



Long Range Fiscal and Capital Plan
Revised June 8, 2026

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Introduction

This Long Range Fiscal and Capital Plan is a foundational component of the East Penn School District's financial and operational planning process. It provides a framework for evaluating future budgetary and capital decisions while supporting long-term financial sustainability and operational effectiveness.

This version has been updated to accompany the PDE-2028 General Fund Budget presented for final adoption on June 8, 2026, and reflects the final update to the plan for the 2026-2027 budget cycle. While the annual budget has been finalized, the long-range projections remain directional in nature and are based on the best information available at the time of preparation.

This plan remains a living document. Economic conditions, state funding formulas, healthcare costs, capital needs, and Board decisions will continue to change over time. Future versions of the plan will be updated as new information becomes available and as assumptions are refined in subsequent budget cycles.

This document includes an Overview section outlining guiding financial principles, along with projections for the General Fund, Capital Reserve Fund, and Technology Stabilization Fund. The General Fund Summary aligns with audited financial statements to support comparison between historical results and projections. Through this approach, the District provides a clear view of its financial trajectory while preserving flexibility for future decision-making.

While this plan reflects a balanced budget for the 2026-2027 fiscal year, it also highlights ongoing financial pressures in future years. The projections demonstrate that expenditure growth is expected to outpace revenue growth over time, requiring continued evaluation of expenditures and alignment of financial decisions with available resources.

This document is intended not only to present financial projections, but also to help the reader understand how current decisions influence the District's long-term financial position.

How to Read This Plan:

The financial schedules should be read with the narratives, which explain key assumptions and cost drivers and show how they affect revenues, expenditures, and fund balance over time. Particular attention should be given to the relationship between revenue and expenditure growth, as this relationship drives the District's long-term outlook.

Overview

The Long Range Fiscal and Capital Plan presents a multi-year projection of the District's financial position based on current assumptions regarding revenues, expenditures, and capital needs. It is intended to inform decision-making, identify emerging trends, and align financial planning with the District's Comprehensive Plan and long-term priorities.

The 2026-2027 budget reflects a balanced financial plan for the current year. This balance has been achieved through a combination of expenditure adjustments, updated revenue assumptions, and a revised approach to capital reserve contributions. The final budget includes a 3.9% real estate tax increase, which is below the District's Act 1 Index of 4.10%.

While the 2026-2027 budget is balanced, the schedules that follow demonstrate a structural imbalance, as expenditure growth exceeds revenue growth over time, resulting in increasing financial pressure in future years. This dynamic is driven by known cost pressures, including salaries and benefits, healthcare, transportation, charter school tuition, and facility needs, which continue to increase at rates that outpace the District's primary revenue sources.

As a result, the District will need to continue actively managing expenditures, evaluating programmatic priorities, and aligning financial decisions with available resources in order to maintain long-term fiscal stability.

The plan also reflects the District's continued commitment to funding capital needs through a combination of capital reserve contributions and long-term planning. Adjustments made during the 2026-2027 budget cycle have been incorporated into this plan; however, sustained investment in facilities and infrastructure remains an important component of the District's long-term financial strategy.

This document serves as the final Long Range Fiscal and Capital Plan update for the 2026-2027 budget cycle and as a baseline projection for future planning. As with all long-range financial plans, assumptions will be revisited in future budget cycles as new information becomes available and as the Board provides additional direction.

Key Financial Consideration:

The 2026-2027 budget is balanced; however, the District's long-range projections show that expenditure growth exceeds revenue growth. As a result, without ongoing adjustments, this dynamic will place increasing pressure on fund balance and will require continued adjustments to maintain long-term financial stability.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H
1	General Fund Summary - Historical							
2								
3								
4		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
6								
7	Local Revenue	\$ 115,646,975	\$ 122,163,634	\$ 129,066,274	\$ 133,325,128	\$ 140,036,358	\$ 144,392,192	\$ 144,460,313
8	State Revenue	35,437,401	35,999,463	40,638,112	42,994,439	46,794,019	49,058,023	49,001,555
9	Federal Revenue + Other Financing Sources	2,960,030	12,264,582	3,027,499	1,915,895	1,986,860	1,614,944	1,481,113
10	District Priorities (Revenue)	-	-	-	-	-	-	-
11								
12	Total Revenue	\$ 154,044,406	\$ 170,427,679	\$ 172,731,885	\$ 178,235,461	\$ 188,817,238	\$ 195,065,159	\$ 194,942,981
13								
14								
15	Salaries	\$ 62,981,812	\$ 67,375,027	\$ 71,804,154	\$ 74,710,854	\$ 78,809,407	\$ 81,791,758	\$ 80,887,687
16	Benefits	38,952,782	42,185,797	46,407,532	48,767,705	51,238,614	54,923,368	54,669,672
17	District-Wide Instructional Services	19,372,096	21,668,449	21,572,161	23,934,895	26,127,892	28,592,773	27,063,474
18	District-Wide Non-Instructional Services	13,295,420	16,518,029	17,940,776	19,643,357	23,460,578	31,683,360	23,685,048
19	District Priorities (Expense)	-	-	-	-	-	-	-
20	Reserve Fund Transfers - Capital and Technology	11,240,000	8,200,000	4,857,957	4,464,200	2,295,100	7,580,000	8,269,000
21	Debt Service	\$ 8,814,612	\$ 8,144,268	\$ 7,849,728	\$ 6,281,517	\$ 5,912,859	\$ 1,527,100	\$ 1,527,100
22								
23	Total Expenditures	\$ 154,656,723	\$ 164,091,570	\$ 170,432,309	\$ 177,802,528	\$ 187,844,450	\$ 206,098,359	\$ 196,101,981
24								
25	Less: Budgetary Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (9,814,200)	\$ -
26								
27	Anticipated Expenditures	\$ 154,656,723	\$ 164,091,570	\$ 170,432,309	\$ 177,802,528	\$ 187,844,450	\$ 196,284,159	\$ 196,101,981
28								
29	Surplus (Deficit)	(612,317)	6,336,109	2,299,576	432,933	972,787	(1,219,000)	(1,159,000)
30								
31								
32	Total Fund Balance - Beginning	\$ 17,719,387	\$ 17,210,218	\$ 23,546,327	\$ 25,845,904	\$ 26,278,837	\$ 26,081,685	\$ 27,251,624
33								
34	Prior Period Adjustments	\$ 103,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35								
36	Non-Spendable Fund Balance - Ending	\$ -	\$ 11,799	\$ 1,385,354	\$ 29,962	\$ 1,571,977	\$ -	\$ -
37	Restricted Fund Balance - Ending	141,723	138,292	208,386	176,811	193,137	176,811	193,137
38	Committed Fund Balance - Ending	-	6,068,784	3,407,605	3,289,759	1,219,000	1,022,000	-
39	Assigned Fund Balance - Ending	9,398,425	11,102,180	11,134,946	11,393,959	11,033,200	5,939,040	10,163,900
40	Unassigned Fund Balance - Ending	7,670,070	6,225,272	9,709,613	11,388,346	13,234,310	17,724,834	15,735,587
41	Total Fund Balance - Ending	\$ 17,210,218	\$ 23,546,327	\$ 25,845,904	\$ 26,278,837	\$ 27,251,624	\$ 24,862,685	\$ 26,092,624
42								
43								
44	Total Fund Balance Percent of Anticipated Expenditures	11.13%	14.35%	15.16%	14.78%	14.51%	12.67%	13.31%
45								
46	Total Fund Balance Percent of Total Expenditures	11.13%	14.35%	15.16%	14.78%	14.51%	12.06%	13.31%
47								
48	Total Fund Balance as # Months Anticipated Expenditures	1.34	1.72	1.82	1.77	1.74	1.52	1.60
49								
50								

