	6940	Tuition from Patrons		78,725		146,011		94,351		95,295		96,247		97,210		98,182
18	6990	Miscellaneous Income		523,981		717,966		620,038		626,238		632,501		638,826		645,214
19	0990	IVIISCEIIAITEOUS ITICOTTE		323,301		717,900	l —	020,030	_	020,230	_	032,301		030,020		045,214
20		Total Local Revenue	\$	131,033,213	\$	133,521,349	\$	138,182,877	\$	146,706,700	\$	154,732,506	\$	162,501,505	\$	170,497,206
		Total Local Nevertue	Ψ	101,000,210	Ψ	100,021,040	Ψ	100,102,077	Ψ	140,700,700	Ψ	104,702,000	Ψ	102,001,000	Ψ	170,407,200
21	7111	Pacia Education Funding	\$	16,725,666	Ф	16,858,904	\$	17,475,495	Ф	18,506,549	Ф	19,598,436	Ф	20,754,743	Ф	21,979,273
22	7111	Basic Education Funding	Φ		Φ	10,030,904	Φ		Φ	3,039,286	φ		Φ		Φ	
23		BEF - Social Security Tuition from Courts		2,878,973		400 404		(49,241) 115.953				3,137,724		3,238,459		3,342,201
24	7160			189,030		136,124		- ,		115,953		115,953		115,953		115,953
25	7240	Special Education Funding		4,572,035		4,431,456		4,571,325		4,763,321		4,963,380		5,171,842		5,389,059
26	7240	Special Ed Contingency Funding		-		-				- 0.07.000		-				- 407.005
27	7310	Pupil Transportation Subsidy		2,621,648		2,064,552		2,174,230		2,237,283		2,302,164		2,368,927		2,437,625
28	7320	Rental & Sinking Fund Reimbursement.		624,053		619,523		544,584		193,774		194,769		195,606		195,962
29	7330	Health Services Subsidy		159,357		151,609		151,609		151,609		151,609		151,609		151,609
30	7340	Property Tax Reduction Allocation		2,289,194		2,289,194		2,749,862		2,289,194		2,289,194		2,289,194		2,289,194
31	7360	School Safety and Security Grants		456,896		456,896		247,934		-		-		-		-
32	7505	Ready to Learn Block Grant		705,924		705,924		705,924		705,924		705,924		705,924		705,924
33	7599	Other State Revenue		-		-		-		-		-		-		-
34	7810	Social Security Reimbursement	_	<u>-</u>	_	2,793,528	_	3,013,939	_		_	.	_		_	.
35	7820	Retirement Reimbursement	\$	12,686,562	\$	12,644,654	\$	13,020,960	\$	13,793,986	\$	14,523,765	\$	15,214,408	\$	15,959,557
36			_		_		_						_		_	
37		Total State Revenue	<u>\$</u>	43,909,338	\$	43,152,364	<u>\$</u>	44,722,574	\$	45,796,878	\$	47,982,917	\$	50,206,665	\$	52,566,358
38																
39	8514	Title I	\$	1,048,446	\$	1,045,609	\$	1,045,609	\$	1,061,293	\$	1,077,213	\$	1,093,371	\$	1,109,771
40	8510	Other Federal Programs		262,379		272,933		272,933		277,027		281,182		285,400		289,681
41	8740	Elem and Sec School Emergency Relief Fund		-		10,832		-		-		-		-		-
42	8800	Medical ACCESS Reimbursement		647,109		646,118		750,955		762,219		773,653		785,257		797,036
43	9000	Other Financing Sources	l			<u>-</u>	l	<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>		<u>-</u>
44							1.									
45		Total Federal and Other Financing Sources	\$	1,957,934	\$	1,975,492	\$	2,069,497	\$	2,100,539	\$	2,132,048	\$	2,164,028	\$	2,196,489
46																
47		Revenue from 2024-25 Priorities		-		-		267,116		276,465		286,141		296,156		306,522
48																
49		Total Revenue	l	176,900,485		178,649,205	l	185,242,064		194,880,582		205,133,612		215,168,355		225,566,575
50			$oxed{oxed}$													

Expenditures

The expenditure growth forecasts in this plan, excluding those for salaries, benefits, and debt service, are outlined on the assumptions page. Specific growth assumptions for salaries, benefits, and debt service are detailed on dedicated pages, providing a clear overview of expected financial commitments.

Expenditure categories, or "Functions," follow the Pennsylvania Department of Education (PDE) accounting standards, with instructional and non-instructional costs separated into distinct schedules. Each category is evaluated individually, allowing for precise adjustments to reflect varying growth rates beyond general cost trends, ensuring tailored financial planning.

Salary projections are compiled on the "Salaries" page, reflecting existing obligations under approved compensation plans and labor contracts. These include agreements with the East Penn Education Association, Act 93 Administrators, Teamsters, and the East Penn Education Support Professionals, detailing their respective durations.

Benefit costs such as FICA or PSERS contributions are calculated based on fixed rates. Projections for group insurances, such as healthcare, dental, life and disability, are derived from the district's participation in a benefits consortium with other Lehigh County schools. The largest component of the Group Insurances category is healthcare, which isanticipated to have an average annual premium increase of 5.00%.

Budgets for specific departments and programs are also detailed, distinguishing costs for areas like special education and transportation, which may not align with general expenditure trends. This approach allows for the isolation and targeted management of expenses that deviate from broader categories.

Debt service payments are separately accounted for due to their fixed schedule.

District Priorities, initiated by the Superintendent and listed on page 26, are classified as either recurring or one-time expenditures, with annual increases for recurring costs specified on the assumptions page.

In addition to the District Priorities, the 2024-2025 budget will include expenditures for a variety of supplemental student programs and interventions to address the learning loss that resulted from the COVID-19 pandemic. Monies for these programs were set aside using a committed fund balance originating during the 2021-2022 fiscal year. The supplemental student programs and interventions are anticipated to continue until the monies set aside for this purpose are exhausted.