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	G	H	I	J	K	L	M
1	General Fund Summary - Projected							
2								
3								
4								
5	Description	2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6								
7	Local Revenue	\$ 144,392,192	\$ 144,460,313	\$ 150,915,296	\$ 157,454,142	\$ 164,418,278	\$ 171,694,473	\$ 178,995,043
8	State Revenue	49,058,023	49,001,555	50,833,426	53,076,247	55,335,030	57,718,095	60,074,064
9	Federal Revenue + Other Financing Sources	1,614,944	1,481,113	1,529,928	1,559,396	1,591,810	1,627,466	1,666,688
10	District Priorities (Revenue)	-	-	-	-	-	-	-
11								
12	Total Revenue	\$ 195,065,159	\$ 194,942,981	\$ 203,278,650	\$ 212,089,784	\$ 221,345,118	\$ 231,040,034	\$ 240,735,795
13								
14								
15	Salaries	\$ 81,791,758	\$ 80,887,687	\$ 84,465,504	\$ 87,590,176	\$ 90,409,086	\$ 93,319,000	\$ 96,164,710
16	Benefits	54,923,368	54,669,672	59,931,567	64,824,394	69,683,192	75,014,840	80,751,455
17	District-Wide Instructional Services	28,592,773	27,063,474	27,089,875	28,977,216	31,032,720	33,273,245	35,717,434
18	District-Wide Non-Instructional Services	31,683,360	23,685,048	33,887,938	35,511,747	37,243,072	39,072,599	40,994,565
19	District Priorities (Expense)	-	-	-	-	-	-	-
20	Reserve Fund Transfers - Capital and Technology	7,580,000	8,269,000	6,524,966	6,525,000	6,525,000	8,075,000	8,075,000
21	Debt Service	1,527,100	1,527,100	1,542,700	1,555,500	1,560,600	-	-
22								
23	Total Expenditures	\$ 206,098,359	\$ 196,101,981	\$ 213,442,550	\$ 224,984,033	\$ 236,453,670	\$ 248,754,684	\$ 261,703,164
24								
25	Less: Budgetary Reserve	\$ (9,814,200)	\$ -	\$ (10,163,900)	\$ (10,713,525)	\$ (11,259,699)	\$ (11,845,461)	\$ (12,462,055)
26								
27	Anticipated Expenditures	\$ 196,284,159	\$ 196,101,981	\$ 203,278,650	\$ 214,270,507	\$ 225,193,971	\$ 236,909,223	\$ 249,241,109
28								
29	Surplus (Deficit)	\$ (1,219,000)	\$ (1,159,000)	\$ -	\$ (2,180,723)	\$ (3,848,853)	\$ (5,869,189)	\$ (8,505,314)
30								
31								
32	Total Fund Balance - Beginning	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 26,092,624	\$ 23,911,901	\$ 20,063,048	\$ 14,193,859
33								
34	Prior Period Adjustment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35								
36	Non-Spendable Fund Balance - Ending	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37	Restricted Fund Balance - Ending	176,811	193,137	193,137	193,137	193,137	193,137	193,137
38	Committed Fund Balance - Ending	1,022,000	-	-	-	-	-	-
39	Assigned Fund Balance - Ending	5,939,040	10,163,900	12,894,248	15,108,552	17,714,650	20,967,369	24,253,045
40	Unassigned Fund Balance - Ending	17,724,834	15,735,587	13,005,239	8,610,212	2,155,261	(6,966,647)	(18,757,637)
41	Total Fund Balance - Ending	\$ 24,862,685	\$ 26,092,624	\$ 26,092,624	\$ 23,911,901	\$ 20,063,048	\$ 14,193,859	\$ 5,688,545
42								
43								
44	Total Fund Balance Percent of Anticipated Expenditures	12.67%	13.31%	12.84%	11.16%	8.91%	5.99%	2.28%
45								
46	Total Fund Balance Percent of Total Expenditures	12.06%	13.31%	12.22%	10.63%	8.48%	5.71%	2.17%
47								
48	Total Fund Balance as # Months Anticipated Expenditures	1.52	1.60	1.54	1.34	1.07	0.72	0.27
49								
50								

Assumptions

The assumptions outlined below reflect the primary factors influencing the District's financial outlook. Several of these cost drivers, particularly healthcare and transportation, are experiencing growth rates that exceed historical norms and are not fully within the District's control. As a result, these assumptions contribute to projected expenditure growth that outpaces revenue growth over the planning horizon.

Preparing long-range projections requires assumptions that affect both revenue and expenditure projections. Even minor deviations can impact fund balance in a given year and compound over time. As a result, projections should be viewed as directional indicators rather than precise forecasts and may also be affected by changes in mandates, labor agreements, and external conditions.

To address these challenges, the administration has adopted a conservative stance in setting growth assumptions for revenues and expenditures. This approach leverages the administration's understanding of existing labor contracts, historical trends, and the District's anticipated future needs. Assumptions are applied either individually to each line item or collectively to groups with consistent trends.

It is important to understand that long-range projections are sensitive to changes in healthcare costs, state funding, enrollment, and local property values. Even small changes in these areas can significantly affect the District's financial outlook.

These assumptions directly influence the projections presented in the sections that follow, particularly the relationship between projected revenues, expenditures, and fund balance levels over time.

To illustrate sensitivity: a 1% change in the assumed growth rate for healthcare costs over the projection period would alter projected expenditures by approximately \$3.5 million by 2030-2031. A 1% change in the assessment growth assumption would alter projected real estate tax revenue by approximately \$6.5 million over the same period. These examples illustrate why even modest changes in underlying assumptions can materially affect the long-term outlook.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	Growth & Projection Assumptions														
2															
3	Actual Percentage Increase / (Decrease)								Projected Percentage Increase / (Decrease)						
4															
5		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25 to	2025-26		Projection	Projection	Projection	Projection		
6	Description	to 2020-21	to 2021-22	to 2022-23	to 2023-24	to 2024-25	2025-26 Rev	to 2026-27	Average	2027-28	2028-29	2029-30	2030-31		
7															
8															
9	Assessment Growth	(1)	0.72%	1.98%	0.94%	1.41%	1.02%	0.79%	0.90%	1.11%	1.11%	1.11%	1.11%	1.11%	
10															
11	<u>Revenue Growth Assumptions</u>														
12															
13	Interim Real Estate	(1)	54.12%	2.50%	35.01%	(51.11%)	14.29%	22.16%	(0.00%)	10.99%	0.00%	0.00%	0.00%	0.00%	
14	Real Estate Transfer Tax	(2)	24.71%	23.15%	(18.04%)	(9.30%)	34.59%	(16.66%)	4.95%	6.20%	6.20%	6.20%	6.20%	6.20%	
15	Earned Income Tax	(2,5)	6.14%	6.25%	6.65%	4.06%	3.49%	3.00%	3.00%	4.66%	4.70%	4.70%	4.70%	4.70%	
16	Delinquent Taxes	(2)	(4.40%)	35.17%	(23.98%)	(9.11%)	28.57%	(12.37%)	1.76%	2.24%	2.20%	2.20%	2.20%	2.20%	
17	IDEA	(2)	5.36%	13.15%	(8.24%)	8.17%	(1.35%)	(6.04%)	0.00%	1.58%	1.60%	1.60%	1.60%	1.60%	
18	Investment Income	(1)	(91.44%)	(42.19%)	6586.46%	45.03%	(0.90%)	(24.34%)	(0.87%)	924.53%	0.00%	0.00%	0.00%	0.00%	
19	Basic Ed Subsidy	(2)	(0.00%)	5.71%	15.55%	9.57%	6.21%	1.46%	0.70%	5.60%	5.60%	5.60%	5.60%	5.60%	
20	Special Ed Subsidy	(2)	0.06%	6.31%	9.90%	5.33%	8.36%	(0.58%)	4.21%	4.80%	4.80%	4.80%	4.80%	4.80%	
21	Transportation Subsidy	(3)	4.05%	(38.56%)	45.73%	10.82%	(1.94%)	8.00%	8.91%	5.29%	4.00%	4.00%	4.00%	4.00%	
22	Ready to Learn Grant	(1)	0.00%	0.00%	0.00%	0.00%	155.06%	60.79%	37.81%	36.24%	0.00%	0.00%	0.00%	0.00%	
23															
24	<u>Expense Growth Assumptions (excludes wages & benefits)</u>														
25															
26	District-Wide Instruction	(2)	(2.79%)	73.63%	(28.48%)	(2.40%)	15.15%	8.01%	(5.84%)	8.18%	3.50%	3.50%	3.50%	3.50%	
27	Charter School Costs	(2)	37.07%	(6.58%)	12.78%	17.12%	15.85%	(2.86%)	5.34%	11.24%	11.20%	11.20%	11.20%	11.20%	
28	LCTI Tuition	(2)	1.52%	5.43%	8.18%	6.92%	7.74%	13.27%	7.90%	7.28%	7.30%	7.30%	7.30%	7.30%	
29	Community College Tuition	(2)	0.66%	(0.18%)	(0.88%)	0.55%	(0.03%)	1.12%	0.33%	0.22%	0.00%	0.00%	0.00%	0.00%	
30	Special Ed Costs	(2)	(3.12%)	9.42%	4.73%	15.16%	0.35%	5.84%	(6.95%)	3.63%	3.60%	3.60%	3.60%	3.60%	
31	Transportation Costs	(3)	(14.70%)	37.67%	6.99%	3.09%	25.24%	6.49%	5.38%	10.02%	4.00%	4.00%	4.00%	4.00%	
32	District-Wide Non-Instruction	(2)	(0.13%)	8.73%	9.85%	14.24%	15.98%	(5.45%)	(2.49%)	5.82%	5.80%	5.80%	5.80%	5.80%	
33	District Priorities	(1)									5.00%	5.00%	5.00%	5.00%	
34															
35	<u>Targeted Rate Assumptions</u>														
36															
37	Budgetary Reserve	(4)									5.00%	5.00%	5.00%	5.00%	
38															
39	(1) Based on management's forecast considering current environmental factors.														
40	(2) Based on a six (6) year historical trend analysis (adjusted for any inconsistent variances identified by management).														
41	(3) Based on the increases set forth in the 2024-2029 STA pupil transportation contract.														
42	(4) Budgetary Reserve is expressed as a percentage of the anticipated expenses for each year.														
43															
44															
45															
46															
47															
48															
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50															

Millage Impact and Revenues

The 2026-2027 budget is supported by a 3.9% real estate tax increase, which is below the District's Act 1 Index of 4.10%. For the average residential property in the District, with an assessed value of approximately \$216,367, this represents an increase of approximately \$184 per year, or about \$15 per month.