	Α	В		С		D	Ī	Е		F		G		Н		ı
1		-		-		Salaries -	His					-				
2																
3																
4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
	Codo	Description														
	Code	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6		A 1	•	0.044.050	•	4.450.004	•	4 00 4 700	•	4 400 005	•	4 000 000	•	- 0-0 0-1	•	
7	1	Administration	\$	3,941,256	\$	4,156,804	\$	4,094,762	\$	4,493,305	\$	4,902,220	\$	5,278,254	\$	5,206,678
8	2	Instruction		46,070,057		47,706,763		46,586,596		50,127,592		51,966,110		53,441,073		53,532,501
9	3	Custodial/Maintenance		4,789,188		4,739,440		4,816,873		4,834,970		5,178,489		5,639,782		5,516,728
10	4	Support Staff		7,827,387		8,195,286		7,428,897		7,860,175		9,696,599		10,879,622		10,129,778
11	5	Tax Collectors		52,829		61,522		54,685		58,985		60,736		58,000		58,000
12																
13		Total Salaries	\$	62,680,717	\$	64,859,816	\$	62,981,812	\$	67,375,027	\$	71,804,154	\$	75,296,731	\$	74,443,685
14			•	- ,,	,	- ,,-	•	- , ,-	•	- ,,-	,	,, -	,	-,, -	,	, -,
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4				2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Code	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6	4	Alexander	Φ.	5 070 054	Φ.	5 000 070	_	5 404 044	Φ.	5 74 4 007	Φ.	5.040.050	Φ.	0.450.505	•	0.070.000
7	1		\$	5,278,254	\$	5,206,678	\$	5,494,314	\$	5,714,087	\$	5,942,650	\$	6,156,585	\$	6,372,066
8	2 3	Instruction Custodial/Maintenance		53,441,073 5,639,782		53,532,501 5,516,728		54,942,877 6,062,499		56,232,429 6,265,593		58,031,867 6,475,490		59,888,887 6,692,419		61,805,331 6,916,615
9 10	3 4	Support Staff		10,879,622		10,129,778		10,980,081		11,188,337		11,523,987		11,869,707		12,225,798
11	5	Tax Collectors		58,000		58,000		58,000		58,000		58,000		58,000		58,000
12	3	Tax Concetors				30,000	l —	00,000		00,000		30,000			_	
13		Total Salaries	\$	75,296,731	\$	74,443,685	\$	77,537,771	\$	79,458,445	\$	82,031,994	\$	84,665,598	\$	87,377,810
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20					Saia	aries - Growth	1 &	Projection Ass	um	ptions						
21 22								2024-25		2025-26		2026-27		2027-28		2028-29
23								Proposed		Projected		Projected		Projected		Projected
24							_	Порозец		Tiojected		i rojecteu		i iojecieu		i rojecteu
25	1	Act 93 Administrative Compensation Plan						4.00%		4.00%		4.00%		3.60%		3.50%
26	2	East Penn Education Association Contract						3.20%		3.20%		3.20%		3.20%		3.20%
27	3	Teamster's Contract						3.35%		3.35%		3.35%		3.35%		3.35%
28	4	East Penn Education Support Professionals Conti	tract					3.00%		3.00%		3.00%		3.00%	_	3.00%
29	5	Tax Collector Compensation Rate Resolution						0.00%		0.00%		0.00%	-	0.00%		0.00%
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31							Pe	rcentages surrou	nde	d by a box repre	sent	agreements/co	ntrad	cts currently in p	lace	•
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4		5		2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
	ode	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6																
7 1		Group Insurances	\$	11,340,518	\$	11,380,651	\$	11,985,354	\$	13,339,577	\$	15,478,818	\$	17,856,030	\$	17,126,887
8 2		Social Security Contributions		4,684,227		4,850,251		4,709,648		5,061,727		5,372,181		5,757,946		5,587,056
9 3	3	Retirement Contributions		20,726,358		21,675,180		21,418,348		22,988,710		24,717,492		25,363,474		25,289,310
10 4		Workers Compensation		456,469		342,860		351,173		365,326		384,058		444,270		444,209
11 5		Tuition Reimbursement		663,799		522,244		440,434		368,806		371,502		530,000		500,000
		Other Benefits		68,052		158,764		47,825		61,651		83,482		162,875		188,784
13	0	Other Benefits			_	,	_	,	_		_		_		_	,
14		Total Benefits	\$	37,939,422	Ф	38,929,951	Ф	38,952,782	Ф	42,185,797	Ф	46,407,532	¢	50,114,595	Ф	49,136,246
14		Total Delients	Ψ	31,939,422	Ψ	30,929,931	Ψ	30,932,762	Ψ	42,103,131	Ψ	40,407,332	Ψ	30,114,393	Ψ	49, 130,240
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S Code Description Budget Revised Projected Projected	3													
S Code Description Budget Revised Projected Projected	4			2023-24		2023-24		2024-25		2025-26	2026-27	2027-28		2028-29
Security Contributions \$17,856.030 \$17,126,887 \$17,928,395 \$18,608,733 \$19,539,170 \$20,516,128 \$21,541,334 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$		Code	Description											
Second Security Contributions 5,757,946 5,587,056 5,029,396 6,076,571 6,275,448 6,476,918 6,684,400 9			•	Ŭ				'		•	•	•		,
Second Security Contributions 5,757,946 5,587,056 5,029,396 6,076,571 6,275,448 6,476,918 6,684,400 9		1	Group Insurances	\$ 17,856	030	\$ 17,126,887	\$	17,928,395	\$	18,608,733	\$ 19,539,170	\$ 20,516,128	\$	21,541,935
9 3 Refirement Contributions 25,863,474 25,289,310 26,041,919 27,587,972 29,047,523 30,428,816 31,919,111 10 4 Worker's Compensation 444,270 444,290 472,568,615 50,000 42,000 42,000 13 Total Benefits 50,114,596 49,136,246 50,000 530,000 545,900 522,77 579,145 596,524 14 Total Benefits 50,114,596 49,136,246 50,944,270 53,339,927 55,958,615 58,551,001 61,308,231 16 Total Benefits 50,114,596 54,9136,246 50,944,270 53,339,927 55,958,615 58,551,001 61,308,231 16 Total Benefits 50,114,596 54,9136,246 50,944,270 53,339,927 55,958,615 58,551,001 61,308,231 16 Total Benefits 50,114,596 54,9136,246 50,944,270 53,339,927 55,958,615 58,551,001 61,308,231 16 Total Benefits 50,114,596 54,9136,246 50,944,270 53,339,927 55,958,615 58,551,001 61,308,231 17 Total Benefits 50,114,596 54,9136,246 56,944,270 53,339,927 55,958,615 58,551,001 61,308,231 18 Total Benefits 50,114,596 54,9136,246 56,944,270 53,339,927 55,958,615 58,551,001 61,308,231 19 Total Benefits 50,114,596 54,9136,246 56,944,270 53,339,927 55,958,615 58,551,001 61,308,231 10 Total Benefits 50,114,596 54,9136,246 56,944,270 56,944,270 56,958,615 58,551,001 61,308,231 10 Total Benefits 50,944,270 50,944,270 50,958,615 58,551,001 61,308,231 10 Total Benefits 50,944,270 50,944,270 50,944,270 50,958,615 58,551,001 61,308,231 10 Total Benefits 50,944,270 5		2									6,275,448			6,684,402
11	9	3	Retirement Contributions	25,363	474	25,289,310		26,041,919		27,587,972		30,428,816		31,919,114
10	10	4	Worker's Compensation	444	270	444,209		472,560		476,751	492,192	507,994		524,267
Total Benefits \$ 50,114,595 \$ 49,136,246 \$ 50,944,270 \$ 53,339,927 \$ 55,958,615 \$ 58,551,001 \$ 61,308,238	11	5	Tuition Reimbursement	530	000			530,000			562,277	579,145		596,520
Total Benefits \$ 50,114,595 \$ 49,136,246 \$ 50,944,270 \$ 53,339,927 \$ 55,958,615 \$ 58,551,001 \$ 61,309,238	12	6	Other Benefits	162	875	188,784	l _	42,000		42,000	 42,000	42,000		42,000
15														
19	14		Total Benefits	\$ 50,114	595	\$ 49,136,246	\$	50,944,270	\$	53,339,927	\$ 55,958,615	\$ 58,551,001	\$	61,308,238
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23 Social Security (2) 7.65%	25							5 000/		5.00 0/	= 000/	= 000/		= 000/
28 3														
29 4 Worker's Compensation (2) 0.60% 0.60% 0.60% 0.60% 0.60% 0.60% 0.60% 0.60% 0.60% 0.60% 0.00% 0														
30 5 Tuition Reimbursement (1) 3.00%														
31 6 Other Benefits														
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Projections from the Public School Employees Retirement System (PSERS) dated 12/15/2023 (1) Represents an annual percentage increase (2) Represents a percent of total wages 37 38 39 40 41 42 43 44 45 46 47 48 49	31	О	Other Benefits			(1)	0.00%		0.00%	0.00%	0.00%		0.00%
34 Projections from the Public School Employees Retirement System (PSERS) dated 12/15/2023 (1) Represents an annual percentage increase (2) Represents a percent of total wages 38 39 40 41 42 43 44 45 46 47 48 49	32													
35 (1) Represents an annual percentage increase 36 (2) Represents a percent of total wages 37 38 39 40 41 42 43 44 45 46 47 48 49	33		*Draigations from the Dublic Cabael Employees Detirons	ant Cuntom (DCF)	C) doto	4.0/4.5/0.000								
36 (2) Represents a percent of total wages 37 38 39 40 40 41 42 42 43 44 45 46 47 48 49 49	34			eni System (PSEF	s) date	u 12/15/2023								
37 38 39 40 41 42 43 44 45 46 47 48	35													
38 39 40 41 42 43 44 45 46 47 48	36		(2) Represents a percent of total wages											
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4			2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Function	Description	Actual		Actual		Actual		Actual		Actual		Budget		Revised
6	T GITOLIOIT	Boompaon	7101001		7 totaai		, totaai		7101001		7101001		Daagot		11011000
7	1110	Regular Instruction	\$ 3,761,65	7 \$	2,935,921	\$	2,895,962	\$	5,015,541	\$	3,600,740	\$	4,512,843	\$	4,360,142
8	1110	Charter School Tuition - Regular Ed	3,674,71		3,689,567	•	4,700,611	•	4,366,660	•	4,928,175		5,060,385	•	5,285,337
9	1110	Technology Infrastructure Plan	-		-		-		-		-		-		-
10	1190	Federally Funded Programs	-		50,744		59,172		115,533		69,247		-		1,752
11	1191	Federally Funded Title I Reading	47,34)	53,381		-		-		-		-		-
12	1192	Federally Funded Title I Math	29,37		-		_		_		_		-		_
13	1211	Life Skills Support	1,89		_		_		23,812		_		_		_
14	1221	Hearing Impaired Support	48,46		76,680		73,725		77,395		3,278		_		_
15	1224	Visually Impaired Support	-		44,906		70,600		38,447		49,581		-		-
16	1225	Speech & Language Support	9,939)	4,746		4,419		5,656		11,014		7,396		7,396
17	1231	Emotional Support	533,18		387,719		93,719		202,518		672,026		399,556		483,977
18	1233	Autistic Support	328,96		296,469		135,345		480,273		676,604		489,852		489,852
19	1241	Learning Support	148,52		122,856		210,267		169,773		301,062		135,650		182,790
	1243	Gifted Support	6,60		1,688		1,413		1,000		2,058		1,725		1,725
20 21	1260	Physical Support	-		-				-		-				- 1,7.20
22	1270	Multi-Handicapped Support	403,06	₹	394,087		82,680		372,878		446,698		381,250		381,250
23	1281	Developmental Delay Support	57,59		92,021		60,075		22,523		42,092		50,000		55,550
23 24 25	1290	Other Support	4,390,25		4,385,876		4,893,373		4,761,077		4,241,961		5,695,202		5,695,202
25	1290	Charter School Tuition - Special Ed	1,214,119		1,541,774		2,470,228		2,331,998		2,626,450		3,146,359		3,535,881
26	1360	Vocational Business Education	2,70		360		2,470,220		2,001,000		2,020,400		-		-
26 27	1390	Other Vocational-Ed Programs	2,509,79		2,518,439		2,557,013		2,695,923		2,916,452		3,244,606		3,244,606
28	1410	Driver's Education	11,36		7,329		45,665		9,849		2,483		16,000		16,000
29	1420	Summer School	11,50	,	30,614		24,640		32,427		32,375		35,000		35,000
30	1430	Homebound Instruction	3,89	7	3,202		1,949		2,785		5,859		4,600		4,600
31	1441	Adjudicated Court Placed Programs	5,09		1,084		1,343		7,790		6,476		4,000		4,000
33	1500	Non-Public School Programs	45,98	ı	41,758		91,389		36,335		47,127		46,248		48,013
32 33	1691	Adult Ed. Instructional Services	43,30		90		91,509		50,555		48		3,000		3,000
34	1693	Community College Sponsorship	896,69	2	893,956		899,852		898,256		890,357		895,249		895,249
35	1093	Community College Sponsorship		<u> </u>	000,000	-	000,002		030,230	-	000,007		000,240		000,240
36		Total	\$ 18,126,12	ı ¢	17,575,267	Ф	19,372,096	Ф	21,668,449	Ф	21 572 161	\$	24,124,921	¢	24 727 222
36		Total	φ 10,120,124	ŧφ	17,373,207	Φ	19,372,090	Φ	21,000,449	Φ	21,572,161	Φ	24,124,921	φ	24,727,322
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38		Spec Ed Total	7,142,60		7,348,823		8,095,843		8,487,349		9,072,822		10,306,990		10,833,623
39		Spec Eu Total	1,142,00		1,340,023		0,090,043		0,401,349		9,012,022		10,306,990		10,033,023
40		Charter Schools Total	4 000 00		5 224 244		7 170 020		6 600 650		7 554 624		Q 20G 744		0 001 010
41		Charlet Schools Total	4,888,83	,	5,231,341		7,170,839		6,698,659		7,554,624		8,206,744		8,821,218
42		Prior and Martar Charter Tuitian	2 222 00	•	2 464 004		2 704 705		2 402 504		4 400 600		4 2E4 002		4 04 4 065
		Brick and Mortar Charter Tuition	3,323,663)	3,461,991		3,701,795		3,492,584		4,123,609		4,251,093		4,814,965
44		Cyber Charter Tuition	1,565,17	,	1,769,350		2 460 044		2 206 075		2 424 045		2 055 651		4.006.252
45		Cyber Charter Fullion	1,505,17	<u>-</u>	1,709,350		3,469,044		3,206,075		3,431,015		3,955,651		4,006,253
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4				2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Function	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6				J.								-1		.,		-,
7	1110	Regular Instruction	\$	4,512,843	\$	4,360,142	\$	4,566,140	\$	4,789,656	\$	5,254,252	\$	5,763,915	\$	6,323,014
8	1110	Charter School Tuition - Regular Ed		5,060,385		5,285,337		5,494,949		6,055,434		6,673,088		7,353,743		8,103,825
9	1110	Technology Infrastructure Plan		· · · -		, , , <u>-</u>		914,200		1,163,800		300,000		94,200		182,000
10	1190	Federally Funded Programs		-		1,752		1,000		1,097		1,203		1,320		1,448
11	1191	Federally Funded Title I Reading		-		· -		-		· -		· -		-		· -
12	1192	Federally Funded Title I Math		-		-		-		-		_		-		-
13	1211	Life Skills Support		-		-		_		-		_		-		-
14	1221	Hearing Impaired Support		-		-		_		-		_		-		-
15	1224	Visually Impaired Support		-		-		49,581		54,093		59,015		64,386		70,245
16	1225	Speech & Language Support		7,396		7,396		11,840		12,917		14,093		15,375		16,775
17	1231	Emotional Support		399,556		483,977		1,318,220		1,438,178		1,569,052		1,711,836		1,867,613
18	1233	Autistic Support		489,852		489,852		913,607		996,745		1,087,449		1,186,407		1,294,370
19	1241	Learning Support		135,650		182,790		335,641		366,184		399,507		435,862		475,526
	1243	Gifted Support		1,725		1,725		2,433		2,654		2,896		3,159		3,447
20 21	1260	Physical Support		,,,,		,, 20		-, 100		-		-		-		-
22	1270	Multi-Handicapped Support		381,250		381,250		500,969		546,557		596,294		650,557		709,757
23	1281	Developmental Delay Support		50,000		55,550		55,550		60,605		66,120		72,137		78,702
23 24	1290	Other Support		5,695,202		5,695,202		5,262,354		5,741,228		6,263,680		6,833,675		7,455,539
25	1290	Charter School Tuition - Special Ed		3,146,359		3,535,881		3,710,858		4,089,366		4,506,481		4,966,142		5,472,688
26	1360	Vocational Business Education		-		-		-		-,000,000		-1,000,101		-,000,142		0,472,000
26 27	1390	Other Vocational-Ed Programs		3,244,606		3,244,606		3,570,675		3,777,774		3,996,885		4,228,704		4,473,969
28	1410	Driver's Education		16,000		16,000		5,000		5,485		6,017		6,601		7,241
29	1420	Summer School		35,000		35,000		35,000		38,395		42,119		46,205		50,687
30	1430	Homebound Instruction		4,600		4,600		4,600		5,046		5,536		6,073		6,662
31	1441	Adjudicated Court Placed Programs		4,000		4,000		4,000		3,040		5,550		0,073		0,002
32	1500	Non-Public School Programs		46,248		48,013		52,800		57,922		63,540		69,703		76,465
33	1691	Adult Ed. Instructional Services		3,000		3,000		3,000		3,291		3,610		3,960		4,345
34	1693	Community College Sponsorship		895,249		895,249		894,953		894,953		894,953		894,953		894,953
35	1093	Community Conege Sponsorship	-	000,240		000,240	_	004,000	_	004,000		004,000	_	004,000		004,000
36		Total	\$	24,124,921	Ф	24,727,322	\$	27,703,370	Ф	30,101,381	Ф	31,805,791	Ф	34,408,913	Ф	37,569,270
36		i Olai	Φ	24,124,921	Φ	24,121,322	Φ	21,103,310	Φ	30,101,301	Φ	31,003,791	Φ	34,400,913	φ	37,509,270
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38 39		Spec Ed Total		10,306,990		10,833,623	l	12,161,053		13,308,528		14,564,587		15,939,536		17,444,661
40		Spec Eu Total		10,300,990		10,033,023		12,101,000		13,300,320		14,504,567		15,959,550		17,444,001
40		Charter Cahaola Total		9 206 744		0 001 010		0.205.907		10 144 700		11 170 560		12,319,885		12 576 512
41		Charter Schools Total		8,206,744		8,821,218		9,205,807		10,144,799		11,179,569		12,319,000		13,576,513
42		Priok and Martar Chartar Tuitian		4 254 002		4 04 4 OGE	l	E 024 000		5 507 400		6 100 040		6 704 675		7 440 500
-		Brick and Mortar Charter Tuition		4,251,093		4,814,965		5,024,889		5,537,428		6,102,246		6,724,675		7,410,592
44 45 46 47		Cubor Charter Tuitier		2 055 054		4 000 050		4 400 040		4 607 074		E 077 000		E EOE 040		6 105 004
45		Cyber Charter Tuition		3,955,651		4,006,253		4,180,918		4,607,371		5,077,323		5,595,210		6,165,921
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4				2018-19	2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Function	Description		Actual	Actual		Actual		Actual		Actual		Budget		Revised
6		•													
7	2111	Student Services - Supervision	\$	3,073 \$	2,271	\$	1,248	\$	1,304	\$	1,614	\$	2,100	\$	2,100
8	2119	Student Services - Other		11,538	8,509		9,970		4,307		4,827		9,500		9,500
9	2120	Guidance Services		128,243	98,372		83,490		81,150		110,897		43,650		58,293
10	2140	Psychological Services		30,623	29,685		25,187		125,780		55,690		34,105		34,105
11	2144	Psychotherapy Services		-	-		-		-		-		228,448		-
12	2160	Social Work Services		88,252	183,815		183,730		184,091		195,027		249,194		142,334
13	2220	Technology Support Services		136,500	137,566		189,136		230,973		216,956		211,595		211,595
14	2250	School Library Services		92,697	112,880		127,100		108,587		136,064		96,760		133,856
15	2260	Curriculum & Instruction		25,612	21,034		22,825		55,055		149,234		148,770		148,770
16	2271	Staff Development		120,792	91,613		85,743		96,684		126,752		173,980		274,480
17	2290	Other Instructional Staff Develop		1,831	248		91		463		59		· -		-
18	2310	Board Services		104,283	142,867		43,785		61,170		35,630		49,930		50,230
19	2320	Board Treasurer Services		2,343	4,936		-		2,008		1,987		2,000		1,750
20	2330	Tax Collection Services		51,670	49,690		44,950		57,076		61,193		56,000		55,300
21	2340	Staff Relations/Negotiations		39,768	41,692		91,051		50,954		176,999		50,900		50,900
22	2350	Legal & Acct Services		105,249	124,448		120,414		205,997		147,793		222,500		222,500
23	2360	Office of Superintendent		45,190	36,796		38,716		39,179		45,298		49,490		42,300
24	2370	Community Relations		15,119	14,735		6,906		19,867		16,230		17,650		17,650
25	2380	Office of Principal Services		146,162	97,344		93,681		92,162		108,145		168,125		168,125
26	2410	Other Administrative Services		6,500	6,500		6,500		6,500		6,500		6,500		6,500
27	2420	Medical Services		4,063	3,328		6,023		2,495		6,762		3,000		3,000
28	2430	Dental Services		1,649	654		104		549		553		1,500		1,500
29	2440	Nursing Services		285,311	235,542		276,214		689,760		723,115		154,200		154,200
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30 31		Total	\$	1,446,467 \$	1,444,526	\$	1,456,864	\$	2,116,113	\$	2,327,325	\$	1,979,897	\$	1,788,988
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4				2023-24		2023-24	1	2024-25		2025-26		2026-27		2027-28		2028-29
5	Function	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
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7	2111	Student Services - Supervision	\$	2,100	\$	2,100	\$	2,100	\$	2,218	\$	2,342	\$	2,473	\$	2,611
8	2119	Student Services - Other	1	9,500	*	9,500	*	9,500	*	10,032	*	10,594	*	11,187	*	11,814
9	2120	Guidance Services		43,650		58,293		118,191		124,810		131,799		139,180		146,974
10	2140	Psychological Services		34,105		34,105		66,476		70,199		74,130		78,281		82,665
11	2144	Psychotherapy Services		228,448		-		-		-		,				-
12	2160	Social Work Services		249,194		142,334		178,100		188,074		198,606		209,728		221,472
13	2220	Technology Support Services		211,595		211,595		220,155		232,484		245,503		259,251		273,769
14	2250	School Library Services		96,760		133,856		94,075		99,343		104,906		110,781		116,985
15	2260	Curriculum & Instruction		148,770		148,770		160,600		169,594		179,091		189,120		199,711
16	2271	Staff Development		173,980		274,480		138,835		146,610		154,820		163,490		172,645
17	2290	Other Instructional Staff Develop		-		274,400		-		-		104,020		-		-
18	2310	Board Services		49,930		50,230		50,608		53,442		56,435		59,595		62,932
19	2320	Board Treasurer Services		2,000		1,750		2,000		2,112		2,230		2,355		2,487
20	2330	Tax Collection Services		56,000		55,300		60,660		64,057		67,644		71,432		75,432
	2340	Staff Relations/Negotiations		50,900		50,900		50,900		53,750		56,760		59,939		63,296
21 22	2350	Legal & Acct Services		222,500		222,500		233,200		246,259		260,050		274,612		289,991
23	2360	Office of Superintendent		49,490		42,300		49,040		51,786		54,686		57,749		60,983
24	2370	Community Relations		17,650		17,650		18,150		19,166		20,240		21,373		22,570
25	2380	Office of Principal Services		168,125		168,125		132,428		139,844		147,675		155,945		164,678
25	2410	Office of Principal Services Other Administrative Services		6,500		6,500		6,500		6,864		7,248		7,654		8,083
26 27	2410	Medical Services		3,000		3,000		3,000		3,168		3,345		3,533		3,731
27	2420	Dental Services		1,500		1,500		1,500		1,584		1,673		1,766		1,865
28				154,200		154,200		154,200		162,835		171,954		181,583		
29	2440	Nursing Services	-	134,200		134,200	_	154,200		102,033		171,934		101,303		191,752
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31		Total	\$	1,979,897	Ф	1,788,988	\$	1,750,218	Ъ	1,848,230	Ф	1,951,731	Ъ	2,061,028	Ъ	2,176,446
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4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Function	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6	T UTICUOTI	Description		Actual		Actual		Actual		Actual		Actual		Duuget		Reviseu
7	2511	Fiscal Services	\$	480	Ф	230	Φ.	450	Φ.	450	Φ.	649	Φ.	450	¢.	450
8	2514	Payroll Services	Ψ	17,101	Ψ	17,072	Ψ	17,869	Ψ	19,212	Ψ	64	Ψ	20,100	Ψ	20,100
	2515	Financial Acct. Services		107,040		128,419		93,332		147,545		141,163		131,740		131,740
9	2611			330		250		95,532 250		147,545		141,103		131,740		131,740
10	2619	Supervision - Maintenance Services - Head Supv - Maint Services - Other		247		250		250		-		-		-		-
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12	2620	Operation of Buildings		3,498,781		3,888,561		3,932,369		3,783,735		4,065,080		4,779,323		4,776,777
13	2630	Upkeep of Grounds Services		87,962		94,801		82,181		140,026		66,246		100,000		100,000
14	2640	Upkeep of Equipment Services		23,721		3,105		7,604		-		480		10,000		10,000
15	2650	Vehicle Operation & Maintenance		59,116		52,505		61,954		61,456		58,143		76,500		76,500
16	2660	Building Safety & Security		191,093		90,617		111,167		128,123		138,852		675,375		240,110
17	2720	Transportation Services		6,148,060		6,072,731		5,178,621		7,039,866		7,101,551		8,027,515		7,274,500
18	2750	Non-Public Transportation Services		1,384,985		1,355,846		1,157,618		1,683,287		2,231,098		1,910,645		2,300,000
19	2818	System-Wide Technology Services		11,146		157,889		16,523		6,101		65,571		31,621		31,621
20	2834	Staff Development - Non-Instruction		5,224		11,347		368		6,366		29,983		42,860		22,050
21	2836	Staff Development - Non-Instruction		11,761		10,473		6,654		22,334		18,692		35,460		33,460
22	2840	Data Processing Services		473,189		386,614		489,225		410,796		613,087		468,970		468,970
23 24	2910	IU Operating Assessment		138,146		146,633		147,897		143,760		148,644		156,413		151,732
24	3210	Student Activities		114,836		123,177		52,530		140,405		132,825		138,200		173,778
25	3250	School Sponsored Athletics		534,800		469,120		388,026		506,632		556,508		524,250		524,250
26 27	3300	Community Services		39,141		36,514		41,280		47,588		10,115		1,000		3,400
27	3350	Welfare Activities		-		-		-		-		17,925		-		10,963
28	3390	Other Community Services		9,050		4,870		3,025		5,706		13,163		8,300		8,300
29	3400	Scholarships & Awards		1,000		250		21,400		23,199		26,100		-		-
30	4600	Building Improvement Services		-		-		-		-		-		128,448		128,448
31	5130	Refund of Prior Year Revenues		_		961		27,964		-		-		-		-
32	5140	Lease Payments		-		-		-		85,333		177,513		-		-
33	5230	Capital Reserve Fund Transfers		4,490,000		2,799,013		11,240,000		8,200,000		4,857,957		4,464,200		4,464,200
34	5251	Food Service Fund Transfers		2,223		-		-		-		-		-		-
35	5900	Budgetary Reserve		· <u>-</u>		-		-		-		-		8,954,100		-
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	Page sub	o-total - less: Capital Reserve Fund Transfers	\$	12,859,432	\$	13,052,235	\$	11,838,556	\$	14,401,916	\$	15,613,451	\$	26,221,270	\$	16,487,149
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	Total Nor	n-Instruction - less: Capital Reserve Fund Transfer	\$	14,305,899	\$	14,496,761	\$	13,295,420	\$	16,518,029	\$	17,940,776	\$	28,201,167	\$	18,276,137
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4				2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Function	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6																
7	2511	Fiscal Services	\$	450	\$	450	\$	\$ 700	\$	739	\$	781	\$	824	\$	870
8	2514	Payroll Services		20,100		20,100		22,100		23,338		24,645		26,025		27,482
9	2515	Financial Acct. Services		131,740		131,740		127,250		134,376		141,901		149,848		158,239
10	2611	Supervision - Maintenance Services - Head		-		-		-		-		-		-		-
11	2619	Supv - Maint Services - Other		-		-		-		-		-		-		-
12	2620	Operation of Buildings		4,779,323		4,776,777		4,726,410		4,991,089		5,270,590		5,565,743		5,877,425
13	2630	Upkeep of Grounds Services		100,000		100,000		139,100		146,890		155,115		163,802		172,975
14	2640	Upkeep of Equipment Services		10,000		10,000		10,000		10,560		11,151		11,776		12,435
15	2650	Vehicle Operation & Maintenance		76,500		76,500		87,500		92,400		97,574		103,039		108,809
16	2660	Building Safety & Security		675,375		240,110	1	492,575		414,559		429,069		444,086		459,629
17	2720	Transportation Services		8,027,515		7,274,500	1	8,444,616		8,917,514		9,274,215		9,645,184		10,030,991
18	2750	Non-Public Transportation Services		1,910,645		2,300,000	1	2,764,688		2,875,276		2,990,287		3,109,898		3,234,294
19	2818	System-Wide Technology Services		31,621		31,621	1	31,621		33,392		35,262		37,236		39,322
20	2834	Staff Development - Non-Instruction		42,860		22,050		81,085		85,626		90,421		95,484		100,831
21	2836	Staff Development - Non-Instruction		35,460		33,460		37,700		39,811		42,041		44,395		46,881
22	2840	Data Processing Services		468,970		468,970		468,970		495,232		522,965		552,251		583,177
23	2910	IU Operating Assessment		156,413		151,732		156,535		165,301		174,558		184,333		194,656
24	3210	Student Activities		138,200		173,778		161,372		170,409		179,952		190,029		200,671
25	3250	School Sponsored Athletics		524,250		524,250		562,670		594,180		627,454		662,591		699,696
26	3300	Community Services		1,000		3,400		3,000		3,168		3,345		3,533		3,731
27	3350	Welfare Activities		-		10,963		-		-		-		-		-
28	3390	Other Community Services		8,300		8,300		8,300		8,765		9,256		9,774		10,321
29	3400	Scholarships & Awards		-		-		-		-		-		-		-
30	4600	Building Improvement Services		128,448		128,448		-		-		-		-		-
31	5130	Refund of Prior Year Revenues		-		_		-		-		-		-		-
32	5140	Lease Payments		-		-		-		-		-		-		-
33	5230	Capital Reserve Fund Transfers		4,464,200		4,464,200		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
34	5251	Food Service Fund Transfers		-		-		-		-		-		-		-
35	5900	Budgetary Reserve		8,954,100			_	9,380,000		9,889,024		10,356,450		10,815,105		11,304,857
36		•														_
37	Page sub	-total - less: Capital Reserve Fund Transfers	\$	26,221,270	\$	16,487,149	\$	\$ 27,706,192	\$	29,091,648	\$	30,437,030	\$	31,814,956	\$	33,267,291
38	-						1									
39	Total Non	n-Instruction - less: Capital Reserve Fund Transfer	\$	28,201,167	\$	18,276,137	\$	\$ 29,456,410	\$	30,939,878	\$	32,388,761	\$	33,875,984	\$	35,443,737
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43			The f	following calcul	atio	ns are for the in	со	orporation of the ca	pita	al project millage p	ha	se-in plan (draft	vers	sion) for K-8 Option	on 2	2: Realignment:
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45						ve Contribution		4,687,353		8,000,000		8,000,000		8,000,000		8,000,000
46		Amount fro	om Ca	apital Reserve f	or P	roject Phase-in		(2,392,253)		(2,403)		(2,428)		(2,448)		(2,457)
47				Net Transfer	to (Capital Reserve		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
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4				2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Object	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6	800	Interest Expense	\$	1,195,343	\$	1,201,534	\$	1,021,612	\$	821,668	\$	589,102	\$	388,817	\$	388,817
8	900	Principal Expense	Ψ	8,963,000	Ψ	8,443,000	Ψ	7,793,000	Ψ	7,322,600	Ψ	7,260,626	Ψ	5,445,000	Ψ	5,445,000
9			•	10.150.040	Φ.	0.044.504	•	0.044.040	Φ.	0.4.44.000	Φ.	7.040.700	•	5 000 047	Φ.	F 000 047
10		Total	\$	10,158,343	\$	9,644,534	\$	8,814,612	\$	8,144,268	\$	7,849,728	\$	5,833,817	\$	5,833,817
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1	-, -			Do	ebt Servic	e - F	Projected		• • • • • • • • • • • • • • • • • • • •		_				.,
2															
3			2023-24	20	23-24	1	2024-25		2025-26		2026-27		2027-28		2028-29
4 5	Object	Description	Budget		evised		Proposed		Projected		Projected		Projected		Projected
6	- Coject	2000			71.000				ojesteu						
7	800	Interest Expense	\$ 388,817		388,817	\$	1,068,649	\$	202,100	\$	147,700	\$	90,500	\$	30,600
8	900	Principal Expense	5,445,000		5,445,000		5,337,000		3,256,458	_	4,698,208		4,984,875		5,043,000
9		Total	\$ 5,833,817	\$	5,833,817	\$	6,405,649	\$	3,458,558	\$	4,845,908	\$	5,075,375	\$	5,073,600
11		Total	φ 3,033,017	Ψ	0,000,017	Ψ	0,400,040	Ψ	0,400,000	Ψ	4,040,000	Ψ	0,070,070	Ψ	3,073,000
12															
13			-										. \		
14			The following calcu	ilations a	re for the ind	corp	oration of the ca	apita	al project millage	pha	se-in plan (draft	vers	sion) for K-8 Opt	ion 2	:: Realignment:
8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50			E	xistina Do	ebt Service		5,611,691		1,527,100		1,542,700		1,555,500		1,560,600
17			_	New D	ebt Service		793,958		1,931,458		3,303,208		3,519,875		3,513,000
18				Net D	ebt Service		6,405,649		3,458,558		4,845,908		5,075,375		5,073,600
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	Α	В	C	D		E	F	G	Н	I
1				District	Prior	rities				
2										
3										
4						2024-25	2025-26	2026-27	2027-28	2028-29
5		Description				Proposed	Projected	Projected	Projected	Projected
6										
7		Recurring Costs			\$	2,293,453	\$ 2,373,724	\$ 2,456,804	\$ 2,542,792	\$ 2,631,790
8		One-Time Costs					 -	 	 -	 -
9										
10		Total District Priorities			\$	2,293,453	\$ 2,373,724	\$ 2,456,804	\$ 2,542,792	\$ 2,631,790
11		(before State Reimbursement)								
12										