The Act 1 Index, set annually by the Pennsylvania Department of Education, defines the maximum allowable property tax increase a school district can adopt without voter approval or qualifying for specific exceptions. East Penn qualifies for an adjusted Act 1 Index of 4.10% for 2026-2027, reflecting local wealth metrics. Future-year Act 1 Index estimates in this plan are drawn from projections published by the Commonwealth's Independent Fiscal Office.

Real estate revenue projections hinge on millage rates determined by the School Board and taxable assessments set by the Lehigh County Office of Assessment. Taxable assessments are assumed to grow at an average annual rate of 1.07%. Other revenue assumptions are based on management forecasts and historical trends.

Final updates to revenue projections include revised local real estate tax collections based on updated assessment and collection assumptions, as well as refinements to state and federal revenue estimates. Notably, the Ready to Learn Block Grant and Special Education funding increased, while the pupil transportation subsidy was revised downward based on updated state projections.

The additional 2026-2027 real estate revenue was directed to the planned Capital Reserve Fund transfer, allowing the final budget to remain balanced while modestly improving the District's capital funding position.

The District's Social Security and retirement contributions are based on wage growth and PDE-mandated rates, with the state covering approximately 50% of these costs, making them exceptions to the established subsidy growth projections.

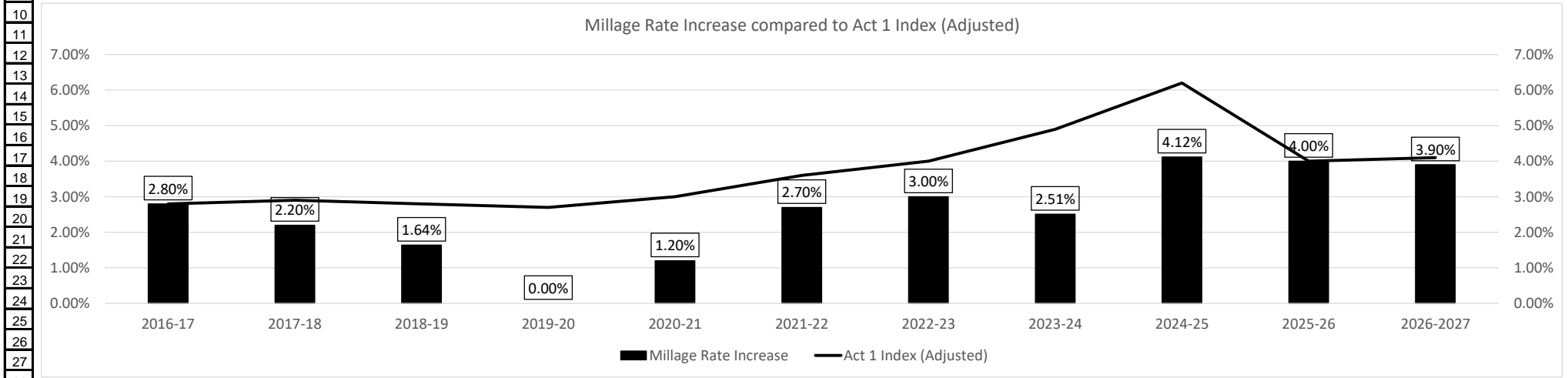
While real estate tax revenue remains the District's primary funding source, statutory limitations and local considerations constrain the extent to which revenue can be increased. As a result, revenue growth alone is not sufficient to fully address the projected growth in expenditures. The 2026-2027 budget reflects a 3.9% increase, below the Act 1 Index, achieved through expenditure adjustments and updated revenue assumptions. As a result, revenue projections reflect steady but constrained growth, which contributes to the structural imbalance identified in this document.

**East Penn School District
Long Range Fiscal and Capital Plan**

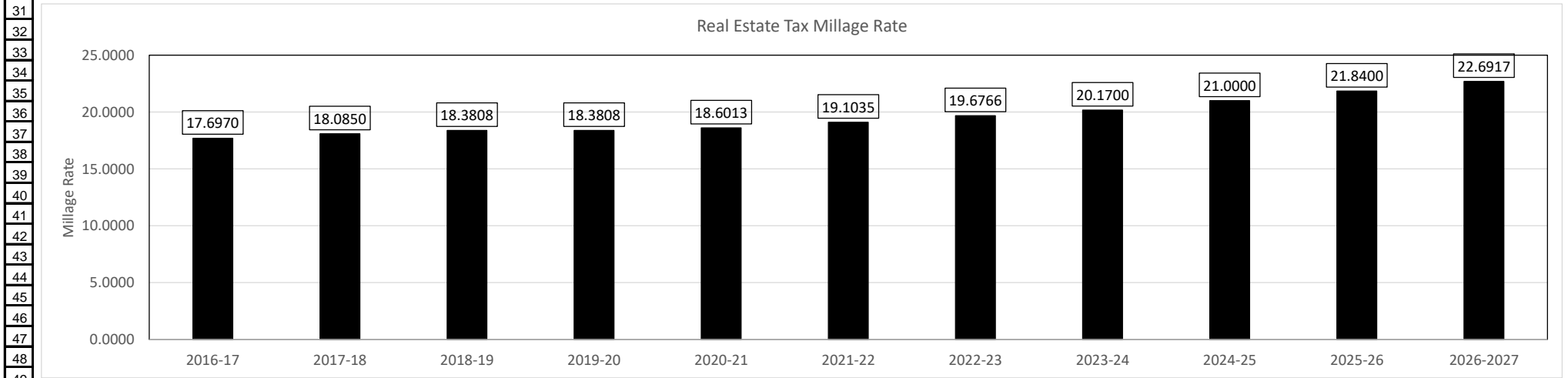
	A	B	C	D	E	F	G	H	I
1	Real Estate Tax Calculation								
2									
3									
4									
5	Description	2023-24 Budget	2024-25 Budget	2025-26 Budget	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6									
7	Statewide Act 1 Index	4.10%	5.30%	4.00%	3.50%	3.20%	3.30%	3.30%	3.10%
8	East Penn SD Adjusted Act 1 Index	4.90%	6.20%	4.00%	4.10%	3.20%	3.30%	3.30%	3.10%
9									
10	Real Estate Assessment	5,836,714,000	5,894,410,200	5,950,024,900	6,003,404,800	6,070,042,593	6,137,420,066	6,205,545,429	6,274,426,983
11	Real Estate Assessment % Growth	1.32%	0.99%	0.94%	0.90%	1.11%	1.11%	1.11%	1.11%
12									
13	Value of One (1) Mill of Real Estate Tax	\$ 5,836,714	\$ 5,894,410	\$ 5,950,025	\$ 6,003,405	\$ 6,070,043	\$ 6,137,420	\$ 6,205,545	\$ 6,274,427
14									
15									
16	Application of Act 1 Index								
17	Act 1 Index - Percentage Increase	2.51%	4.12%	4.00%	3.90%	3.20%	3.30%	3.30%	3.10%
18	Act 1 Index - Millage Increase	0.4934	0.8300	0.8400	0.8517	0.7261	0.7727	0.7982	0.7746
19	Act 1 Index - Additional Revenue	\$ 2,879,835	\$ 4,892,360	\$ 4,998,021	\$ 5,113,100	\$ 4,407,458	\$ 4,742,384	\$ 4,953,266	\$ 4,860,171
20									
21									
22	Application of Act 1 Exceptions								
23	Act 1 Exceptions - Percentage Increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
24	Act 1 Exceptions - Millage Increase	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
25	Act 1 Exceptions - Additional Revenue	-	-	-	-	-	-	-	-
26									
27									
28	Calculation of Final Millage Rate								
29	Prior Year Millage Rate	19.6766	20.1700	21.0000	21.8400	22.6917	23.4178	24.1905	24.9887
30	Act 1 Index - Millage Increase	0.4934	0.8300	0.8400	0.8517	0.7261	0.7727	0.7982	0.7746
31	Act 1 Exceptions - Millage Increase	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
32	Final Millage Rate	20.1700	21.0000	21.8400	22.6917	23.4178	24.1905	24.9887	25.7633
33									
34									
35	Calculation of Final Millage Rate Increase %								
36	Act 1 Index - Percentage Increase	2.51%	4.12%	4.00%	3.90%	3.20%	3.30%	3.30%	3.10%
37	Act 1 Exceptions - Percentage Increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
38	Real Estate Millage Percentage Increase	2.51%	4.12%	4.00%	3.90%	3.20%	3.30%	3.30%	3.10%
39									
40									
41	Calculation of Real Estate Tax Revenue								
42	Real Estate Assessment	5,836,714,000	5,894,410,200	5,950,024,900	6,003,404,800	6,070,042,593	6,137,420,066	6,205,545,429	6,274,426,983
43	Final Millage Rate	20.1700	21.0000	21.8400	22.6917	23.4178	24.1905	24.9887	25.7633
44	Preliminary Tax Levy	\$ 117,726,521	\$ 123,782,614	\$ 129,948,544	\$ 136,227,461	\$ 142,147,043	\$ 148,467,260	\$ 155,068,513	\$ 161,649,945
45	Property Tax Reduction Allocation	\$ (2,289,194)	\$ (2,749,862)	\$ (3,155,330)	\$ (3,165,477)	\$ (3,165,477)	\$ (3,165,477)	\$ (3,165,477)	\$ (3,165,477)
46	Revised Tax Levy	\$ 115,437,328	\$ 121,032,753	\$ 126,793,214	\$ 133,061,984	\$ 138,981,566	\$ 145,301,783	\$ 151,903,036	\$ 158,484,468
47	Collection Rate	96.20%	96.20%	96.20%	96.30%	96.30%	96.30%	96.30%	96.30%
48	Final Tax Levy	\$ 111,050,710	\$ 116,433,508	\$ 121,975,072	\$ 128,138,691	\$ 133,839,248	\$ 139,925,617	\$ 146,282,624	\$ 152,620,543
49									
50	<i>The Act 1 Index projections utilized for 2027-28 to 2030-31 are Act 1 Base Index projections published in December 2025 by the Commonwealth of PA Independent Fiscal Office.</i>								