Description	Number of FTE's	Rec	urring Cost	One-	Time Cost	Gro	ss Amount	less: State Revenue	Net Cost
Reading Interventionist Lower Macungie MS	1.0	\$	129,913	\$	-	\$	129,913	14,691	115,22
Reading Interventionist Eyer MS	1.0		129,913		-		129,913	14,691	115,22
Reading Interventionist / Special Educaion Teacher Emmaus HS	1.0		129,913		-		129,913	14,691	115,22
STEP Teacher Lower Macungie MS	1.0		129,913		-		129,913	14,691	115,22
Student Advisors Eyer MS and Lower Macungie MS	2.0		191,638		-		191,638	24,719	166,91
Student Advisors Emmaus HS	2.0		197,318		-		197,318	24,313	173,00
Board Certified Behavior Analysts Elementary ES	2.0		259,826		-		259,826	29,382	230,44
Full Time Psychologist Alburtis ES (0.5 FTE)	0.5		64,957		-		64,957	7,345	57,61
Full Time Psychologist Emmaus HS (0.5 FTE)	0.5		64,958		-		64,958	7,345	57,61
Special Education Teacher Alburtis ES	1.0		129,913		-		129,913	14,691	115,22
Special Education Teacher Wescosville ES	1.0		129,913		-		129,913	14,691	115,22
Instructional Assistants Wescosville ES	3.0		92,854		-		92,854	13,548	79,30
Instructional Assistants Part Time to Full Time	6.0		73,008		-		73,008	6,485	66,52
English Language Arts Teacher Emmaus HS	1.0		129,913		-		129,913	14,691	115,22
Mathematics Teacher Emmaus HS	1.0		129,913		-		129,913	14,691	115,22
Guidance Counselor Lower Macungie MS and VESPA	1.0		129,913		-		129,913	14,691	115,22
Assistant Principal Elementary	<u>1.0</u>		179,677		<u> </u>		179,677	21,760	157,91
Total		\$	2,293,453	\$	-	\$	2,293,453	\$ 267,116	\$ 2,026,33

Note: East Penn SD will receive reimbursement from the Commonwealth of PA for approximately 50% of the cost of FICA taxes and retirement costs. This reimbursement is listed in the State Revenue column above. Additionally, the total State Revenue from District Priorities is also found in the Revenue section of this Long Range Fiscal and Capital Plan.

Capital Projects Plan

The Capital Projects Plan provides a comprehensive overview of significant repairs, maintenance, and upgrades to the district's infrastructure and facilities. Updated annually by the Director of Facilities, with contributions from district management, this plan assesses the lifespan and current state of key building systems and equipment to project refurbishment or replacement timelines. To ensure accuracy and foresight in these estimations, management consults with external specialists, including architects, engineers, and technicians, leveraging their expertise to gauge end-of-life timelines and project costs accurately. Continuous monitoring of these conditions allows for the identification of either accelerated wear or unexpected durability, enabling adjustments to the project timelines accordingly, with some initiatives being expedited or postponed relative to initial projections.

An important part of long range planning is monitoring the age and capacity of school buildings. East Penn School District currently operates seven (7) elementary schools, two (2) middle schools and one (1) high school. An inventory of the district's school buildings follows:

Building	Original Construction <u>Date</u>	Renovations or Additions	Grades <u>Housed</u>	Student <u>Capacity</u>	Student <u>Enrollment</u>
ELEMENTARY SCHOOLS:					
Alburtis Elementary School	2004		K-5	653	361
Jefferson Elementary School	1999		K-5	307	266
Lincoln Elementary School	1928	1960, 1994	K-5	629	396
Macungie Elementary School	1989		K-5	518	516
Shoemaker Elementary School	1970	2005	K-5	734	542
Wescosville Elementary School	1966	1997	K-5	662	488
Willow Lane Elementary School	2009		K-5	770	606
MIDDLE SCHOOLS:					
Lower Macungie Middle School	1999		6-8	1,060	1,069
Howard A. Eyer Middle School	1973	2007	6-8	1,028	827
HIGH SCHOOL:					
Emmaus High School	1954	1958, 1964, 1999, 2004	9-12	2,770	2,795
DISTRICT TOTAL:				9,131	7,893

Notes:

Student capacity is based on the East Penn School District Facilities Plan presented October 23, 2023.

Student enrollment is the October 1, 2023 enrollment reported to PDE.

A portion of the Emmaus High School student population attends Lehigh Career & Technical Institute ("LCTI").

	A	В	С	D	Е	F	G	Н
1	A	Capital Projects Plan 2023-24 through 202		L D			į G	ј п
2		Capital i Tojects i laii 2023-24 tili Gugii 202	1-20					
	Building	Proposed Project	2023-24	23-24 Actual	2024-25	2025-26	2026-27	2027-28
	Alburtis	Swing Set Safety Surface and Installaton	60,000	49,971	2024-23	2023-20	2020-21	2021-20
	District Wide	HVAC Server	25,100	25,100				
	District Wide District Wide	Electronic Door Locks	1,700,000	402,847	1 207 153	Project carrie	। ed forward fror	n 2023-2024
	District Wide	HVAC Engine Upgrades	350,000	341,500	1,207,100	i rojoot oarric	I	1 2020 2024
	Eyer	Main Digital Messaging Sign	50,000	31,690				
	High School	Natatorium HVAC Unit	575,720	578,463				
	High School	Refrigerant Monitor	13,000	7,589				
	Macungie	Playground Equipment and All Inclusive Design	202,500	272,713		Macungie P	ГО contributed	\$ 48.412.74
	Macungie	Univents and Controls Replacement	4,432,060	4,432,060		acag.c.		
	Shoemaker	Roof Replacement Areas A, D, and G	1,107,000	1,107,000				
	Wescosville	Fire Alarm Panel Replacement	-	45,909		Emergency F	Replacement	
	Alburtis	Acoustical Spay of Boiler Room Deck		10,000	18,604			
	Alburtis	Oil Fired Burners and Oil Transfer Pump Set			102,223			
	District Wide	Fire Alarm Panel Replacement / Upgrades Due To Copper Phone Lines Being Discor	itinued		178,100			
	Jefferson	Masonry, Sidewalks and Fencing			328,667			
	Macungie	Roof Restoration			1,464,431			
	Shoemaker	GESA HVAC, Lighting, Clock Upgrades			5,618,902			
	Willow Lane	Natural Grass Play Surface			40,000			
22	Wescosville	GESA HVAC, Lighting, Clock Upgrades			,	8,250,000		
	Lincoln	GESA HVAC, Lighting, Clock Upgrades				, ,	8,450,000	
	District Wide	Replacement of Clock System In Multiple Facilities						678,080
25	Eyer	Roof Restore Areas H, I, K, L (\$321,766)						-
26	Eyer	Replace Air Handler Unit #5 (\$1,237,600)						-
27	Eyer	Auditorium Projector and Screen (\$37,128)						-
28	Eyer	Roof Restore Areas A - G, Ga, J, M, N, O (\$1,150,968)						-
29	High School	Replace EPSD Stadium Light Towers & Scoreboard						966,000
	Jefferson	Roof Restore Areas A - H						433,160
31	LMMS	Roof Restore Areas A, C, D, E (\$977,704)						-
32	LMMS	Auditorium Projector and Screen (\$37,128)						-
	LMMS	Pavement Resurfacing						321,776
34	LMMS	Roof Restore Areas G, O, P (\$903,448)						-
	Macungie	Interior and ADA Upgrades						1,475,000
	Shoemaker	Pavement Resurfacing						198,016
	Wescosville	Roof Restore Areas A - H, K, M, P, Q						618,800
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42 43								
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51								
	Assumptions:							
53	Future year increases are based upon current	construction index inflation rates of 4%.						
54	V		0054500	<u> </u>	<u> </u>	***	00.450.000	0.4.000.000
55	Year Totals	Daga 20	\$8,515,380	\$7,294,841	\$9,048,080	\$8,250,000	\$8,450,000	\$4,690,832