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I	J	K	L
1	Millage Rate History											
2												
3												
4		2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	Proposed 2026-2027
5	Real Estate Tax Millage Rate	17.6970	18.0850	18.3808	18.3808	18.6013	19.1035	19.6766	20.1700	21.0000	21.8400	22.6917
6	Millage Rate Increase	2.80%	2.20%	1.64%	0.00%	1.20%	2.70%	3.00%	2.51%	4.12%	4.00%	3.90%
7	Act 1 Index (Adjusted)	2.80%	2.90%	2.80%	2.70%	3.00%	3.60%	4.00%	4.90%	6.20%	4.00%	4.10%
8												
9												



Five (5) year average millage rate increase: 3.51% Ten (10) year average millage rate increase: 2.53%



**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
	Revenue - Historical								
			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Function	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
7	6111	Current Real Estate Taxes	\$ 98,475,601	\$ 102,945,484	\$ 107,050,346	\$ 111,443,288	\$ 116,635,110	\$ 121,975,072	\$ 121,894,699
8	6112	Interim Real Estate Taxes	1,051,444	1,077,691	1,454,998	711,329	812,949	1,081,340	993,092
9	6113	Public Utility Realty Tax	107,235	109,974	110,211	106,940	117,880	110,448	118,823
10	6114	Payments in Lieu of Taxes	-	21,125	10,586	11,749	12,821	10,927	10,927
11	6151	Current Earned Income Taxes	10,180,692	10,817,409	11,536,542	12,004,841	12,423,264	12,735,937	12,795,962
12	6153	Real Estate Transfer Taxes	2,083,964	2,566,448	2,103,560	1,907,868	2,567,757	2,140,062	2,140,062
13	6400	Delinquent Taxes	1,586,233	2,144,075	1,629,903	1,481,449	1,904,721	1,669,119	1,669,119
14	6510	Earnings on Investments	53,208	30,757	2,056,536	2,982,657	2,955,777	2,155,856	2,236,305
15	6810	Revenue from Local Governments	-	-	32,625	26,000	842	19,300	10,000
16	6830	IDEA Revenue	1,536,341	1,738,431	1,809,762	1,725,442	1,702,153	1,702,153	1,599,286
17	6940	Tuition from Patrons	48,950	46,077	240,312	151,086	80,685	145,526	145,780
18	6990	Miscellaneous Income	523,306	666,162	1,030,894	772,478	822,399	646,452	846,258
20		Total Local Revenue	\$ 115,646,975	\$ 122,163,634	\$ 129,066,274	\$ 133,325,128	\$ 140,036,358	\$ 144,392,192	\$ 144,460,313
22	7111	Basic Education Funding	\$ 12,596,174	\$ 13,315,525	\$ 15,386,019	\$ 16,857,826	\$ 17,904,239	\$ 18,107,227	\$ 18,166,226
23	7112	BEF - Social Security	2,276,099	2,230,739	2,566,657	-	-	-	-
24	7144	Cyber Charter Transition Funding	-	-	-	-	319,336	-	-
25	7160	Tuition from Courts	241,579	138,147	93,760	136,124	163,870	115,953	115,953
26	7270	Special Education Funding	3,562,186	3,793,713	4,184,036	4,415,053	4,813,050	4,783,582	4,768,161
27	7270	Special Ed Contingency Funding	147,551	150,000	150,000	150,000	133,842	-	150,000
28	7310	Pupil Transportation Subsidy	2,080,877	1,278,438	1,863,033	2,064,552	2,024,425	2,496,242	2,186,332
29	7320	Rental & Sinking Fund Reimbursement.	1,003,654	890,935	840,814	620,808	542,418	193,774	193,774
30	7330	Health Services Subsidy	159,358	151,318	151,900	152,008	165,565	151,609	148,726
31	7340	Property Tax Reduction Allocation	1,834,327	1,835,313	2,314,377	2,289,194	2,749,862	3,155,330	3,155,330
32	7360	School Safety and Security Grants	156,159	18,500	-	382,808	45,000	245,670	364,689
33	7505	Ready to Learn Block Grant	705,924	705,924	705,924	705,924	1,800,564	2,895,741	2,895,143
34	7599	Other State Revenue	-	750	-	-	175,000	-	130,000
35	7810	Social Security Reimbursement	-	-	-	2,708,282	2,862,887	3,127,250	3,093,954
36	7820	Retirement Reimbursement	10,673,512	11,490,161	12,381,592	12,511,860	13,093,962	13,785,645	13,633,267
38		Total State Revenue	\$ 35,437,401	\$ 35,999,463	\$ 40,638,112	\$ 42,994,439	\$ 46,794,019	\$ 49,058,023	\$ 49,001,555
40	8514	Title I	\$ 721,818	\$ 849,212	\$ 1,128,744	\$ 1,045,937	\$ 972,430	\$ 972,430	\$ 962,115
41	8510	Other Federal Programs	262,366	266,799	288,046	273,224	267,062	270,874	273,135
42	8740	Elem and Sec School Emergency Relief Fund	1,376,200	8,560,866	373,295	16,605	136,051	-	-
43	8800	Medical ACCESS Reimbursement	599,646	641,513	636,285	580,129	576,772	371,640	245,863
44	9000	Other Financing Sources	-	1,946,193	601,129	-	34,544	-	-
46		Total Federal and Other Financing Sources	\$ 2,960,030	\$ 12,264,582	\$ 3,027,499	\$ 1,915,895	\$ 1,986,860	\$ 1,614,944	\$ 1,481,113
48		Revenue from 2026-27 Priorities	-	-	-	-	-	-	-
50		Total Revenue	\$ 154,044,406	\$ 170,427,679	\$ 172,731,885	\$ 178,235,461	\$ 188,817,238	\$ 195,065,159	\$ 194,942,981

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	H	I	J	K	L	M	N
	Revenue - Projected								
			2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
	Function	Description							
1									
2									
3									
4									
5									
6									
7	6111	Current Real Estate Taxes	\$ 121,975,072	\$ 121,894,699	\$ 128,138,691	\$ 133,839,248	\$ 139,925,617	\$ 146,282,624	\$ 152,620,543
8	6112	Interim Real Estate Taxes	1,081,340	993,092	993,091	993,091	993,091	993,091	993,091
9	6113	Public Utility Realty Tax	110,448	118,823	120,605	120,605	120,605	120,605	120,605
10	6114	Payments in Lieu of Taxes	10,927	10,927	11,256	11,256	11,256	11,256	11,256
11	6151	Current Earned Income Taxes	12,735,937	12,795,962	13,179,841	13,799,294	14,447,860	15,126,910	15,837,875
12	6153	Real Estate Transfer Taxes	2,140,062	2,140,062	2,245,920	2,385,167	2,533,047	2,690,096	2,856,882
13	6400	Delinquent Taxes	1,669,119	1,669,119	1,698,569	1,735,938	1,774,128	1,813,159	1,853,048
14	6510	Earnings on Investments	2,155,856	2,236,305	2,216,832	2,216,832	2,216,832	2,216,832	2,216,832
15	6810	Revenue from Local Governments	19,300	10,000	14,500	14,500	14,500	14,500	14,500
16	6830	IDEA Revenue	1,702,153	1,599,286	1,599,286	1,624,875	1,650,873	1,677,287	1,704,123
17	6940	Tuition from Patrons	145,526	145,780	142,300	142,300	142,300	142,300	142,300
18	6990	Miscellaneous Income	646,452	846,258	554,405	571,037	588,168	605,813	623,988
19									
20		Total Local Revenue	\$ 144,392,192	\$ 144,460,313	\$ 150,915,296	\$ 157,454,142	\$ 164,418,278	\$ 171,694,473	\$ 178,995,043
21									
22	7111	Basic Education Funding	\$ 18,107,227	\$ 18,166,226	\$ 18,293,216	\$ 19,317,636	\$ 20,399,424	\$ 21,541,791	\$ 22,748,132
23	7112	BEF - Social Security	-	-	-	-	-	-	-
24	7144	Cyber Charter Transition Funding	-	-	-	-	-	-	-
25	7160	Tuition from Courts	115,953	115,953	115,953	115,953	115,953	115,953	115,953
26	7270	Special Education Funding	4,783,582	4,768,161	5,125,381	5,371,399	5,629,226	5,899,429	6,182,602
27	7270	Special Ed Contingency Funding	-	150,000	-	-	-	-	-
28	7310	Pupil Transportation Subsidy	2,496,242	2,186,332	2,381,224	2,476,473	2,575,532	2,678,553	2,785,695
29	7320	Rental & Sinking Fund Reimbursement.	193,774	193,774	194,769	194,769	195,606	195,962	95,981
30	7330	Health Services Subsidy	151,609	148,726	151,609	151,609	151,609	151,609	151,609
31	7340	Property Tax Reduction Allocation	3,155,330	3,155,330	3,165,477	3,165,477	3,165,477	3,165,477	3,165,477
32	7360	School Safety and Security Grants	245,670	364,689	136,820	-	-	-	-
33	7505	Ready to Learn Block Grant	2,895,741	2,895,143	3,989,722	3,989,722	3,989,722	3,989,722	3,989,722
34	7599	Other State Revenue	-	130,000	-	-	-	-	-
35	7810	Social Security Reimbursement	3,127,250	3,093,954	3,229,503	3,350,324	3,458,148	3,569,452	3,678,300
36	7820	Retirement Reimbursement	\$ 13,785,645	\$ 13,633,267	\$ 14,049,752	\$ 14,942,884	\$ 15,654,333	\$ 16,410,146	\$ 17,160,592
37									
38		Total State Revenue	\$ 49,058,023	\$ 49,001,555	\$ 50,833,426	\$ 53,076,247	\$ 55,335,030	\$ 57,718,095	\$ 60,074,064
39									
40	8514	Title I	\$ 972,430	\$ 962,115	\$ 962,115	\$ 962,115	\$ 962,115	\$ 962,115	\$ 962,115
41	8510	Other Federal Programs	270,874	273,135	273,135	273,135	273,135	273,135	273,135
42	8740	Elem and Sec School Emergency Relief Fund	-	-	-	-	-	-	-
43	8800	Medical ACCESS Reimbursement	371,640	245,863	294,678	324,146	356,560	392,216	431,438
44	9000	Other Financing Sources	-	-	-	-	-	-	-
45									
46		Total Federal and Other Financing Sources	\$ 1,614,944	\$ 1,481,113	\$ 1,529,928	\$ 1,559,396	\$ 1,591,810	\$ 1,627,466	\$ 1,666,688
47									
48		Revenue from 2026-27 Priorities	-	-	-	-	-	-	-
49									
50		Total Revenue	\$ 195,065,159	\$ 194,942,981	\$ 203,278,650	\$ 212,089,784	\$ 221,345,118	\$ 231,040,034	\$ 240,735,795
51									

Expenditures

The financial projections included in this plan illustrate the relationship between anticipated revenues and expenditures over the next several years based on current assumptions.

While the 2026-2027 budget has been developed as a balanced plan, the District continues to face structural financial pressure in future years. The projections demonstrate that, absent further adjustments, expenditure growth is expected to exceed revenue growth on a recurring basis.

This structural imbalance is not the result of a single factor, but rather the cumulative impact of several key cost drivers:

- Salaries and wages, which reflect contractual obligations and market conditions
- Healthcare, which continues to experience significant volatility and upward pressure
- Transportation, which is subject to market conditions and contractual increases
- Charter school tuition, which remains largely outside the District's direct control
- Facility and infrastructure needs, which require ongoing investment as buildings and systems age

To illustrate the scale of these pressures: salary and benefit costs alone are projected to increase from \$144.4 million in 2026-2027 to \$176.9 million by 2030-2031, an increase of \$32.5 million over the projection period. Group insurance is projected to grow approximately 21% in 2026-2027 alone. By comparison, total revenue is projected to grow approximately \$37 million over the same period, an increase that must also fund instructional programs, operational costs, capital reserve contributions, and other District needs.

At the same time, the District's primary revenue source, real estate taxes, is constrained by statutory limits and local considerations, resulting in revenue growth that does not fully keep pace with expenditure increases.

As a result, maintaining a balanced financial position will require ongoing evaluation of expenditures, prioritization of resources, and alignment of programmatic decisions with available funding. This relationship is reflected in projected changes to fund balance and highlights the need for continued financial management.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
1	Salaries - Historical								
2									
3									
4			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Code	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
6									
7	1	Administration	\$ 4,094,762	\$ 4,493,305	\$ 4,902,220	\$ 5,278,531	\$ 5,516,642	\$ 5,812,033	\$ 6,036,629
8	2	Instruction	46,586,596	50,127,592	51,966,110	53,700,266	56,525,179	57,947,435	57,767,913
9	3	Custodial/Maintenance	4,816,873	4,834,970	5,178,489	5,484,328	5,954,397	6,231,026	6,045,939
10	4	Support Staff	7,428,897	7,860,175	9,696,599	10,190,215	10,757,740	11,743,264	10,979,206
11	5	Tax Collectors	54,685	58,985	60,736	57,514	55,448	58,000	58,000
12									
13		Total Salaries	\$ 62,981,812	\$ 67,375,027	\$ 71,804,154	\$ 74,710,854	\$ 78,809,407	\$ 81,791,758	\$ 80,887,687
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	H	I	J	K	L	M	N
1	Salaries - Projected								
2									
3									
4									
5	Code	Description	2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6									
7	1	Administration	\$ 5,812,033	\$ 6,036,629	\$ 6,138,406	\$ 6,334,835	\$ 6,543,885	\$ 6,759,833	\$ 6,969,388
8	2	Instruction	57,947,435	57,767,913	59,835,036	62,228,437	64,281,976	66,403,281	68,461,783
9	3	Custodial/Maintenance	6,231,026	6,045,939	6,407,210	6,581,486	6,766,426	6,956,562	7,140,216
10	4	Support Staff	11,743,264	10,979,206	12,018,852	12,379,418	12,750,800	13,133,324	13,527,324
11	5	Tax Collectors	58,000	58,000	66,000	66,000	66,000	66,000	66,000
12									
13		Total Salaries	\$ 81,791,758	\$ 80,887,687	\$ 84,465,504	\$ 87,590,176	\$ 90,409,086	\$ 93,319,000	\$ 96,164,710
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Salaries - Growth & Projection Assumptions

		2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
20						
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24						
25	1	Act 93 Administrative Compensation Plan	3.50%	3.20%	3.30%	3.30%
26	2	East Penn Education Association Contract	4.00%	4.00%	3.30%	3.30%
27	3	Teamster's Contract	3.35%	2.72%	2.81%	2.81%
28	4	East Penn Education Support Professionals Contract	3.00%	3.00%	3.00%	3.00%
29	5	Tax Collector Compensation Rate Resolution	13.50%	0.00%	0.00%	0.00%
30						