	A	В	С	D	F		G	н
1	A	Capital Projects Plan 2028-29 through 203		L D		F	G	П
2		Capital i Tojects i lali 2020-29 tili Gugii 2002	2-33					
	Building	Proposed Project	2028-29	2029-30	2030-31	2031-32	2032-33	Ī
	Eyer	Air Condition Main Gym (\$278,460)	2020-29	2029-30	2030-31	2031-32	2032-33	
	Eyer	Replace Air Handler Units #10, #11, #12 (\$1,497,600)	-					
	High School	Roof Restore Areas C1 - C8	615,000					
	High School	Roof Restore Areas (1996) A1, A2, A3, A4, A5, A6	445,536					
	High School	Chiller Replacement #1	1,571,752					
	Jefferson Lafface and	LED Lighting and Controls	696,800					
	Jefferson Lafface and	Univent and HVAC Replacement	618,800					
	Jefferson	Boiler Replacements	742,560					
	Wescosville	Masonry	86,632	004705				
	High School	Boiler Replacement #1		894,785				
	High School	Pavement Resurfacing Student Lot and Lots A, B, and C		445,536				
	High School	Roof Restore Areas D, E1, E2, A7		154,600			1	
	High School	Air Handling Units ERUF1 & ERUH1 Replacements		928,200				
	High School	Chiller Replacement #2		1,571,752			1	
	Lincoln	Emergency Generator and Transfer Switches		309,400				
	LMMS	Roof Restore Areas H, I, K, L, M, N, R (\$1,683,136)						
	Shoemaker	Playground Equipment and All Inclusive Design		297,024			ļ	
	Eyer	AHU Rooftop Units and DDC Controls (\$3,380,000)			-		1	
22	High School	Masonry / Building Envelope			852,800		1	
23	High School	Pavement Resurfacing Lot J			643,552			
	High School	Emergency Generator and Transfer Switches			433,160			
	High School	Roof Restore Areas B1-B9			1,113,840			
	High School	Boiler Replacement #2			720,000			
	Macungie	Boiler Replacement			371,280			
28	Willow Lane	Playground Equipment and All Inclusive Design			297,024			
	Memeorial Field	Turf Replacement				831,667		
	Alburtis	Roof Restore Areas A - F				705,432		
	Alburtis	Playground Equipment and All Inclusive Design				238,000		
	High School	Air Handling Unit RTUJ1 Replacement				327,964		
	High School	Roof Restore Areas L1 - L4, K-1				495,040		
	High School	Boiler Replacement #3				720,000		
35	Lincoln	Playground Equipment and All Inclusive Design				226,100		
36	LMMS	Chiller #1 & #2 Replacement (\$1,181,908)				-		
	Macungie	Generator				309,400		
	High School	Rooftop HVAC Equipment Serving Science Labs (400's)					284,648	
	High School	Auditorium Lighting					315,588	
	High School	Replace Univents Phase One					2,475,200	
	High School	Roof Restore Areas 2, 3, 5, 8, 9, and 10					566,320	
42	Jefferson	Generator					309,400	
43	LMMS	LED Lighting upgrades (\$1,352,000)					-	
44	LMMS	Domestic Water Softener (\$105,196)					-	
45	LMMS	Masonry (\$123,760)					-	
	Shoemaker	Generator					309,400	
	Wescosville	Playground Equipment and All Inclusive Design					272,272	
	Wescosville	Roof Restore Areas I, J, I					556,920	
	Willow Lane	Pavement Resurfacing					272,272	
50		-					·	
51								
	Assumptions:							
	Future year increases are based upon current	construction index inflation rates of 4%.					1	
54	,							
	Year Totals		\$4,777,080	\$4,601,297	\$4,431,656	\$3,853,603	\$5.362.020	1
		Dogo 20	+ .,,000	+ .,00.,=01	+ .,,	+ 5,555,566	+ 5,552,520	

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1	A	Capital Projects Plan 2033-34 through 203	C 4-35	D	Е	F	G	Н
2		Capital Frojects Flair 2000-04 till ough 200	4-33					
3	Building	Proposed Project	2033-34	2034-35		I		
4	Eyer	Roof Restore Areas D, E, F (\$445,536)	2033-34	2034-33				
5	High School	Replace Univents Phase Two	3,328,000					
6	High School	Rooftop HVAC Equipment Serving Board Room	185,640					
7	High School	Roof Restore Area A7	148,512					
8	High School	Roof Restore Area K	433,160					
9	High School Jefferson	Playground Equipment and All Inclusive Design	160,888					
10	LMMC	Poilor Poplacement (\$469,000)	-					
11	District Wide	Data Network Infrastructure Replacement (Installed 2017-2018)		990,080				
12	High School	LED Lighting and Controls		3,328,000				
13	Ever	LED Lighting and Controls (\$1,487,200)		-				
14	- y•.	222 2.g. 1.1.1 3 c. 1.4 0 c. 1.1 1.0 1.1 2.0 0 /						
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17								
18	Assumptions: Future year increases are based upon curren Year Totals							
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49								
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51								
52	Assumptions:							
53	Future year increases are based upon curren	t construction index inflation rates of 4%.						
54								
55	Year Totals	Dogo 24	\$4,256,200	\$4,318,080				

Summary of General and Capital Reserve Funds

This section offers a streamlined overview of the General Fund and Capital Reserve Fund, highlighting their interplay as contributions to the Capital Reserve Fund are sourced from the General Fund. It details the evolution of fund balances across the plan's timeline, underscoring the significance of transfers of funds in maintaining fiscal health and supporting capital projects.

The alternative to these transfers would necessitate external financing through bonds or loans, burdening the district with additional interest and borrowing fees. Given the district's aging infrastructure, proactive capital planning is essential. Significant transfers were made to bolster the Capital Reserve Fund at the close of fiscal years 2018-19 (\$3 million), 2020-21 (\$10 million), and 2021-22 (\$6 million), in accordance with Pennsylvania's Municipal Code. Furthermore, a \$1.8 million surplus from the Basic Education appropriations in July 2022 was also directed to this fund, earmarking substantial reserves for future capital projects and addressing potential cost surges in planned upgrades.

The district's strategy has been to annually increase contributions to the Capital Reserve Fund, aligning with savings from diminishing debt service expenses. This approach aimed to:

- 1) Enhance the fund's capacity for forthcoming capital expenditures and the maintenance of infrastructure.
- 2) Ensure funds previously designated for debt repayments continue to support infrastructure, avoiding their diversion to operational costs a measure temporarily adopted in 2020-2021 due to the pandemic's financial impacts.
- 3) Strategically prepare for upcoming debt financing necessities, safeguarding the ability to manage new or additional debt payments within the operating budget.

Beginning with the 2024-2025 fiscal year the district is implementing the millage phase-in plan associated with "Option 2: K-8 Realignment," as outlined in the Feasibility Study presented on October 23, 2023 and approved for implementation by the Board of School Directors for the East Penn School District on November 13, 2023. The millage phase-in plan is included on page 50 of this long-rang and capital plan in the Supplemental Information section.

	Α	В		С		D	ı -	E	ı -	F	l	G		н		
1				Summary	of G	eneral Fund a	nd	Capital Funds	- H	istorical		-		•		
2 3 4				2018-19 Actual		2019-20 Actual		2020-21 Actual		2021-22 Actual		2022-23 Actual		2023-24 Budget		2023-24 Revised
5 6 7		Beginning Fund Balance	\$	14,620,016	\$	15,771,567	\$	17,719,387	\$	17,210,218	\$	23,546,327	\$	25,570,682	\$	25,845,904
8 9		Revenue		148,852,055		150,253,162		154,044,406		170,427,679		172,731,885		176,900,485		178,649,205
10 11	7	Revenue and Fund Balance		163,472,071		166,024,729		171,763,793		187,637,897		196,278,212		202,471,167		204,495,109
12 13 14	General Fund	Expenditures (Excluding Transfers)		143,210,506		145,506,329		143,416,723		155,891,570		165,574,352		183,571,231		172,417,207
15 16	ener	Transfer to Capital Reserve Fund		4,490,000		2,799,013		11,240,000		8,200,000		4,857,957		4,464,200		4,464,200
17	Ō	Budgetary Reserve		-							_			(8,954,100)		
19		Anticipated Expenditures		147,700,506		148,305,342		154,656,723		164,091,570		170,432,309		179,081,331		176,881,407
21 22 23		Prior Period Adjustment Ending Fund Balance	\$	- 15,771,565	\$	2 17,719,387	\$	- 17,107,070	\$	103,148 23,546,327	\$	- 25,845,903	\$	23,389,836	\$	27,613,702
24 25 26 27													T			
28 29 30		Beginning Fund Balance	\$	608,356	\$	3,755,229	\$	3,722,480	\$	13,070,664	\$	18,768,286	\$	21,036,660	\$	18,724,596
31 32 33 34 35 36 37 38 39	Capital Reserve Fund	Revenue GF Transfer GF Transfer - LVHN Trainer Savings GF Transfer - LVHN Contribution (until 2027-28) GF Transfer - Sale of Property GF Transfer - Other Interest (Estimated at 4.00% for future years) Total Revenue		4,300,000 40,000 150,000 - - 19,606 4,509,606		2,659,013 40,000 100,000 - - 54,051 2,853,064		11,100,000 40,000 100,000 - - 1,505 11,241,505		8,060,000 40,000 100,000 - - 18,607 8,218,607		2,756,000 40,000 100,000 154,500 1,807,457 628,068 5,486,025		4,324,200 40,000 100,000 - - 631,100 5,095,300		4,324,200 40,000 100,000 - - 826,800 5,291,000
40	Capit	Expense Annual Capital Projects		1,362,733		2,885,813		1,893,321		2,520,985		5,529,715		8,515,380		7,294,841
42		Total Expense	_	1,362,733		2,885,813		1,893,321		2,520,985		5,529,715		8,515,380	_	7,294,841
44 45 46		Ending Balance	\$	3,755,229	\$	3,722,480	\$	13,070,664	\$	18,768,286	\$	18,724,596	\$	17,616,580	\$	16,720,755
43 44 45 46 47 48 49 50																

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_1		<u>. </u>	•		of G	eneral Fund a	nd (Capital Funds	- P			_		···		
2																
3				2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
4			-	Budget		Revised		Proposed		Projected		Projected		Projected		Projected
5 6		Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	25,599,743	\$	22,699,840	\$	20,704,455	\$	19,570,700
7		Dog. Timing Faria Data Hoo	Ψ	20,070,002	Ψ	20,010,001	Ψ	21,010,102	Ψ	20,000,7 10	Ψ	22,000,010	Ψ	20,7 0 1, 100	Ψ	10,010,100
8		Revenue	l	176,900,485		178,649,205		185,242,064		194,880,582		205,133,612		215,168,355		225,566,575
9																
10		Revenue and Fund Balance		202,471,167		204,495,109		212,855,766		220,480,325		227,833,452		235,872,810		245,137,275
11	pu															
13	Ŀ	Expenditures (Excluding Transfers)		183,571,231		172,417,207		194,340,923		199,671,913		209,487,874		219,119,663		229,404,444
14	<u>ra</u>															
15	General Fund	Transfer to Capital Reserve Fund		4,464,200		4,464,200		2,295,100		7,997,597		7,997,572		7,997,552		7,997,543
16 17	ලී	Budgetary Reserve		(8,954,100)		_		(9,380,000)		(9,889,024)		(10,356,450)		(10,815,105)		(11,304,857)
18		budgetary reserve	-	(0,004,100)			_	(0,000,000)	_	(0,000,024)	_	(10,000,100)	_	(10,010,100)	_	(11,004,007)
19		Anticipated Expenditures		179,081,331		176,881,407		187,256,023		197,780,486		207,128,996		216,302,110		226,097,131
20																
21		Prior Period Adjustment	φ.	22 200 020	Φ.	27 642 702	æ	25 500 742	Φ	22 600 840	¢.	20 704 455	Φ	40 570 700	Φ	10 010 115
22		Ending Fund Balance	\$	23,389,836	Ф	27,613,702	Ф	25,599,743	Ф	22,699,840	Ф	20,704,455	Ф	19,570,700	Ф	19,040,145
24																
25																
26																
27 28																
29		Beginning Fund Balance	\$	21,036,660	\$	18,724,596	\$	16,720,755	\$	10,636,605	\$	10,809,666	\$	10,789,625	\$	14,527,930
30		5 5		, ,				, ,	·	, ,			·	, ,	Ċ	, ,
31		Revenue														
32	σ	GF Transfer		4,324,200		4,324,200 40,000		2,155,100		7,857,597		7,857,572		7,857,552		7,997,543
33 34	Fund	GF Transfer - LVHN Trainer Savings GF Transfer - LVHN Contribution (until 2027-28)		40,000 100,000		100,000		40,000 100,000		40,000 100,000		40,000 100,000		40,000 100,000		-
35		GF Transfer - Sale of Property		-		-		-		-		-		-		-
36		GF Transfer - Other		-		-		-		-		-		-		-
37	Reserve	Interest (Estimated at 4.00% for future years)		631,100		826,800		668,830		425,464		432,387	_	431,585		581,117
38	<u>~</u>	Total Revenue		5,095,300		5,291,000		2,963,930		8,423,061		8,429,959		8,429,137	\$	8,578,660
39 40	Capital	Expense														
41	Ç	Annual Capital Projects		8,515,380		7,294,841		9,048,080		8,250,000		8,450,000		4,690,832		4,777,080
42	-											<u> </u>				
43		Total Expense		8,515,380		7,294,841		9,048,080		8,250,000		8,450,000		4,690,832		4,777,080
44		Ending Balance	\$	17,616,580	\$	16,720,755	\$	10,636,605	\$	10,809,666	\$	10,789,625	2	14,527,930	\$	18,329,510
46		Litaring Balarioo	Ψ	17,010,000	Ψ	10,120,100	Ψ	10,000,000	Ψ	10,000,000	Ψ	10,100,020	Ψ	1-1,021,000	Ψ	10,020,010
47							1									
44 45 46 47 48 49 50																
49																
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Evaluation of Combined Fund Balance and Capital Reserve Contribution Targets

The "Evaluation of Combined Fund Balance Target" section calculates the Total Fund Balance Target as two months' worth of General Fund expenditures, a guideline recommended by the Government Finance Officers Association (GFOA) for general-purpose governments, including school districts. This target suggests maintaining a minimum fund balance equivalent to two months of operational expenses to ensure financial stability. By combining the ending balances of both the General Fund and Capital Reserve Fund, the sum can be compared to the Total Fund Balance Target, providing insight into whether the district's reserves are above or below the recommended level.

This comparison serves as a valuable tool for assessing the district's financial health over time, indicating whether reserves are strengthening or depleting. It's important to understand that a shortfall in the Total Fund Balance Target relative to the Total Ending Fund Balance is not inherently negative. Other significant environmental and economic factors must also be taken into account, acknowledging that the Total Fund Balance Target serves as a benchmark rather than a strict mandate.

Additionally, the "Evaluation of the Annual Capital Reserve Contribution Target" aims to guide the annual financial support from the General Fund to the Capital Reserve Fund. By committing to set aside annually two percent of the property insurance's appraisal value of the physical plant, a strategic approach to funding is employed. This methodology ensures that over a 50-year period, funds are accumulated corresponding to the total value of the physical plant, dedicated to addressing ongoing and future capital expenditure needs. This forward-thinking strategy underscores the commitment to maintaining and enhancing the district's infrastructure, safeguarding its future financial and operational integrity.