Percentages surrounded by a box represent agreements/contracts currently in place.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
1	Benefits - Historical								
2									
3									
4			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Code	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
6									
7	1	Group Insurances	\$ 11,985,354	\$ 13,339,577	\$ 15,478,818	\$ 17,102,863	\$ 17,950,770	\$ 19,973,203	\$ 20,063,081
8	2	Social Security Contributions	4,709,648	5,061,727	5,372,181	5,613,553	5,931,215	6,254,499	6,187,908
9	3	Retirement Contributions	21,418,348	22,988,710	24,717,492	24,999,099	26,299,791	27,571,289	27,266,339
10	4	Workers Compensation	351,173	365,326	384,058	436,952	506,423	499,977	499,977
11	5	Tuition Reimbursement	440,434	368,806	371,502	446,726	471,418	530,000	530,000
12	6	Other Benefits	47,825	61,651	83,482	168,512	78,997	94,400	122,367
13									
14		Total Benefits	\$ 38,952,782	\$ 42,185,797	\$ 46,407,532	\$ 48,767,705	\$ 51,238,614	\$ 54,923,368	\$ 54,669,672
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	H	I	J	K	L	M	N
1	Benefits - Projected								
2									
3									
4									
5	Code	Description	2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6									
7	1	Group Insurances	\$ 19,973,203	\$ 20,063,081	\$ 24,222,437	\$ 27,078,262	\$ 30,270,789	\$ 33,839,716	\$ 37,829,418
8	2	Social Security Contributions	6,254,499	6,187,908	6,459,007	6,700,648	6,916,295	7,138,904	7,356,600
9	3	Retirement Contributions	27,571,289	27,266,339	28,099,505	29,885,768	31,308,667	32,820,292	34,321,185
10	4	Worker's Compensation	499,977	499,977	527,044	525,541	542,455	559,914	576,988
11	5	Tuition Reimbursement	530,000	530,000	530,000	540,600	551,412	562,440	573,689
12	6	Other Benefits	94,400	122,367	93,574	93,574	93,574	93,574	93,574
13									
14		Total Benefits	\$ 54,923,368	\$ 54,669,672	\$ 59,931,567	\$ 64,824,394	\$ 69,683,192	\$ 75,014,840	\$ 80,751,455
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23									
24					2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
25									
26	1	Group Insurances		(1)	20.82%	11.79%	11.79%	11.79%	11.79%
27	2	Social Security		(2)	7.65%	7.65%	7.65%	7.65%	7.65%
28	3	*Retirement		(2)	33.59%	34.12%	34.63%	35.17%	35.69%
29	4	Worker's Compensation		(2)	0.60%	0.60%	0.60%	0.60%	0.60%
30	5	Tuition Reimbursement		(1)	0.00%	2.00%	2.00%	2.00%	2.00%
31	6	Other Benefits		(1)	0.00%	0.00%	0.00%	0.00%	0.00%
32									
33									
34		*Actuarial projections from the Public School Employees Retirement System (PSERS) dated 12/12/2025							
35		(1) Represents an annual percentage increase							
36		(2) Represents a percent of total wages							
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
	District Wide Instructional - Historical								
			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Function	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
7	1110	Regular Instruction	\$ 2,895,962	\$ 5,015,541	\$ 3,600,740	\$ 3,577,626	\$ 3,756,924	\$ 4,308,114	\$ 4,455,112
8	1110	Charter School Tuition - Regular Ed	4,700,611	4,366,660	4,928,175	5,339,117	6,133,015	6,267,955	6,089,468
9	1110	Technology Infrastructure Plan	-	-	-	-	364,994	1,163,800	-
10	1190	Federally Funded Programs	59,172	115,533	69,247	4,395	2,625	-	-
11	1191	Federally Funded Title I Reading	-	-	-	-	-	-	-
12	1211	Life Skills Support	-	23,812	-	-	1,470	-	-
13	1221	Hearing Impaired Support	73,725	77,395	3,278	5,828	1,348	-	-
14	1224	Visually Impaired Support	70,600	38,447	49,581	30,899	57,108	49,581	49,581
15	1225	Speech & Language Support	4,419	5,656	11,014	10,683	6,629	12,747	12,747
16	1231	Emotional Support	93,719	202,518	672,026	907,568	1,500,749	1,246,818	1,246,818
17	1233	Autistic Support	135,345	480,273	676,604	934,150	1,167,258	952,900	952,900
18	1241	Learning Support	210,267	169,773	301,062	219,084	47,576	319,060	319,060
19	1243	Gifted Support	1,413	1,000	2,058	1,035	3,310	2,850	2,850
20	1260	Physical Support	-	-	-	-	-	-	-
21	1270	Multi-Handicapped Support	82,680	372,878	446,698	488,609	391,569	570,764	570,764
22	1281	Developmental Delay Support	60,075	22,523	42,092	25,263	18,845	58,190	57,474
23	1290	Other Support	4,893,373	4,761,077	4,241,961	4,800,720	4,254,213	4,672,800	4,672,800
24	1290	Charter School Tuition - Special Ed	2,470,228	2,331,998	2,626,450	3,508,555	4,116,831	4,200,676	3,867,293
25	1360	Vocational Business Education	-	-	-	-	-	-	-
26	1390	Other Vocational-Ed Programs	2,557,013	2,695,923	2,916,452	3,118,141	3,359,479	3,805,341	3,805,341
27	1410	Driver's Education	45,665	9,849	2,483	7,349	5,876	7,000	7,000
28	1420	Summer School	24,640	32,427	32,375	-	1,171	-	-
29	1430	Homebound Instruction	1,949	2,785	5,859	2,816	3,429	5,000	5,000
30	1441	Adjudicated Court Placed Programs	-	7,790	6,476	9,637	475	-	-
31	1500	Non-Public School Programs	91,389	36,335	47,127	48,171	36,418	41,169	41,258
32	1691	Adult Ed. Instructional Services	-	-	48	-	1,626	3,000	3,000
33	1693	Community College Sponsorship	899,852	898,256	890,357	895,249	894,953	905,008	905,008
34									
35		Total	\$ 19,372,096	\$ 21,668,449	\$ 21,572,161	\$ 23,934,895	\$ 26,127,892	\$ 28,592,773	\$ 27,063,474
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37									
38		Special Education Total (lines 12-24 above)	8,095,843	8,487,349	9,072,822	10,932,394	11,566,906	12,086,386	11,752,287
39									
40		Charter Schools Total (lines 8 and 24 above)	7,170,839	6,698,659	7,554,624	8,847,672	10,249,846	10,468,631	9,956,761
41									
42		Brick and Mortar Charter Tuition	3,701,795	3,492,584	4,123,609	4,958,656	6,013,358	6,080,548	6,328,766
43									
44		Cyber Charter Tuition	3,469,044	3,206,075	3,431,015	3,889,016	4,236,488	4,388,083	3,627,995
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	H	I	J	K	L	M	N
	District Wide Instructional - Projected								
			2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
	Function	Description							
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7	1110	Regular Instruction	\$ 4,308,114	\$ 4,455,112	\$ 4,195,024	\$ 4,341,850	\$ 4,493,815	\$ 4,651,098	\$ 4,813,887
8	1110	Charter School Tuition - Regular Ed	6,267,955	6,089,468	6,433,800	7,154,386	7,955,677	8,846,713	9,837,544
9	1110	Technology Infrastructure Plan	1,163,800	-	-	-	-	-	-
10	1190	Federally Funded Programs	-	-	-	-	-	-	-
11	1191	Federally Funded Title I Reading	-	-	-	-	-	-	-
12	1211	Life Skills Support	-	-	-	-	-	-	-
13	1221	Hearing Impaired Support	-	-	-	-	-	-	-
14	1224	Visually Impaired Support	49,581	49,581	58,821	60,939	63,132	65,405	67,760
15	1225	Speech & Language Support	12,747	12,747	5,308	5,499	5,697	5,902	6,115
16	1231	Emotional Support	1,246,818	1,246,818	1,574,894	1,631,590	1,690,327	1,751,179	1,814,222
17	1233	Autistic Support	952,900	952,900	1,368,760	1,418,035	1,469,085	1,521,972	1,576,763
18	1241	Learning Support	319,060	319,060	86,200	89,303	92,518	95,849	99,299
19	1243	Gifted Support	2,850	2,850	4,162	4,312	4,467	4,628	4,794
20	1260	Physical Support	-	-	-	-	-	-	-
21	1270	Multi-Handicapped Support	570,764	570,764	-	-	-	-	-
22	1281	Developmental Delay Support	58,190	57,474	22,474	23,283	24,121	24,990	25,889
23	1290	Other Support	4,672,800	4,672,800	4,216,425	4,368,216	4,525,472	4,688,389	4,857,171
24	1290	Charter School Tuition - Special Ed	4,200,676	3,867,293	4,054,713	4,508,841	5,013,831	5,575,380	6,199,823
25	1360	Vocational Business Education	-	-	-	-	-	-	-
26	1390	Other Vocational-Ed Programs	3,805,341	3,805,341	4,105,842	4,405,568	4,727,175	5,072,259	5,442,534
27	1410	Driver's Education	7,000	7,000	7,000	7,245	7,499	7,761	8,033
28	1420	Summer School	-	-	-	-	-	-	-
29	1430	Homebound Instruction	5,000	5,000	5,000	5,175	5,356	5,544	5,738
30	1441	Adjudicated Court Placed Programs	-	-	-	-	-	-	-
31	1500	Non-Public School Programs	41,169	41,258	40,465	41,881	43,347	44,864	46,435
32	1691	Adult Ed. Instructional Services	3,000	3,000	3,000	3,105	3,214	3,326	3,443
33	1693	Community College Sponsorship	905,008	905,008	907,987	907,987	907,987	907,987	907,987
34									
35		Total	\$ 28,592,773	\$ 27,063,474	\$ 27,089,875	\$ 28,977,216	\$ 31,032,720	\$ 33,273,245	\$ 35,717,434
36									
37									
38		Special Education Total (lines 12-24 above)	12,086,386	11,752,287	11,391,757	12,110,018	12,888,651	13,733,694	14,651,835
39									
40		Charter Schools Total (lines 8 and 24 above)	10,468,631	9,956,761	10,488,513	11,663,226	12,969,508	14,422,093	16,037,367
41									
42		Brick and Mortar Charter Tuition	6,080,548	6,328,766	6,328,766	7,037,588	7,825,798	8,702,287	9,676,943
43									
44		Cyber Charter Tuition	4,388,083	3,627,995	4,159,747	4,625,638	5,143,710	5,719,806	6,360,424
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
	District Wide Non-Instructional - Historical								
			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Function	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
7	2111	Student Services - Supervision	\$ 1,248	\$ 1,304	\$ 1,614	\$ 3,209	\$ 1,519	\$ 2,600	\$ 2,600
8	2119	Student Services - Other	9,970	4,307	4,827	6,880	20,182	10,000	10,000
9	2120	Guidance Services	83,490	81,150	110,897	129,856	160,489	136,275	166,275
10	2140	Psychological Services	25,187	125,780	55,690	366,632	753,909	424,626	369,426
11	2144	Psychotherapy Services	-	-	-	-	-	-	-
12	2160	Social Work Services	183,730	184,091	195,027	168,640	177,475	363,100	363,100
13	2220	Technology Support Services	189,136	230,973	216,956	217,627	206,892	223,595	223,595
14	2250	School Library Services	127,100	108,587	136,064	132,129	111,323	89,475	102,418
15	2260	Curriculum & Instruction	22,825	55,055	149,234	550,518	594,918	263,026	263,026
16	2271	Staff Development	85,743	96,684	126,752	257,047	125,734	135,432	116,850
17	2290	Other Instructional Staff Develop	91	463	59	-	46	-	-
18	2310	Board Services	43,785	61,170	35,630	38,419	41,133	48,230	48,539
19	2320	Board Treasurer Services	-	2,008	1,987	1,737	1,737	2,000	2,000
20	2330	Tax Collection Services	44,950	57,076	61,193	56,663	59,810	61,270	66,584
21	2340	Staff Relations/Negotiations	91,051	50,954	176,999	21,194	18,567	56,200	56,200
22	2350	Legal & Acct Services	120,414	205,997	147,793	251,968	272,469	249,200	250,000
23	2360	Office of Superintendent	38,716	39,179	45,298	42,248	39,199	49,940	57,691
24	2370	Community Relations	6,906	19,867	16,230	19,658	21,371	19,450	19,450
25	2380	Office of Principal Services	93,681	92,162	108,145	115,367	129,306	157,087	157,087
26	2410	Other Administrative Services	6,500	6,500	6,500	6,500	7,740	6,500	6,500
27	2420	Medical Services	6,023	2,495	6,762	616	-	3,000	3,000
28	2430	Dental Services	104	549	553	689	1,136	1,500	1,500
29	2440	Nursing Services	276,214	689,760	723,115	478,158	313,734	157,700	157,700
31		Total	\$ 1,456,864	\$ 2,116,113	\$ 2,327,325	\$ 2,865,756	\$ 3,058,688	\$ 2,460,206	\$ 2,443,541