	A	I	В		С		D		E		F		G	1	Н
1	Evaluation of C	com	bined Fund B	alar		al Ca		Co	ntribution Tai	get	s - Historical		-		
2							-			_					
3															
4	5		2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2023-24
5	Description		Actual		Actual		Actual		Actual		Actual		Budget		Revised
6	Fusion of the Combined Fund Polence Tornet														
7	Evaluation of the Combined Fund Balance Target														
9	Total Annual General Fund Expenditures	\$	147,700,506	\$	148,305,342	\$	154,656,723	\$	164,091,570	\$	170,432,309	\$	188,035,431	\$	176,881,407
10	Total / William Contrain and Experiance	Ψ	147,700,000	Ψ	140,000,042	Ψ	10-1,000,720	Ψ	10-1,001,070	Ψ	170,102,000	Ψ	100,000,101	Ψ	170,001,107
11	Two (2) Months of General Fund Expenditures,														
12	i.e. "Total Fund Balance Target"	\$	24,616,751	\$	24,717,557	\$	25,776,120	\$	27,348,595	\$	28,405,385	\$	31,339,239	\$	29,480,235
13	G		, ,				, ,		, ,						
14	General Fund - Ending Fund Balance		15,771,567		17,719,387		17,210,218		23,546,327		25,845,904		23,389,836		27,613,702
15															
16	Capital Reserve Fund - Ending Fund Balance		3,755,229		3,722,480		13,070,664		18,768,286		18,724,596		17,616,580		16,720,755
17		•		•		•		•						•	
18	Total Ending Fund Balance	\$	19,526,796	\$	21,441,867	\$	30,280,882	\$	42,314,613	\$	44,570,500	\$	41,006,416	\$	44,334,457
19 20	Total Ending Fund Balance expressed as a														
21	number of months of General Fund Expenditures		1.59		1.73		2.35		3.09		3.14		2.62		3.01
22	number of months of General Fund Expenditures		1.59		1.73		2.55		3.09		3.14		2.02		3.01
23	Excess (Deficit) of Total Fund Balance Target to														
24	Total Ending Fund Balance	\$	(5,089,955)	\$	(3,275,690)	\$	4,504,762	\$	14,966,018	\$	16,165,115	\$	9,667,178	\$	14,854,223
25	3	•	(-,,	•	(-, -,,	•	,, -	•	,,-	•	-,, -	,	-,,	•	, ,
26															
27	Evaluation of the Annual Capital Reserve Contributio	n Ta	arget												
28															
29	D	•	000 705 505	•	045 000 054	•	004040040	•	000 000 005	•	000 074 450		000 507 005	•	000 507 005
30	Property Insurance Physical Plant Appraisal Value	\$	302,795,505	\$	315,200,054	\$	324,348,948	\$	333,698,085	\$	360,074,153	\$	388,537,965	\$	388,537,965
31	2% of Property Insurance Physical Plant Appraisal Value														
33	i.e. "Annual Contribution Target"	;	6,055,910		6,304,001		6,486,979		6,673,962		7,201,483		7,770,759		7,770,759
34	i.e. Allitadi Goridibadori Farget		0,000,010		0,004,001		0,400,573		0,070,002		7,201,400		1,110,100		1,110,100
35	Annual Contribution to Capital Reserve Fund		4,300,000		2,659,013		11,100,000		8,060,000		2,756,000		4,324,200		4,324,200
36	'		, ,				, ,		, ,						
37	Excess / (Deficit) of Annual Contribution to														
38	Capital Reserve Fund to Annual Contribution Target	\$	(1,755,910)	\$	(3,644,988)	\$	4,613,021	\$	1,386,038	\$	(4,445,483)	\$	(3,446,559)	\$	(3,446,559)
39															
40 41															
41															
42															
43															
44															
42 43 44 45 46 47															
47															
48															
49															

	A		G		Н		I		J		K		L		М
1	Evaluation of 0	Com	bined Fund B	alaı	nce and Annu	al C	apital Reserve	e Co	ontribution Tai	get	s - Projected				
2						7									
3			2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29
5	Description		Budget		Revised		Proposed		Projected		Projected		Projected		Projected
6	·						,		,		,		,		
7	Evaluation of Combined Fund Balance Target														
8	Total Annual General Fund Expenditures	\$	188,035,431	ф	176,881,407	\$	196,636,023	Ф	207,669,510	ф	217,485,446	¢.	227,117,215	Ф	237,401,987
9	Total Allitual General Fund Experiolities	Φ	100,035,431	φ	170,001,407	φ	190,030,023	φ	207,009,510	φ	217,465,446	φ	227,117,215	φ	237,401,907
11	Two (2) Months of General Fund Expenditures,														
12	i.e. "Total Fund Balance Target"	\$	31,339,239	\$	29,480,235	\$	32,772,671	\$	34,611,585	\$	36,247,574	\$	37,852,869	\$	39,566,998
13	0 15 15 5 5 10 1		00 000 000		07.040.700		05 500 740		00 000 040		00 704 455		40 570 700		10.010.115
14 15	General Fund - Ending Fund Balance		23,389,836		27,613,702		25,599,743		22,699,840		20,704,455		19,570,700		19,040,145
16	Capital Reserve Fund - Ending Fund Balance		17,616,580		16,720,755		10,636,605		10,809,666		10,789,625		14,527,930		18,329,510
17	•		,,		-, -,		.,,		-,,		-,,-		,- ,		-,,
18	Total Ending Fund Balance	\$	41,006,416	\$	44,334,457	\$	36,236,348	\$	33,509,506	\$	31,494,080	\$	34,098,630	\$	37,369,655
19	Total Furding Fund Delance commenced as a														
20	Total Ending Fund Balance expressed as a number of months of General Fund Expenditures		2.62		3.01		2.21		1.94		1.74		1.80		1.89
22	Trainber of months of General Fund Experialitates		2.02		0.01		2.21		1.54		1.7-		1.00		1.03
23	Excess (Deficit) of Total Fund Balance Target to														
24	Total Ending Fund Balance	\$	9,667,178	\$	14,854,223	\$	3,463,678	\$	(1,102,079)	\$	(4,753,494)	\$	(3,754,239)	\$	(2,197,343)
25 26															
27	Evaluation of the Annual Capital Reserve Contribution	∣ on Ta	raet												
28			901												
29															
30	Property Insurance Physical Plant Appraisal Value	\$	388,537,965	\$	388,537,965	\$	407,964,863	\$	423,492,697	\$	439,611,546	\$	456,343,906	\$	473,713,128
31	2% of Property Insurance Physical Plant Appraisal Value														
33	i.e. "Annual Contribution Target"	ĺ	7,770,759		7,770,759		8,159,297		8,469,854		8,792,231		9,126,878		9,474,263
34	·														
35	Annual Contribution to Capital Reserve Fund		4,324,200		4,324,200		2,155,100		7,857,597		7,857,572		7,857,552		7,997,543
36 37	Excess / (Deficit) of Annual Contribution to														
38	Capital Reserve Fund to Annual Contribution Target	\$	(3,446,559)	\$	(3,446,559)	\$	(6,004,197)	\$	(612,257)	\$	(934,659)	\$	(1,269,326)	\$	(1,476,720)
39		,	, , ,		, , ,	<u> </u>	(, , , ,	·	, , ,	·	(, ,	·	(, , , ,	·	, , ,
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41															
44															
45															
43 44 45 46 47															
47															
48 49 50															
50															

Technology Plan

The district has made significant investments in technology equipment and infrastructure, underscoring the critical role technological plays in enhancing educational outcomes and operational efficiency. Given the critical role technology plays, ongoing investments are essential for ensuring students and staff have access to the latest educational tools and resources. This commitment not only supports the delivery of educational content, but also underpins the infrastructure necessary for effective communication, data management, facilities automation systems, and security.

The Technology Plan offers a detailed forecast of anticipated costs for student and faculty devices, educational technology, and network infrastructure. Updated annually by the Director of Technology, the plan evaluates the lifecycle of the district's technology assets, adjusting for equipment age, end-of-life support, and evolving needs. It is a dynamic document, responsive to the changing landscape of technology in education.

Furthermore, the Technology Plan outlines a funding strategy for substantial infrastructure investments, utilizing a committed fund balance. Annual allocations ensure that funds are available when needed, demonstrating a strategic approach to financial planning for technology investments.

	A	В	1 ,	С	D
	^	ь ь	'		Long Range Technology Plan - Page 1
2					Long Nango recimology rian - rage r
3	Year	Equipment	C	ost	Description
4	<u>rear</u>	Ефириси	<u> </u>	<u> </u>	<u> </u>
5	2023-24	K-5 iPads	\$	302.100	Lease payment (2022 to 2025)
6	2023-24	Chromebooks for Grades 6 & 9	*		Estimate (one time payment)
7	2023-24	MacBook Air Lease (Staff)			Lease Payment (2021 to 2024)
8		Student/Faculty Devices	\$	902,700	· ` ` '
9		·	•	,	
10	2023-24	Macbook Air Laptops	\$	35,000	TV Studio: Use Chromebooks for Level 1 classes, Level 2-4 are larger (25) / Adobe Premiere Pro
11	2023-24	EHS Art Department			iPads, Apple Pencils (30), MacBooks (5)
12	2023-24	EHS Science Department		35,000	Refresh Windows devices due to age of devices and safety/security
13	2023-24	Macbook Labs			Tech Ed EHS (62) (including 2 teacher devices)
14	2023-24	EHS & MS Tech Ed Labs			Windows devices refresh (50)
15	2023-24	K-12 Libraries			40 Desktops: Circulation, student circulation (secondary), AA desktop
16	2023-24	Music Department			Replace iMacs with iPads Middle School (50)
17	2023-24	Wireless Controller (Software)			End of Service Life (EOSL) for Wireless LAN Controllers (WLC) still in use in July 2023. Require new licensing
18	2023-24	Projectors			40 Projectors for Elementary
19	2023-24	Windows Devices			Replacing Devices at the End of Service Life (EOSL)
20	2023-24	Chromebooks			Replacing 2018 Models at the End of Service Life (EOSL)
21	2023-24	Computer Science Labs	¢		Computer Science EHS (41)
23		Other Educational Technology	\$	500,000	
23	2023-24	Firewall Refresh		158,300	Network edge device performing district-wide security services
24 25	2025-24	Network Infrastructure	\$	158,300	Network edge device performing district-wide security services
26		Network iiii asti ucture	Ψ	130,300	
27					
28	2024-25	K-5 iPads	\$	302.100	Lease payment (2022 to 2025)
29	2024-25	Chromebooks for Grades 6 & 9	*		Estimate (one time payment)
30	2024-25	MacBook Air lease (Staff)			Estimate Lease Payment (2025 to 2028) start of new lease
30 31		Student/Faculty Devices	\$	932,100	
32		-			
33 34	2024-25	MS Art	\$		Replace iMacs with iPads (40)
34	2024-25	EHS TV Studio iMacs			4 iMacs
35		Other Educational Technology	\$	41,400	
36			•		
37	2024-25	Wireless Infrastructure Refresh	\$		District-wide wireless network infrastructure replacement
38		Network Infrastructure	\$	914,200	
39					
40	0005.00	K E iDada	œ.	202.402	Lacas Taylor and (2000 to 2005)
41	2025-26	K-5 iPads	\$		Lease payment (2022 to 2025)
42	2025-26 2025-26	Chromebooks for Grades 6 & 9 MacBook Air lease (Staff)			Estimate (one time payment)
43	2020-20	Student/Faculty Devices	\$	942,100	Estimate Lease Payment (2025 to 2028)
45		Student/Faculty Devices	Ψ	342,100	
45	2025-26	Macbook Lab	\$	70,000	Tech Ed EHS (31) (including 1 teacher device)
47	2020 20	Other Educational Technology	\$	70,000	. 33 22 2.13 (3.) (ddaing 1 toddioi ddioo)
46 47 48		2 Laddanonai roomiology	*	. 0,000	
49	2025-26	Wired Infrastructure Refresh	\$ 1	,163,800	District-wide Power-over-Ethernet (POE) switching, access switching and power infrastructure replacement
50		Network Infrastructure		,163,800	
			•	,,	

	A	В	С	D
	Λ	ь		Long Range Technology Plan - Page 2
2				Long Nango Teonnology Flant - Lage 2
3	Year	<u>Equipment</u>	Cost	Description
4	<u>1 541</u>	<u>=4erbinoitt</u>	<u> </u>	<u> </u>
5	2026-27	K-5 iPads	\$ 455,000	Estimate Lease Payment (2026 to 2029) start of new lease
6	2026-27	CBs for Grades 6 & 9		Estimate (one time payment)
7	2026-27	Macbook Air lease (Staff)		Estimate Lease Payment (2025 to 2028)
8		Student/Faculty Devices	\$ 1,105,000	
9		•		
10	2026-27	Computer Science Labs	60,000	2 Lab EHS (63)
11	2026-27	iPad cases	140,000	Cases for Elementary iPads
12		Other Educational Technology	\$ 200,000	
13				
14	2026-27	Server Infrastructure Refresh	\$ 300,000	<u> </u>
15 16		Network Infrastructure	\$ 300,000	
16				
17				
18	2027-28	K-5 iPads		Estimate Lease Payment (2026 to 2029)
19	2027-28	CBs for Grades 6 & 9		Estimate (one time payment)
20	2027-28	Macbook Air lease (Staff)		Estimate Lease Payment (2025 to 2028)
21 22		Student/Faculty devices	\$ 1,115,000	
22	2027 20	EHS DI TW Lobo (2)	¢ 436,000	Lingrado 2 of the jobs to most DLTW requirements (including 4 toosber devices)
23	2027-28	EHS PLTW Labs (2)		Upgrade 2 of the labs to meet PLTW requirements (including 4 teacher devices)
24 25	2027-28 2027-28	EHS Business Labs (3) Windows Devices		Upgrade 3 labs to meet software/security upgrades
26	2027-28	Stinger Refresh (EHS)		Refresh for Windows users due to age of devices and safety/security 8 iMacs
25	2027-28	MS Tech Ed Labs (Eyer)		2 labs
27 28	2027-28	Tech Ed Production Lab		Update with 6 iMacs
29	2021-20	Other Educational Technology	\$ 399,000	
30		Caron Educational recimology	Ψ 599,000	
31	2027-28	Core Switch Refresh	\$ 47,100	Replace core switch installed summer 2019 based on business needs/End of Services Life (EOSL) announcement
32	2027-28	Backup Server Refresh	47,100	
33		Network Infrastructure	\$ 94,200	
34			,	
33 34 35				
36	2028-29	K-5 iPads	\$ 455,000	Estimate Lease Payment (2026 to 2029)
37	2028-29	CBs for Grades 6 & 9	495,000	Estimate (one time payment)
38	2028-29	Macbook Air lease (Staff)		Estimate Lease Payment (2025 to 2028)
39		Student/Faculty devices	\$ 1,125,000	
40				
41	2028-29	Macbook Labs		Tech Ed EHS (62) (including 2 teacher devices)
42	2028-29	EHS & MS Tech Ed Labs		Windows devices refresh (61)
43		Other Educational Technology	\$ 215,000	
44				
45	2028-29	Firewall Refresh		Network edge device performing district-wide security services
46		Network Infrastructure	\$ 182,000	
45 46 47 48 49				
48				
49				
50 .				

	A	В	С	D	l E	F	G	Н	l 1	,l	К
1	А		nnology Infra			hrough 2032				J	- 1
2											
3	Proposed Project	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
5	Firewall Refresh	158,300									
6	riiewaii Reiiesii	138,300									
7											
8	Wireless Infrastructure Refresh		914,200								
9											
10	Wired Infrastructure Refresh			1,163,800							
12	vviida iliinastraotare ikeinesii			1,100,000							
13											
14	Server Infrastructure Refresh				300,000						
15											
16 17	Core Switch and Backup Server Refresh					94,200					
18	Sold Switch and Bashap Solver Remost					0.,200					
19											
20	Firewall Refresh						182,000				
21											
23	Wireless Infrastructure Refresh							1,051,300			
24											
25											
	No Projects								-		
27 28											
29	Server Infrastructure Refresh									310,000	
30											
31											4 400 000
32 33	Wired Infrastructure and Backup Server Refresh										1,463,300
34		\$ 158,300	\$ 914,200	\$ 1.163.800	\$ 300,000	\$ 94,200	\$ 182.000	\$ 1,051,300	\$ -	\$ 310,000	\$ 1,463,300
35		+,	,	+ 1,100,000	,	¥ 0.,=00	,	+ 1,001,000	•	,	+ 1,122,233
36											
37	Committed Fund Balar	nce Calculation:									
38	Opening Balance	· \$ -	\$ 2,000,000	\$ 1.635.800	\$ 1,022,000	\$ 1 272 000	\$ 1727.800	\$ 2,095,800	\$ 1594500	\$ 2 144 500	\$ 2384500
39 40 41	Opening Balance	· •	Ψ 2,000,000	ψ 1,000,000	Ψ 1,022,000	Ψ 1,212,000	Ψ 1,121,000	Ψ 2,000,000	Ψ 1,004,000	Ψ 2,144,000	Ψ 2,00 1 ,000
41	Additions	2,000,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
42 43			044.000	4 400 000	000 000	04.000	400.000	4.054.000		040.000	4 400 000
	Deletions	·	914,200	1,163,800	300,000	94,200	182,000	1,051,300		310,000	1,463,300
44		Φ 000000	# 4.00=.00=	0 4 000 000	A 4.070.005	A 4 707 055	Ф. 0.00= 00=	A A F O A F O A		.	6 4 474 005
45 46 47 48 49 50	Ending Balance	\$ 2,000,000	\$ 1,635,800	\$ 1,022,000	\$ 1,272,000	\$ 1,727,800	\$ 2,095,800	\$ 1,594,500	\$ 2,144,500	\$ 2,384,500	\$ 1,4 <i>1</i> 1,200
47											
48											
49											
50											

Scenario Analysis of Various Tax Rate Increases

This analysis explores the long-term effects of different real estate tax increase scenarios on the East Penn School District's finances, focusing on the 2024-25 fiscal year and beyond. Three main scenarios are examined:

Scenario 1: A 0% real estate tax rate increase for 2024-25.