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	H	I	J	K	L	M	N
1	District Wide Non-Instructional - Projected								
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5	Function	Description	2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6									
7	2111	Student Services - Supervision	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,751	\$ 2,910	\$ 3,079	\$ 3,258
8	2119	Student Services - Other	10,000	10,000	10,000	10,580	11,194	11,843	12,530
9	2120	Guidance Services	136,275	166,275	158,007	167,171	176,867	187,126	197,979
10	2140	Psychological Services	424,626	369,426	1,000,140	999,747	1,057,732	1,119,080	1,183,987
11	2144	Psychotherapy Services	-	-	-	-	-	-	-
12	2160	Social Work Services	363,100	363,100	188,100	199,010	210,552	222,764	235,685
13	2220	Technology Support Services	223,595	223,595	147,175	155,711	164,742	174,297	184,407
14	2250	School Library Services	89,475	102,418	85,050	89,983	95,202	100,724	106,566
15	2260	Curriculum & Instruction	263,026	263,026	292,500	309,465	327,414	346,404	366,495
16	2271	Staff Development	135,432	116,850	149,791	158,479	167,671	177,396	187,684
17	2290	Other Instructional Staff Develop	-	-	-	-	-	-	-
18	2310	Board Services	48,230	48,539	46,367	49,056	51,902	54,912	58,097
19	2320	Board Treasurer Services	2,000	2,000	2,000	2,116	2,239	2,369	2,506
20	2330	Tax Collection Services	61,270	66,584	67,170	71,066	75,188	79,549	84,162
21	2340	Staff Relations/Negotiations	56,200	56,200	57,200	60,518	64,028	67,741	71,670
22	2350	Legal & Acct Services	249,200	250,000	300,500	317,929	336,369	355,878	376,519
23	2360	Office of Superintendent	49,940	57,691	50,240	53,154	56,237	59,499	62,950
24	2370	Community Relations	19,450	19,450	19,800	20,948	22,163	23,449	24,809
25	2380	Office of Principal Services	157,087	157,087	153,950	162,879	172,326	182,321	192,896
26	2410	Other Administrative Services	6,500	6,500	6,500	6,877	7,276	7,698	8,144
27	2420	Medical Services	3,000	3,000	1,000	1,058	1,119	1,184	1,253
28	2430	Dental Services	1,500	1,500	1,500	1,587	1,679	1,776	1,879
29	2440	Nursing Services	157,700	157,700	163,600	173,089	183,128	193,749	204,987
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31		Total	\$ 2,460,206	\$ 2,443,541	\$ 2,903,190	\$ 3,013,173	\$ 3,187,937	\$ 3,372,838	\$ 3,568,462
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
	District Wide Non-Instructional - Historical								
			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Function	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
7	2511	Fiscal Services	\$ 450	\$ 450	\$ 649	\$ 499	\$ 649	\$ 700	\$ 700
8	2514	Payroll Services	17,869	19,212	64	56	-	22,600	22,600
9	2515	Financial Acct. Services	93,332	147,545	141,163	96,996	167,518	132,750	132,750
10	2611	Supervision - Maintenance Services - Head	250	-	-	-	-	-	-
11	2619	Supervision - Maintenance Services - Other	250	-	-	-	-	-	-
12	2620	Operation of Buildings	3,932,369	3,783,735	4,065,080	4,809,974	5,726,657	5,015,103	5,147,103
13	2630	Upkeep of Grounds Services	82,181	140,026	66,246	122,828	234,396	137,100	137,100
14	2640	Upkeep of Equipment Services	7,604	-	480	2,200	592	7,000	7,000
15	2650	Vehicle Operation & Maintenance	61,954	61,456	58,143	86,241	55,759	83,500	83,500
16	2660	Building Safety & Security	111,167	128,123	138,852	241,283	268,145	205,090	270,167
17	2720	Transportation Services	5,178,621	7,039,866	7,101,551	7,324,806	9,072,821	9,827,560	10,326,818
18	2750	Non-Public Transportation Services	1,157,618	1,683,287	2,231,098	2,296,629	2,976,881	2,299,352	2,505,423
19	2818	System-Wide Technology Services	16,523	6,101	65,571	15,705	17,667	31,621	31,621
20	2834	Staff Development - Non-Instruction	368	6,366	29,983	36,978	47,180	75,810	68,060
21	2836	Staff Development - Non-Instruction	6,654	22,334	18,692	11,688	26,035	34,750	31,100
22	2840	Data Processing Services	489,225	410,796	613,087	325,038	412,643	468,970	1,084,511
23	2910	IU Operating Assessment	147,897	143,760	148,644	151,197	151,234	153,351	153,326
24	3210	Student Activities	52,530	140,405	132,825	179,031	184,578	280,122	466,378
25	3250	School Sponsored Athletics	388,026	506,632	556,508	551,909	609,518	562,670	562,670
26	3300	Community Services	41,280	47,588	10,115	8,905	7,633	7,163	7,255
27	3350	Welfare Activities	-	-	17,925	10,832	-	-	-
28	3390	Other Community Services	3,025	5,706	13,163	6,377	6,987	7,500	7,500
29	3400	Scholarships & Awards	21,400	23,199	26,100	31,550	38,550	-	-
30	4600	Building Improvement Services	-	-	-	255,440	186,544	56,242	195,925
31	5130	Refund of Prior Year Revenues	27,964	-	-	-	-	-	-
32	5140	Lease Payments	-	85,333	177,513	211,440	209,906	-	-
33	5230	Reserve Fund Transfers - Capital Reserve	11,240,000	8,200,000	4,857,957	4,464,200	2,295,100	7,580,000	7,397,000
34	5230	Reserve Fund Transfers - Tech Stabilization	-	-	-	-	-	-	872,000
35	5251	Food Service Fund Transfers	-	-	-	-	-	-	-
36	5900	Budgetary Reserve	-	-	-	-	-	9,814,200	-
37									
38		Page sub-total - less: Reserve Fund Transfers	\$ 11,838,556	\$ 14,401,916	\$ 15,613,451	\$ 16,777,601	\$ 20,401,890	\$ 29,223,154	\$ 21,241,507
39									
40		Total Non-Instruction - less: Reserve Fund Transfers	\$ 13,295,420	\$ 16,518,029	\$ 17,940,776	\$ 19,643,357	\$ 23,460,578	\$ 31,683,360	\$ 23,685,048
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	H	I	J	K	L	M	N
	District Wide Non-Instructional - Projected								
			2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
Function	Description								
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6									
7	2511	Fiscal Services	\$ 700	\$ 700	\$ 850	\$ 899	\$ 951	\$ 1,007	\$ 1,065
8	2514	Payroll Services	22,600	22,600	23,200	24,546	25,969	27,475	29,069
9	2515	Financial Acct. Services	132,750	132,750	131,000	138,598	146,637	155,142	164,140
10	2611	Supervision - Maintenance Services - Head	-	-	-	-	-	-	-
11	2619	Supervision - Maintenance Services - Other	-	-	-	-	-	-	-
12	2620	Operation of Buildings	5,015,103	5,147,103	5,075,193	5,369,554	5,680,988	6,010,486	6,359,094
13	2630	Upkeep of Grounds Services	137,100	137,100	90,000	95,220	100,743	106,586	112,768
14	2640	Upkeep of Equipment Services	7,000	7,000	4,000	4,232	4,477	4,737	5,012
15	2650	Vehicle Operation & Maintenance	83,500	83,500	75,000	79,350	83,952	88,822	93,973
16	2660	Building Safety & Security	205,090	270,167	243,074	257,172	272,088	287,869	304,566
17	2720	Transportation Services	9,827,560	10,326,818	10,868,250	11,302,980	11,755,099	12,225,303	12,714,315
18	2750	Non-Public Transportation Services	2,299,352	2,505,423	2,654,468	2,760,647	2,871,073	2,985,915	3,105,352
19	2818	System-Wide Technology Services	31,621	31,621	108,021	114,286	120,915	127,928	135,348
20	2834	Staff Development - Non-Instruction	75,810	68,060	60,410	63,914	67,621	71,543	75,692
21	2836	Staff Development - Non-Instruction	34,750	31,100	36,250	38,353	40,577	42,930	45,420
22	2840	Data Processing Services	468,970	1,084,511	469,990	497,249	526,090	556,603	588,886
23	2910	IU Operating Assessment	153,351	153,326	153,501	162,404	171,823	181,789	192,333
24	3210	Student Activities	280,122	466,378	189,271	200,249	211,863	224,151	237,152
25	3250	School Sponsored Athletics	562,670	562,670	601,707	636,606	673,529	712,594	753,924
26	3300	Community Services	7,163	7,255	7,000	7,406	7,836	8,290	8,771
27	3350	Welfare Activities	-	-	-	-	-	-	-
28	3390	Other Community Services	7,500	7,500	7,600	8,041	8,507	9,001	9,523
29	3400	Scholarships & Awards	-	-	-	-	-	-	-
30	4600	Building Improvement Services	56,242	195,925	22,063	23,343	24,697	26,129	27,644
31	5130	Refund of Prior Year Revenues	-	-	-	-	-	-	-
32	5140	Lease Payments	-	-	-	-	-	-	-
33	5230-932	Reserve Fund Transfers - Capital Reserve	7,580,000	7,397,000	6,524,966	6,525,000	6,525,000	8,075,000	8,075,000
34	5230-939	Reserve Fund Transfers - Tech Stabilization	-	872,000	-	-	-	-	-
35	5251	Food Service Fund Transfers	-	-	-	-	-	-	-
36	5900	Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055
37									
38		Page sub-total - less: Reserve Fund Transfers	\$ 29,223,154	\$ 21,241,507	\$ 30,984,748	\$ 32,498,574	\$ 34,055,134	\$ 35,699,761	\$ 37,426,103
39									
40		Total Non-Instruction - less: Reserve Fund Transfers	\$ 31,683,360	\$ 23,685,048	\$ 33,887,938	\$ 35,511,747	\$ 37,243,072	\$ 39,072,599	\$ 40,994,565
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**East Penn School District
Long Range Fiscal and Capital Plan**