Scenario 2: A 2.00% real estate tax rate increase for 2024-25.

Scenario 3: A 4.12% real estate tax rate increase for 2024-25.

Each scenario is further dissected into three iterations, labeled "a" through "c", creating a total of nine distinct outcomes:

Iteration "a" assesses the implications of maintaining a 0% real estate tax rate increase in all subsequent years.

Iteration "b" calculates the average tax rate increase percentage needed in subsequent years to achieve a 5% fund balance by the 2028-29 fiscal year.

Iteration "c" evaluates the effects of applying the maximum anticipated increase under Act 1 for future years.

To understand the comprehensive impact of these scenarios and iterations, it's recommended to focus on the "Act 1 Index Utilized" and "Ending Fund Balance" rows within the detailed calculations. These key metrics provide insight into how each combination of scenario and iteration influences the district's financial stability and ability to maintain an adequate fund balance over time.

	A		G		Н				J		K		L		М	N
1						,	Scenario Ana	lysi	s of Various	Гах	Rate Increas	es				
2																
3	Scenario 1a		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
4			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
5															, i	
6	Act 1 Index Utilized (Real Es	tate	Tax Rate Incre	ase)		0.00%		0.00%		0.00%		0.00%		0.00%	\$40,000,000
7																\$20,000,000
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	20,893,292	\$	7,757,284	\$	(9,924,830)	\$	(31,917,242)	\$-
	Total Revenues		176,900,485		178,649,205	_	180,535,613		184,644,477		189,446,883	_	194,309,698		199,328,890	• I I
	Revenues + Fund Balance		202,471,167		204,495,109		208,149,315		205,537,769		197,204,167		184,384,868		167,411,648	\$(20,000,000) — — —
	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	\$(40,000,000)
12	Less: Budgetary Reserve		8,954,100			_	9,380,000		9,889,024		10,356,450	_	10,815,105		11,304,857	\$(60,000,000)
13				_		_		_		_				_		¢(80,000,000)
14	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	20,893,292	\$	7,757,284	\$	(9,924,830)	\$	(31,917,242)	\$	(58,685,482)	\$(80,000,000)
15																
16	Scenario 1a demonstrates th	ne in	ipact of a 0% to	ax in	crease tor 202	4-23	b and a 0% tax	ıncr	ease in subseq	uen	t years.					
17																
18	0		0000 04		0000 04		0004.05		0005.00		0000 07		0007.00		0000 00	E. C. F. LD.
	Scenario 1b		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
20 21			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
	A		-				0.000/		F 400/		5 400/		F 400/		5 400/	1
22	Act 1 Index Utilized (Real Es	state	Tax Rate Incre	ease)		0.00%		5.49%		5.49%		5.49%		5.49%	\$25,000,000
23		•	05 570 000	•	05 045 004	•	07.040.700	•	00 000 000	•	4 4 4 4 5 4 6 6	•	0.040.000	•	0.740.000	\$20,000,000 —
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	Ъ	20,893,292	\$	14,145,190	\$	9,812,660	\$	8,749,286	
	Total Revenues		176,900,485		178,649,205		180,535,613		191,032,383		202,796,467		215,238,736		228,501,891	\$15,000,000
	Revenues + Fund Balance		202,471,167		204,495,109		208,149,315		211,925,675		216,941,657		225,051,396		237,251,177	\$10,000,000
	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	
	Less: Budgetary Reserve	_	8,954,100	_		_	9,380,000	_	9,889,024		10,356,450	_	10,815,105		11,304,857	\$5,000,000
29	Full on Found Balance	Φ.	00 000 000	Φ.	07.040.700	Φ	00 000 000	Φ.	4 4 4 4 5 4 0 0	Φ	0.040.000	Φ.	0.740.000	Φ.	44 454 047	\$-
	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	20,893,292	\$	14,145,190	\$	9,812,660	\$	8,749,286	\$	11,154,047	<u> </u>
31	Commission of the statement of the	:			f 000	4.0	5 and a 5 400/	:				- 1- : -	FO/ firmal h	-1	:- 0000 001	1
	Scenario 1b demonstrates th	ne in	іраст от а 0% та	ax in	crease for 202	4-23	o ana a 5.49%	tax ı	ncrease in subs	sequ	uent years (to a	cnie	eve a 5% Tuna b	aıaı	nce in 2028-29)	•
33																
34 35	Sanaria 1a		2022 24		2022 24		2024.25		2025-26		2026-27		2027 20		2020 20	Ending Fund Polones
	Scenario 1c		2023-24 Budget		2023-24		2024-25 Drapaged						2027-28 Drainated		2028-29 Projected	Ending Fund Balance
36 37			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
	Act 1 Index Utilized (Real Es	tata	Tay Rate Incre	200	1		0.00%		4.50%		4.10%		3.60%		3.50%	\$25,000,000
	Act i muex dilized (Real Es	nate	Tax Nate IIICIE	ase)		0.00%		4.50%		4.1070		3.00%		3.50%	
39	Beginning Fund Balance	Φ	25,570,682	Ф	25,845,904	Ф	27,613,702	Ф	20,893,292	Ф	12,991,249	Ф	5,699,899	\$	(1,013,701)	\$20,000,000
	Total Revenues	Φ	176,900,485	φ	178,649,205	φ	180,535,613	Φ	189,878,442	φ	199,837,647	ψ	209,588,510	Ψ	219,693,517	\$15,000,000
-	Revenues + Fund Balance		202.471.167		204,495,109		208,149,315		210,771,734	-	212.828.896		215,288,409		218,679,816	\$10,000,000
	Total Expenditures		(188,035,431)		, ,		(196,636,023)		(207,669,510)		, ,		(227,117,215)		(237,401,987)	\$5,000,000
43	Less: Budgetary Reserve		8,954,100		(176,881,407)		9,380,000		9,889,024		(217,485,446) 10,356,450		10,815,105		11,304,857	\$-
44	Less. Duugelaly Reselve		0,334,100				3,330,000	_	3,003,024		10,000,400		10,010,100	_	11,004,007	\$(5,000,000)
	Ending Fund Balance	\$	23,389,836	Ф	27,613,702	Ф	20,893,292	Ф	12,991,249	Ф	5,699,899	Ф	(1,013,701)	Ф	(7,417,314)	\$(10,000,000)
	Ending Fund Balance	Φ	23,309,030	φ	21,013,102	φ	20,093,292	Φ	12,551,245	φ	5,033,039	φ	(1,013,701)	φ	(1,411,314)	
47	Scenario 1c demonstrates th	no in	nact of a 00/ to	ov in	oroaso for 202	1_24	5 and the mayir	ทเเท	anticipated inc	roo	so under Act 1	in c	ubsequent veer	c		
	Scenario ic demonstrates tr	ı c 111	ιραυι Οι α 070 Ιδ	ווו אג	UI GAST IUI 2021	T-Z(anu une maxii	iiuii	anuoipateu IIIC	ıea	SE UTIUET ACT I	11 5	иросцисти усат	٥.		
49 50																
50																

	Α		G		Н		I		J		K		L		М	N
51							Scenario Ana	llys	is of Various	Гах	Rate Increas	es				
52								-								
53	Scenario 2a		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
54			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
55																
56	Act 1 Index Utilized (Real Es	state	Tax Rate Incre	ease)		2.00%		0.00%		0.00%		0.00%		0.00%	\$30,000,000
57																\$20,000,000
58	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	23,178,473	\$	12,366,493	\$	(2,952,085)	\$	(22,540,780)	\$10,000,000
59	Total Revenues		176,900,485		178,649,205		182,820,794		186,968,505		191,810,419		196,713,415		201,773,470	\$(10,000,000)
60	Revenues + Fund Balance		202,471,167		204,495,109		210,434,496		210,146,978		204,176,912		193,761,330		179,232,690	\$(20,000,000)
61	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	\$(30,000,000)
62	Less: Budgetary Reserve		8,954,100				9,380,000		9,889,024	_	10,356,450		10,815,105		11,304,857	\$(40,000,000)
63		_		_		_		_		_		_		_		\$(50,000,000)
64	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	23,178,473	\$	12,366,493	\$	(2,952,085)	\$	(22,540,780)	\$	(46,864,440)	\$(60,000,000)
65		, .							. ,							
$\overline{}$	Scenario 2a demonstrates th	ne ım	npact of a 2% to	ax ın	crease for 202	4-23	b and a 0% tax	inci	rease in subseq	uer	it years.					
67																
68	Scenario 2b		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
-	Scenario 26												-			3
70			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
71	Act 1 Index Utilized (Real Es	atoto	Tay Data Ingra	2000	<u> </u>		2.00%		4.52%		4.52%		4.52%		4.52%	\$25,000,000
	Act i index Otilized (Real Es	siale	rax Kale Incre	ase)		2.00%		4.32%		4.32%		4.32%		4.52%	\$25,000,000
73 74	Beginning Fund Balance	Ф	25,570,682	Ф	25,845,904	Ф	27,613,702	Ф	23,178,473	Φ	17,731,942	Ф	13,573,598	Ф	11,397,834	\$20,000,000 —
-	Total Revenues	φ	176,900,485	Φ	178,649,205	φ	182,820,794	Φ	192,333,954	φ	202,970,653	Φ	214,126,346	Φ	225,926,893	\$15,000,000
75 76	Revenues + Fund Balance		202,471,167		204,495,109	_	210,434,496	_	215,512,427	-	220,702,595	_	227,699,944		237,324,727	\$15,000,000
77	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	\$10,000,000
78	Less: Budgetary Reserve		8,954,100		(170,001,407)		9,380,000		9,889,024		10,356,450		10,815,105		11,304,857	\$5,000,000
78 79	Less. Budgetary Neserve	_	0,004,100				0,000,000		0,000,021		10,000,100		10,010,100		11,004,007	\$5,000,000
	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	23,178,473	\$	17,731,942	\$	13,573,598	\$	11,397,834	\$	11,227,597	\$-
81	Enamy Fana Balance	Ψ	20,000,000	Ψ	27,010,702	Ψ	20,170,170	Ψ	17,701,042	Ψ	10,070,000	Ψ	11,007,004	Ψ	11,221,001	
82	Scenario 2b demonstrates th	he in	nnact of a 2% ta	ax in	crease for 202	4-2!	5 and a 4 52%	tax	increase in subs	sea	uent vears (to a	chie	eve a 5% fund h	nalai	nce in 2028-29)	
83	Cooriano 25 demendrates ti		,paot 01 a 2 70 to	<i>a</i>	0,0000 10, 202	\	3 ana a 1.02 / 0	·ux	nordado in dabi	,09	aoni youro (io a	0,,,,		, a, a,	100 111 2020 20)	•
84																
_	Scenario 2c		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
86			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
87			3						.,		.,		.,		.,	
	Act 1 Index Utilized (Real Es	state	Tax Rate Incre	ease)		2.00%		4.50%		4.10%		3.60%		3.50%	\$25,000,000
89	,															
90	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	23,178,473	\$	17,704,838	\$	12,984,641	\$	8,979,547	\$20,000,000
91	Total Revenues		176,900,485	_	178,649,205	_	182,820,794		192,306,850	_	202,408,800	_	212,297,016	_	222,543,910	\$15,000,000
92	Revenues + Fund Balance		202,471,167		204,495,109		210,434,496		215,485,323		220,113,638		225,281,657		231,523,457	
	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	\$10,000,000
94	Less: Budgetary Reserve		8,954,100	_	<u> </u>	_	9,380,000		9,889,024	_	10,356,450	_	<u>` 10,815,105</u>	_	11,304,857	\$5,000,000
95																
96	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	23,178,473	\$	17,704,838	\$	12,984,641	\$	8,979,547	\$	5,426,327	\$-
97																
98	Scenario 2c demonstrates th	he im	pact of a 2% to	ax in	crease for 202	4-25	5 and the maxii	nun	n anticipated inc	rea	se under Act 1	in sı	ubsequent year	s.		
99																
100																
												_				

	A		G		Н				J		K		L		М	N
101						- ;	Scenario Ana	lysi	s of Various	Гах	Rate Increas	es				
102																
103	Scenario 3a		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
104			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
105																
106	Act 1 Index Utilized (Real Es	tate	Tax Rate Incre	ase)		4.12%		0.00%		0.00%		0.00%		0.00%	\$30,000,000
107																\$20,000,000 —
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	25,599,743	\$	17,250,195	\$	4,435,911	\$	(12,605,918)	\$10,000,000
	Total Revenues		176,900,485		178,649,205	_	185,242,064		189,430,937	_	194,314,713	_	199,260,281		204,363,634	\$-
	Revenues + Fund Balance		202,471,167		204,495,109		212,855,766		215,030,680		211,564,908		203,696,192		191,757,716	\$(10,000,000)
	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	\$(20,000,000)
112	Less: Budgetary Reserve	_	8,954,100	_	-	_	9,380,000		9,889,024		10,356,450	_	10,815,105		11,304,857	\$(30,000,000)
113		_		_		_		_		_		_		_		
	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	25,599,743	\$	17,250,195	\$	4,435,911	\$	(12,605,918)	\$	(34,339,414)	\$(40,000,000)
115							405 4 004				,					
	Scenario 3a demonstrates th	ne in	ipact of a 4.125	% ta.	x increase for 2	024	1-25 and a 0%	tax ı	ncrease in subs	sequ	uent years.					
117																
118	Caanaria 2h		2022 24		2022 24		2024-25		2025 22		2026 27		2027 20		2020 22	Ending Fund Dalaman
-	Scenario 3b		2023-24		2023-24				2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
120			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
121	Ast 4 Index Hilliand (Deal Co	4-4-	Tau Data In an		<u> </u>		4.400/		0.540/		0.540/		0.540/		0.540/	422.222.222
122	Act 1 Index Utilized (Real Es	itate	rax Rate Incre	ease)		4.12%		3.51%		3.51%		3.51%		3.51%	\$30,000,000
123	Beginning Fund Balance	ď	25,570,682	Ф	25 945 004	¢	27 612 702	ф	25 500 742	Φ	21 506 100	ф	17,500,251	ф	14 122 265	\$25,000,000
	Total Revenues	Φ	176,900,485	Φ	25,845,904 178,649,205	Ф	27,613,702 185,242,064	Φ	25,599,743 193,686,850	Ф	21,506,108 203,123,140	Ф	212,935,224	\$	14,133,365 223,236,642	\$20,000,000 —
-	Revenues + Fund Balance	_	202,471,167	_	204,495,109	_	212,855,766		219,286,593	-	224,629,248		230,435,475	_	237,370,007	\$15,000,000
	Total Expenditures		(188,035,431)		(176,881,407)				(207,669,510)				(227,117,215)		(237,401,987)	
	Less: Budgetary Reserve		8,954,100		(176,001,407)		(196,636,023) 9,380,000		9,889,024		(217,485,446) 10,356,450		10,815,105		11,304,857	\$10,000,000
128	Less. Budgetary Reserve		0,554,100			_	3,300,000		3,003,024	_	10,000,400	-	10,010,100		11,004,007	\$5,000,000 — — — —
129	Ending Fund Balance	\$	23,389,836	\$	27,613,702	Ф	25,599,743	Ф	21,506,108	\$	17,500,251	\$	14,133,365	\$	11,272,877	\$-
131	Ending I did Balance	Ψ	25,505,050	Ψ	27,013,702	Ψ	20,000,140	Ψ	21,300,100	Ψ	17,500,251	Ψ	14,100,000	Ψ	11,272,077	
	Scenario 3b demonstrates th	he in	nact of a 4 12	% ta	v increase for 2	022	1-25 and a 3 51	1% t:	ay increase in s	uhs	equent vears (t	n a	chieve a 5% fur	nd h	alance in 2028.	20)
133	ocenano ob demonstrates tr	10 111	ipaci or a +. 12 /	vo ta.	A IIICICASC IOI 2	02-	+-20 and a 5.01	/0 to	ax increase iii s	ubs	equent years (t	U at	Silieve a 570 iun	iu bi	alarice ili 2020-	29).
134																
	Scenario 3c		2023-24		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29	Ending Fund Balance
136			Budget		Revised		Proposed		Projected		Projected		Projected		Projected	2024-25 through 2028-29
137			Daagot				. 1000000		. rojootou		. rojootou		. rojootou		. Tojootou	2024 20 amough 2020 29
_	Act 1 Index Utilized (Real Es	tate	Tax Rate Incre	ase)		4.12%		4.50%		4.10%		3.60%		3.50%	\$30,000,000
139					•		,•						/0			
	Beginning Fund Balance	\$	25,570,682	\$	25,845,904	\$	27,613,702	\$	25,599,743	\$	22,699,840	\$	20,704,455	\$	19,570,700	\$25,000,000
	Total Revenues	*	176,900,485	_	178,649,205	_	185,242,064	*	194,880,582	•	205,133,612	•	215,168,355	-	225,566,575	\$20,000,000
-	Revenues + Fund Balance		202,471,167		204,495,109		212,855,766		220,480,325		227,833,452		235,872,810		245,137,275	\$15,000,000 — — — —
	Total Expenditures		(188,035,431)		(176,881,407)		(196,636,023)		(207,669,510)		(217,485,446)		(227,117,215)		(237,401,987)	\$10,000,000
	Less: Budgetary Reserve		8,954,100		-		9,380,000		9,889,024		10,356,450		10,815,105		11,304,857	
145							· · · · · ·		· · ·		· · · · · ·		· · · · · ·			\$5,000,000
146	Ending Fund Balance	\$	23,389,836	\$	27,613,702	\$	25,599,743	\$	22,699,840	\$	20,704,455	\$	19,570,700	\$	19,040,145	\$-
147			, ,		, -,		,,		,,-	•	, - ,	-	, -, -		, -, -	
148	Scenario 3c demonstrates th	ne im	pact of a 4.129	% ta	x increase for 2	024	1-25 and the ma	axim	num anticipated	inc	rease under Ac	t 1 i	n subsequent v	ears	S.	
149									,				, ,			
150																

Supplemental Information

The following supplemental tables are included to provide additional financial data:

Real Estate Tax Impact of Various Percentage Tax Increases and Assessed Values for 2024-25 Budget

This spreadsheet shows the tax impact at millage increases ranging from 1.00% to 4.12% and at real estate assessed values from \$100,000 to \$660,000 including the average residential assessment of \$215,032.

Real Estate Tax Impact of Long-Range Fiscal and Capital Plan

This spreadsheet shows the real estate tax impact of the long-range plan at millage increases (see the annual rates on the Fund Balance and Millage Impact Calculations sheet) on homes assessed at values ranging from \$100,000 to \$660,000 for each of the years in the plan.

Current and Proposed Budget Analysis

This spreadsheet compares the 2023-24 budget and estimates with the proposed 2024-25 budget.

• Millage Phase-in Plan (10/19/2023 version) for K-8 Option 2: Realignment

On November 13, 2023, the Board of School Directors for the East Penn School District approved "Option 2: K-8 Realignment," as outlined in the Feasibility Study presented on October 23, 2023 and authorized the Administration to proceed with the implementation. This is the Millage Phase-in Plan associated with the approved realignment option.

1 2											G		Н			ı	J		K		L	i	M
2			Real E	Esta	ate Tax Im	pac	t of Variou	ıs l	Percentage	е Та	ax Increas	es	and Asses	sec	d Values fo	or 2	2024-25 Bu	idg	et				
													Λ	1.1.7	/- I								
3		0/ Increses	Millo		100.000		120.000		140.000		160 000		Assesse	ea v			245 022		220 000		240.000		260 000
5		% Increase	Mills		100,000		120,000		140,000		160,000		180,000		200,000		215,032		220,000		240,000		260,000
-	Current Tax Bill		20.1700	\$	2.017.00	\$	2,420.40	\$	2.823.80	\$	3,227.20	\$	3,630.60	\$	4,034.00	\$	4,337.20	\$	4.437.40	\$	4.840.80	\$	5.244.20
	2024-25 Tax Bill	4.12%	21.0010	\$	2,100.10	\$,	\$	2,940.14	\$	3,360.16	\$	3,780.18	\$	4,200.20	\$	4,515.89	\$	4,620.22	\$	5,040.24	\$	5,460.26
8	Increase			\$	83	\$	100	\$	116	\$	133	\$	150	\$	166	\$	178.69	\$	183	\$	199	\$	216
9				•		•		_		•		•								•		•	
	Current Tax Bill	2.500/	20.1700	\$	2,017.00	\$,	\$	2,823.80	\$	3,227.20	\$	3,630.60	\$	4,034.00 4.134.84	\$	4,337.20	\$	4,437.40	\$	4,840.80	\$	5,244.20
11 2 12	2024-25 Tax Bill Increase	2.50%	20.6742	\$ \$	2,067.42 50	\$ \$	2,480.90 61	\$ \$	2,894.39 71	\$ \$	3,307.87 81	\$ \$	3,721.36 91	\$ \$	4,134.84	\$ \$	4,445.61 108.42	\$ \$	4,548.32 111	\$ \$	4,961.81 121	\$ \$	5,375.29 131
13	Iliciease			Ψ	30	Ψ	01	Ψ	7 1	Ψ	01	Ψ	31	Ψ	101	Ψ	100.42	Ψ	111	Ψ	121	Ψ	131
_	Current Tax Bill		20.1700	\$	2,017.00	\$	2,420.40	\$	2,823.80	\$	3,227.20	\$	3,630.60	\$	4,034.00	\$	4,337.20	\$	4,437.40	\$	4,840.80	\$	5,244.20
	2024-25 Tax Bill	1.00%	20.3717	\$	2,037.17	\$	2,444.60	\$	2,852.04	\$	3,259.47	\$	3,666.91	\$	4,074.34	\$	4,380.57	\$	4,481.77	\$	4,889.21	\$	5,296.64
16	Increase			\$	20	\$	24	\$	28	\$	32	\$	36	\$	40	\$	43.37	\$	44	\$	48	\$	52
17	Note: Based on th	a Labiah Ca	under Dranaut - C	Noc	oification T	-1-1-	Danam Da	لمما	04/00/0004	- ما 4			حناميا امممم	af -			nombrio 045	00	0				
	note: Based on tr The increase in th													or a	residentiai	pro	perty is 215	0,03	۷.				
20	ne increase in u	ie average no	illeowilei s lax	UIII	would be a	ιρρι	Uλiiiiaieiy φ	13	at the aujus	sicu	ACL I IIIUE.	X OI	4.12/0.										
21			•										Assesse	ed V	'alue								
22		% Increase	Mills		280,000		300,000		320,000		340,000		360,000		380,000		400,000		420,000		440,000		460,000
23								_		_								_					
	Current Tax Bill	4.400/	20.1700	\$	5,647.60	\$,	\$	6,454.40	\$	6,857.80		7,261.20	\$,	\$	8,068.00	\$	8,471.40	\$	8,874.80	\$	9,278.20
25 2 26	2024-25 Tax Bill Increase	4.12%	21.0010	\$ \$	5,880.28 233	\$ \$		\$ \$	6,720.32 266	\$ \$	7,140.34 283	\$	7,560.36 299	\$ \$	7,980.38 316	\$ \$	8,400.40 332	\$ \$	8,820.42 349	\$ \$	9,240.44 366	\$ \$	9,660.46 382
27	Iliciease			Ψ	233	Ψ	243	Ψ	200	Ψ	203	Ψ	233	Ψ	310	Ψ	332	Ψ	343	Ψ	300	Ψ	302
	Current Tax Bill		20.1700	\$	5,647.60	\$	6,051.00	\$	6,454.40	\$	6,857.80	\$	7,261.20	\$	7,664.60	\$	8,068.00	\$	8,471.40	\$	8,874.80	\$	9,278.20
29 2	2024-25 Tax Bill	2.50%	20.6742	\$	5,788.78	\$	6,202.26	\$	6,615.74	\$	7,029.23	\$	7,442.71	\$	7,856.20	\$	8,269.68	\$	8,683.16	\$	9,096.65	\$	9,510.13
30	Increase			\$	141	\$	151	\$	161	\$	171	\$	182	\$	192	\$	202	\$	212	\$	222	\$	232
31	O 1 T D'II		00.4700	Φ.	E 0.47.00	Φ.	0.054.00	Φ.	0.454.40	Φ.	0.057.00	Φ.	7 004 00	Φ.	7.004.00	•	0.000.00	Φ.	0 474 40	•	0.074.00	Φ.	0.070.00
	Current Tax Bill 2024-25 Tax Bill	1.00%	20.1700 20.3717	\$ \$	5,647.60 5,704.08	\$ \$	6,051.00 6,111.51	\$ \$	6,454.40 6,518.94	\$ \$	6,857.80 6,926.38	\$ \$	7,261.20 7,333.81	\$ \$	7,664.60 7,741.25	\$ \$	8,068.00 8,148.68	\$ \$	8,471.40 8,556.11	\$ \$	8,874.80 8,963.55	\$ \$	9,278.20 9,370.98
33 2	Increase	1.00%	20.3717	\$	5,704.08	\$	61	\$	65	\$	69	\$	7,333.61	\$	7,741.23	\$	81	\$	85	\$	89	φ \$	9,370.98
35	moreage			Ψ	00	Ψ	01	Ψ	00	Ψ	00	Ψ	70	Ψ	• • •	Ψ	01	Ψ	00	Ψ	00	Ψ	00
35 36 37																							
37													Assesse	ed V									
38		% Increase	Mills		480,000		500,000		520,000		540,000		560,000		580,000		600,000		620,000		640,000		660,000
39 40	Current Tax Bill		20.1700	\$	9,681.60	Ф	10,085.00	¢	10,488.40	Ф	10,891.80	Ф	11 205 20	Ф	11,698.60	¢	12,102.00	Ф	12.505.40	¢	12,908.80	Ф	13,312.20
	2024-25 Tax Bill	4.12%	21.0010	Τ.	10,080.48				10,466.40		11,340.54		11,760.56		12,180.58		12,102.00		13.020.62		13,440.64		13,860.66
42	Increase	7.12/0	21.0010	\$	399	\$		\$	432	\$	449	\$	465	\$	482	\$	499	\$	515	\$	532	\$	548
43				*		*		•		*		_	.30	*		+	.50	*	2.0	*		*	
44	Current Tax Bill		20.1700				10,085.00																
	2024-25 Tax Bill	2.50%	20.6742				10,337.10																
46	Increase			\$	242	\$	252	\$	262	\$	272	\$	282	\$	292	\$	303	\$	313	\$	323	\$	333
47	Current Tax Bill		20 1700	Ф	0 681 60	Ф	10,085.00	¢	10 /00 /0	Ф	10 801 80	Ф	11 205 20	Ф	11 602 60	Ф	12 102 00	Ф	12 505 40	Ф	12 000 90	Ф	12 212 20
	2024-25 Tax Bill	1.00%					10,085.00																
50	Increase	1.0070	20.0717	\$	97		10,103.03		10,595.26		109		113		117		12,223.02		12,030.43		129		133

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1		<u>U</u>					Real	Estate Ta	x In	pact of Lo	ng-		get					•	13	-	
2										•	3	3	3								
3																					
4												Assesse	ed V	alue							
4 5 6 7 8	Tax Year	Projected Mills		100,000		120,000		140,000		160,000		180,000		200,000	:	215,032		220,000	240,000		260,000
6		-																			
7	Current Tax Bill	20.1700	\$	2,017.00	\$	2,420.40	\$	2,823.80	\$	3,227.20	\$	3,630.60	\$	4,034.00	\$	4,337.20	\$	4,437.40	\$ 4,840.80	\$	5,244.20
8	2024-25	21.0000	\$	2,100.00	\$	2,520.00	\$	2,940.00	\$	3,360.00	\$	3,780.00	\$	4,200.00	\$	4,515.67	\$	4,620.00	\$ 5,040.00	\$	5,460.00
9	2025-26	21.9450	\$	2,194.50	\$	2,633.40	\$	3,072.30	\$	3,511.20	\$	3,950.10	\$	4,389.00	\$	4,718.88	\$	4,827.90	\$ 5,266.80	\$	5,705.70
10	2026-27	22.8447	\$	2,284.47	\$	2,741.36	\$	3,198.26	\$	3,655.15	\$	4,112.05		4,568.94	\$	4,912.34	\$	5,025.83	\$ 5,482.73	\$	5,939.62
11	2027-28	23.6671	\$	2,366.71	\$	2,840.05	\$	3,313.39	\$	3,786.74	\$	4,260.08	\$	4,733.42	\$	5,089.18	\$	5,206.76	\$ 5,680.10	\$	6,153.45
12	2028-29	24.4954	\$	2,449.54	\$	2,939.45	\$	3,429.36	\$	3,919.26	\$	4,409.17	\$	4,899.08	\$	5,267.29	\$	5,388.99	\$ 5,878.90	\$	6,368.80
13																					
14																					
15 N	lote: Based on the	Lehigh County Pro	pert	y Classificati	ion ⁻	Γotals Repo	t Da	ated 01/29/20	024,	the average	ass	sessed value	of a	a residential	prop	erty is 215,0)32.				
16 17		- •	-			•				,											
17																					
18																					
19																					
18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33												Assesse	ed V	alue							
21	Tax Year	Projected Mills		280,000		300,000		320,000		340,000		360,000		380,000		400,000		420,000	440,000		460,000
22		-																			
23	Current Tax Bill	20.1700	\$	5,647.60		6,051.00	\$	6,454.40		6,857.80	\$	7,261.20		7,664.60	\$	8,068.00	\$	8,471.40	\$ 8,874.80	\$	9,278.20
24	2024-25	21.0000	\$	5,880.00	\$	6,300.00	\$	6,720.00	\$	7,140.00	\$	7,560.00	\$	7,980.00	\$	8,400.00	\$	8,820.00	\$ 9,240.00	\$	9,660.00
25	2025-26	21.9450	\$	6,144.60	\$	6,583.50	\$	7,022.40	\$	7,461.30	\$	7,900.20	\$	8,339.10	\$	8,778.00	\$	9,216.90	\$ 9,655.80	\$	10,094.70
26	2026-27	22.8447	\$	6,396.52	\$	6,853.41	\$	7,310.30	\$	7,767.20	\$	8,224.09	\$	8,680.99	\$	9,137.88	\$	9,594.77	\$ 10,051.67	\$	10,508.56
27	2027-28	23.6671	\$	6,626.79	\$	7,100.13	\$	7,573.47	\$	8,046.81	\$		\$	8,993.50	\$	9,466.84	\$	9,940.18	\$ 10,413.52	\$	10,886.87
28	2028-29	24.4954	\$	6,858.71		7,348.62		7,838.53		8,328.44		8,818.34	\$		\$	9,798.16	\$	10,288.07	10,777.98	\$	11,267.88
29																					
30																					
31																					
32																					
33																					
34												Assesse	ed V	alue							
34 35 36	Tax Year	Projected Mills		480,000		500,000		520,000		540,000		560,000		580,000		600,000		620,000	640,000		660,000
36		-																			
37	Current Tax Bill	20.1700	\$	5,647.60	\$	6,051.00	\$	6,454.40	\$	6,857.80	\$	7,261.20	\$	7,664.60	\$	8,068.00	\$	8,471.40	\$ 8,874.80	\$	9,278.20
38	2024-25	21.0000	\$	5,880.00	\$	6,300.00	\$	6,720.00	\$	7,140.00	\$	7,560.00	\$	7,980.00	\$	8,400.00	\$	8,820.00	\$ 9,240.00	\$	9,660.00
39	2025-26	21.9450	\$	6,144.60	\$	6,583.50		7,022.40	\$	7,461.30	\$	7,900.20	\$	8,339.10	\$	8,778.00	\$	9,216.90	\$ 9,655.80	\$	10,094.70
40	2026-27	22.8447	\$	6,396.52	\$	6,853.41	\$	7,310.30	\$	7,767.20	\$	8,224.09	\$	8,680.99	\$	9,137.88	\$	9,594.77	\$ 10,051.67	\$	10,508.56
41	2027-28	23.6671	\$	6,626.79	\$	7,100.13	\$	7,573.47	\$	8,046.81	\$	8,520.16	\$	8,993.50	\$	9,466.84	\$	9,940.18	\$ 10,413.52	\$	10,886.87
42	2028-29	24.4954	\$	6,858.71		7,348.62	\$	7,838.53		8,328.44		8,818.34	\$	•	\$		\$		10,777.98	\$	11,267.88
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1	^				Curre	nt a	and Proposed	Budget Analy	ysis		,		<u> </u>	- IX
2														
3			20	023-2	4 Budget vs	. 202	23-24 Estimate	d		2	2023-24 Budget v	vs. 20	024-25 Budget	
4														
5			Budget		stimated	_	Variance_	Percentage		Budget	Budget		Variance	Percentage
6	Description	-	2023-24		2023-24	Вι	udget vs. Est	Variance	_	2023-24	2024-25	Bud	lget vs. Budget	Variance
7														
8	Legal Davanus		Ф 404 000 040	Φ 4	22 524 240	Φ	0.400.400	4.000/		Ф 404 000 040	Ф 400 400 077	φ	7 4 40 664	F 400/
	Local Revenue State Revenue		\$ 131,033,213 43,909,338		43,152,364	Ф	2,488,136 (756,974)	1.90% (1.72%)		43,909,338	\$ 138,182,877 44,722,574		7,149,664 813,236	5.46% 1.85%
	Federal Revenue/Other Sources		1,957,934		1,975,492		17,558	0.90%		1,957,934	2,069,497		111,563	5.70%
	District Priorities (Revenue)		1,937,934		1,973,492		-	0.00%		1,957,954	267,116		267,116	0.00%
13	District Friorities (Neverlue)		_		_		_	0.0076		_	207,110		207,110	0.0070
	Total Fund Balance and Revenue		\$ 176,900,485	\$ 1	78 649 205	\$	1,748,720	0.99%		<u>\$176,900,485</u>	\$185,242,064	\$	8,341,579	<u>4.72%</u>
15	. Stat. State Balarios and Hoveline		<u> </u>	<u>Ψ '</u>		Ψ	.,, 10,,, 20	0.0070		<u>\$110,000,400</u>	<u> </u>	<u> </u>	2,011,010	111270
16														
17														
18	Salaries		\$ 75,296,731	\$	74,443,685	\$	(853,046)	(1.13%)		\$ 75,296,731			2,241,040	2.98%
19	Benefits		50,114,595		49,136,246		(978,349)	(1.95%)		50,114,595	50,944,270		829,675	1.66%
	D/W Instructional Services		24,124,921		24,727,322		602,401	2.50%		24,124,921	27,703,370		3,578,449	14.83%
	D/W Non-Instructional Services		28,201,167		18,276,137		(9,925,030)	(35.19%)		28,201,167	29,456,410		1,255,243	4.45%
	District Priorities (Expense)		-		-		-	0.00%		-	2,293,453		2,293,453	0.00%
	Fund Transfers		4,464,200		4,464,200		-	0.00%		4,464,200	2,295,100		(2,169,100)	(48.59%)
	Debt Service		5,833,817		5,833,817		-	0.00%		5,833,817	6,405,649		571,832	9.80%
25	T () E		Φ 400 005 404	Φ 4	70 004 407	Φ.	(44.454.004)	(F.000()		Φ 400 005 404	Φ 400 000 000	•	0.000.500	4.570/
	Total Expenditures		<u>\$ 188,035,431</u>	<u>\$ 1</u>	76,881,407	Φ	(11,154,024)	<u>(5.93%)</u>		<u>\$ 188,035,431</u>	\$ 196,636,023	\$	8,600,592	<u>4.57%</u>
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EAST PENN SCHOOL DISTRICT - SCENARIO 6 - \$66,167,600 (optimized millage phase-in)

K-8 Option 2: Realignment

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15
PROPOSED SCENARIO FINANCING

							ī							
Fiscal Year Ending June	Total Net Outstanding	PROPOSED Series of 2024 \$20,000,000 Project Fund	PROPOSED Series of 2025 \$20,000,000 Project Fund	PROPOSED Series of 2026 \$26,170,000 Project Fund	Less: Interest Earnings/SD		Staffing / Transport New Funding	Operational	Net Cost of D/S and	Total New Mills	Total Mills in Place for D/S and	Millage Increase (%) Required for D/S and	Dollars Appropriated for D/S and	Budget Surplus
30	D/S	Net D/S	Net D/S	Net D/S	Reserves	Total Net D/S	Required	Savings	Operations	Required	Operations	Operations	Operations	(Deficit)
2024	5,297,017	Net D/3	Net D/3	Net D/3	Neser ves	5,297,017	Required	Savings	5,297,017	0.000	0.20	0.00%	1,102,661	(4,194,356)
2024	5,150,533	793,958	_	-	_	5,944,491	2,135,000		8,079,491	0.000	0.20	1.14%	2,370,722	(5,708,769)
2023	1,426,892	1,108,750	822,708	<u> </u>	1,646,178	1,712,172	3,370,000	(1,443,390)	3,638,782	0.230	0.43	1.13%	3,638,782	(3,708,709)
2027	1,441,468	1,100,750	1,055,500	1,146,958	4,239,444	505,232	5,845,000	(1,443,390)	4,906,842	0.230	0.89	1.11%	4,906,842	0
2027	1,453,428	1,087,875	1,056,875	1,375,125	4,200,010	773,293	6,845,000	(1,443,390)	6,174,903	0.230	1.12	1.10%	6,174,903	(0)
2029	1,458,193	1,085,000	1,053,125	1,373,123	2,929,840	2,041,353	6,845,000	(1,443,390)	7,442,963	0.230	1.35	1.09%	7,442,963	(0)
2030	1,400,100	2,539,500	1,054,250	1,374,625	1,658,962	3,309,413	6,845,000	(1,443,390)	8,711,023	0.230	1.58	1.08%	8,711,023	0
2031	-	2,539,375	1,055,125	1,374,375	391,401	4,577,474	6,845,000	(1,443,390)	9,979,084	0.230	1.81	1.07%	9,979,084	(0)
2032	-	2,539,875	1,055,750	1,374,125	-	4,969,750	6,845,000	(1,443,390)	10,371,360	0.230	2.04	1.06%	11,247,144	875,784
2033	-	2,540,750	1,056,125	1,373,875	_	4,970,750	6,845,000	(1,443,390)	10,372,360	0.103	2.14	0.47%	11,815,015	1,442,655
2034	_	2,541,750	1,056,250	1,373,625	-	4,971,625	6,845,000	(1,443,390)	10,373,235	0.000	2.14	0.00%	11,815,015	1,441,780
2035	-	2,542,625	1,051,250	1,373,375	-	4,967,250	6,845,000	(1,443,390)	10,368,860	0.000	2.14	0.00%	11,815,015	1,446,155
2036	-	2,543,125	1,051,125	1,373,125	-	4,967,375	6,845,000	() = ,===,	11,812,375	0.000	2.14	0.00%	11,815,015	2,640
2037	-	2,543,000	1,050,750	1,372,875	-	4,966,625	6,845,000		11,811,625	0.000	2.14	0.00%	11,815,015	3,390
2038	-	2,542,000	1,055,000	1,372,625	-	4,969,625	6,845,000		11,814,625	0.000	2.14	0.00%	11,815,015	390
2039	-	-	3,593,750	1,372,375	-	4,966,125	6,845,000		11,811,125	0.000	2.14	0.00%	11,815,015	3,890
2040	-	-	3,593,750	1,372,125	-	4,965,875	6,845,000		11,810,875	0.000	2.14	0.00%	11,815,015	4,140
2041	-	-	3,596,500	1,371,875	-	4,968,375	6,845,000		11,813,375	0.000	2.14	0.00%	11,815,015	1,640
2042	-	-	3,596,625	1,371,625	-	4,968,250	6,845,000		11,813,250	0.000	2.14	0.00%	11,815,015	1,765
2043	-	-	3,593,875	1,371,375	-	4,965,250	6,845,000		11,810,250	0.000	2.14	0.00%	11,815,015	4,765
2044	-	-	3,597,750	1,371,125	-	4,968,875	6,845,000		11,813,875	0.000	2.14	0.00%	11,815,015	1,140
2045	-	-	-	4,968,625	-	4,968,625	6,845,000		11,813,625	0.000	2.14	0.00%	11,815,015	1,390
2046	-	-	-	4,969,125	-	4,969,125	6,845,000		11,814,125	0.000	2.14	0.00%	11,815,015	890
2047	-	-	-	4,965,000	-	4,965,000	6,845,000		11,810,000	0.000	2.14	0.00%	11,815,015	5,015
2048	-	-	-	4,965,750	-	4,965,750	6,845,000		11,810,750	0.000	2.14	0.00%	11,815,015	4,265
2049	-	-	-	4,965,750	-	4,965,750	6,845,000		11,810,750	0.000	2.14	0.00%	11,815,015	4,265
2050	-	-	-	4,969,375	-	4,969,375	6,845,000		11,814,375	0.000	2.14	0.00%	11,815,015	640
2051	-	-	-	2,167,875	-	2,167,875	6,845,000		9,012,875	0.000	2.14	0.00%	11,815,015	2,802,140
2052	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2053	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2054	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2055	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2056	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
2057	-	-	-	-	-	-	6,845,000		6,845,000	0.000	2.14	0.00%	11,815,015	4,970,015
TOTAL	16,227,531	28,048,333	35,046,083	56,461,583	15,065,835	120,717,696	·		322,983,796	1.943		9.63%		27,965,698

⁽²⁾ Annual Net Debt Service for Series of 2018 Bonds, 2019 Bonds, and 2020 Bonds.

⁽³⁾ Proposed Series of 2024, \$19,055,000 New Money Dated July 15, 2024. Current rates + 0.50% contingency. Local Effort 100%. Produces \$20MM for project.

⁽⁴⁾ Proposed Series of 2025, \$19,745,000 New Money Dated July 15, 2025. Current rates + 0.50% contingency. Local Effort 100%. Produces \$20MM for project.

⁽⁵⁾ Proposed Series of 2026, \$27,410,000 New Money Dated July 15, 2026. Current rates + 0.50% contingency. Local Effort 100%. Produces \$26.17MM for project.

⁽¹⁵⁾ Percentage millage increase initially based upon the 2023-24 real estate tax rate of 20.170 per the District's 2023-24 Final Budget and compounded annually.

⁽¹⁶⁾ FY 2023-24 mill is worth \$5,513,306 per the administration as of September 2023 and assumes the District is currently permanently funded to 0.2 mills for debt service.

Glossary

LOCAL REVENUE

Current Real Estate Taxes – taxes assessed and levied upon real property, which includes land and land improvements.

Interim Real Estate Taxes – taxes levied on new construction not appearing on the annual tax duplicate.

Public Utility Realty Tax (often referred to as "PURTA") – payments from the Commonwealth of PA to offset tax exempt properties owned by public utilities.

Payments in Lieu of Taxes – payments that are either voluntarily or through stand-alone agreements for tax exempt properties.

Current Earned Income Taxes (often referred to as "Local Taxes") – taxes levied upon wages, salaries, commissions, net profits, or other compensation of district residents who earn income. The rate levied by East Penn School District is one-half of one percent (0.5%).

Real Estate Transfer Taxes – taxes assessed on the transfer price of real estate exchange transactions for real estate located within the district's boundaries. The rate levied by East Penn School District is one-half of one percent (0.5%) of the transfer price.

Delinquent Taxes – payments received for taxes that have become delinquent. Specifically, real estate taxes become delinquent when real estate tax collectors close their books – ordinarily December 31 – and make final settlement of the tax duplicate.

Earnings on Investments – payments received on temporary or long-term interest-bearing investments and interest-bearing checking accounts.

Revenue from Local Governments – payments received from the appropriation of another local government unit, such as funding for crossing guards.

IDEA Revenue – payments received for the Individuals with Disabilities Education Act ("IDEA") coming from Carbon Lehigh Intermediate Unit ("CLIU") as an agent of the federal government.

Tuition from Patrons – payments received for educational services provided by the district, such as summer school tuition, adult education, driver training, hosting intermediate unit classrooms, and other tuition-based programming.

Miscellaneous Income – local revenues not included in other categories, such as gate receipts, athletic fees, donations, EPSD Foundation grants, facility rentals, etc.

STATE REVENUE

Basic Education Funding – subsidy payments from the Commonwealth of PA for basic instruction and operations.

Basic Education Funding – Social Security – subsidy payments from the Commonwealth of PA for the Social Security and Medicare tax contributions paid on employee wages, which are approximately 50% of district's Social Security and Medicare tax obligations.

Tuition from Courts – subsidy payments from the Commonwealth of PA for children who are orphans and/or placed in private homes by the courts.

Special Education Funding – subsidy payments from the Commonwealth of PA for special education programs and services.

Pupil Transportation Subsidy – subsidy payments from the Commonwealth of PA for pupil transportation expenditures.

Rental & Sinking Fund Reimbursement – subsidy payments from the Commonwealth of PA for approved lease rentals, sinking fund obligations or other debt obligations approved for reimbursement by the Pennsylvania Department of Education ("PDE").

Health Services Subsidy – subsidy payments from the Commonwealth of PA for health service expenditures, including medical, dental, and nurse services.

Property Tax Reduction Allocation – payments from the Commonwealth of PA designated for school property tax reduction in accordance with Act 1 of 2006.

School Safety and Security Grants – subsidy payments from the Commonwealth of PA for safe school programs.

Ready to Learn Block Grant – subsidy payments from the Commonwealth of PA for resources that focus on student achievement, academic success, full-day kindergarten, and other proven educational programs.

Retirement Reimbursement – subsidy payments from the Commonwealth of PA for a matching share of the district's retirement contributions for active members of the Public School Employees Retirement System ("PSERS").

FEDERAL REVENUE

Title I – funding originating from the federal government for improving the academic achievement of disadvantaged children under the Elementary and Secondary Education Act.

Title II – funding originating from the federal government for preparing, training, and recruiting high quality teachers under the Elementary and Secondary Education Act.

Title III – funding originating from the federal government for language instruction for English learners and immigrant students.

Title IV – funding originating from the federal government for 21st century schools that offer student support and academic enrichment.

Elementary and Secondary School Emergency Relief Fund ("ESSER") – emergency relief funding authorized by a variety of Federal Acts to address the impact of the Novel Coronavirus Disease 2019 ("COVID-19") on elementary and secondary schools.

Medical ACCESS Reimbursement – reimbursement from the Medicaid program for services provided to Medicaid enrolled special needs students including, but not limited to, occupational therapy, physical therapy, psychological counseling, and transportation. Reimbursements also include administrative claiming expenses.

FUND BALANCE

Non-Spendable Fund Balances – These are funds that cannot be spent because they are either (1) not in a spendable form or (2) legally or contractually required to remain intact. Examples are inventories and the principal of a permanent fund.

Restricted Fund Balances – Funds that are restricted for a specific purpose. The constraints on these amounts must be externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or by enabling legislation. Enabling legislation authorizes the government to assess, levy, charge or mandate payment and includes a legally enforceable requirement on the use of these funds. An example is monies specifically set aside for capital improvements.

Committed Fund Balances – Funds that can only be used for specific purposes as a result of formal action by the school's highest level of authority (in most cases this would be the school board). Once the item is committed, it cannot be used for any other purpose unless changed by the same procedures used to initially constrain the money. An example is monies set aside by resolution of the board to mitigate future cost increases in retirement fund contributions, healthcare costs, or other future expenditures.

Assigned Fund Balances – Funds intended to be used for a specific purpose as determined and authorized by a committee of the governing board or by an individual authorized by the LEA's governing board, such as the superintendent or chief financial officer. Unlike committed fund balances, assigned fund balances can be changed without formal action and do not need to be designated by the governing board. An example is monies set aside that were generated in one fiscal year for use in the subsequent fiscal year for activities such as field trips.

Unassigned Fund Balances – Funds that have not been designated for a specific use or purpose and have not been categorized as restricted, committed or assigned. This portion of the fund balance is commonly used to meet cash flow needs or to finance monthly operating expenditures. While the unassigned fund balance is technically spendable, a significant portion on June 30 is in accounts receivable from federal, state and local sources that is not available to be spent until received in the following months. Generally, school districts have little income during June, July and August, but they have a lot of expenditures associated with the close of one year and the start of another. For this reason, many school districts require fund balance to cover current obligations or unexpected increases in expenditures.