1	A	B	C	D	E	F	G	H	I
2	Debt Service - Historical								
3									
4			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Object	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
6									
7	800	Interest Expense	\$ 1,021,612	\$ 821,668	\$ 589,102	\$ 397,891	\$ 286,342	\$ 202,100	\$ 202,100
8	900	Principal Expense	<u>7,793,000</u>	<u>7,322,600</u>	<u>7,260,626</u>	<u>5,883,626</u>	<u>5,626,517</u>	<u>1,325,000</u>	<u>1,325,000</u>
9									
10		Total	\$ 8,814,612	\$ 8,144,268	\$ 7,849,728	\$ 6,281,517	\$ 5,912,859	\$ 1,527,100	\$ 1,527,100
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**East Penn School District
Long Range Fiscal and Capital Plan**

1	A	B	H	I	J	K	L	M	N
2	Debt Service - Projected								
3									
4									
5	Object	Description	2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6									
7	800	Interest Expense	\$ 202,100	\$ 202,100	\$ 147,700	\$ 90,500	\$ 30,600	\$ -	\$ -
8	900	Principal Expense	<u>1,325,000</u>	<u>1,325,000</u>	<u>1,395,000</u>	<u>1,465,000</u>	<u>1,530,000</u>	<u>-</u>	<u>-</u>
9									
10		Total	\$ 1,527,100	\$ 1,527,100	\$ 1,542,700	\$ 1,555,500	\$ 1,560,600	\$ -	\$ -
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Capital Projects Plan

The Capital Projects Plan outlines significant repairs, maintenance, and upgrades to District facilities. Updated annually by the Director of Facilities, the plan evaluates building systems and equipment to project replacement timelines. Management also consults external specialists, including architects and engineers, to assess conditions and refine cost estimates.

In prior years, this section included specific projections related to potential large-scale capital improvement projects. Because the direction and scope of such projects have not yet been determined, this version reflects a baseline approach focused on ongoing maintenance, scheduled equipment replacement, and continued capital reserve funding.

In addition to the District's regular annual facility maintenance program, East Penn School District has undertaken a series of Guaranteed Energy Savings Act projects to modernize building systems in several elementary schools. Macungie Elementary was completed in 2023, Shoemaker Elementary in 2024, and Wescosville Elementary in 2025. Jefferson Elementary is scheduled for completion in the summer of 2026, and Lincoln Elementary is planned for completion in 2027. These projects include upgrades to HVAC systems, lighting, clock systems, security, and accessibility, supporting the District's long-term strategy of improving critical infrastructure and the learning environment while enhancing energy performance.

As part of the 2026-2027 budget development process, the District reduced the planned transfer to the Capital Reserve Fund to support operating budget balance. The final June 8 update modestly increased this transfer using additional real estate tax revenue identified through updated assessment and collection assumptions. Under current projections, however, contributions remain below the District's 2% annual target through 2030-2031, resulting in cumulative under-funding of approximately \$13 million over the projection period.

This reflects the operating pressure described elsewhere in this plan rather than a change in capital needs. Continued evaluation of capital reserve contributions will be necessary to ensure that current operating decisions do not create disproportionate capital pressure in future years, including potential reliance on external financing.

An important part of long-range planning is monitoring the age and capacity of school buildings. East Penn School District currently operates seven (7) elementary schools, two (2) middle schools and one (1) high school. The following table summarizes the age, capacity, and current enrollment of each district school facility.

<u>Building</u>	<u>Original Construction Date</u>	<u>Renovations or Additions</u>	<u>Grades Housed</u>	<u>Student Capacity</u>	<u>Student Enrollment</u>
ELEMENTARY SCHOOLS:					
Alburtis Elementary School	2004		K-5	653	359
Jefferson Elementary School	1999		K-5	307	270
Lincoln Elementary School	1928	1960, 1994	K-5	629	347
Macungie Elementary School	1989		K-5	518	518
Shoemaker Elementary School	1970	2005	K-5	734	511
Wescosville Elementary School	1966	1997	K-5	662	482
Willow Lane Elementary School	2009		K-5	770	593
MIDDLE SCHOOLS:					
Lower Macungie Middle School	1999		6-8	1,060	1,043
Howard A. Eyer Middle School	1973	2007	6-8	1,028	762
HIGH SCHOOL:					
Emmaus High School	1954	1958, 1964, 1999, 2004	9-12	2,770	2,648
DISTRICT TOTAL:				9,131	7,533

Notes:

Student capacity is based on the East Penn School District Facilities Plan presented October 23, 2023.

Student enrollment is the October 1, 2025 enrollment reported to the Pennsylvania Department of Education (PDE).

A portion of the Emmaus High School student population attends Lehigh Career & Technical Institute (LCTI).

East Penn School District
Long Range Fiscal and Capital Plan

	A	B	C	D	E	F	G	H
1	Capital Projects Plan 2025-26 through 2029-30							
2								
3	Building	Proposed Project	2025-26	25-26 Actual	2026-27	2027-28	2028-29	2029-30
4	Alburtis, Jefferson, Lincoln,	Electronic Door Locks	750,063	826,267				
5	Shoemaker, and Willow Lane							
6	Lincoln, Macungie, Willow Lane,	Intrusion System Upgrades	81,650	62,771				
7	Alburtis, and Maintenance Building							
8	High School	Main Gym Roof Replacement/Restore	440,072	347,095				
9	Wescosville	Guaranteed Energy Savings Act (GESA) project: HVAC, Lighting, Clock Upgrades	6,683,207	6,683,207				
10	LMMS	Library Rooftop Unit RTU-C4		184,000				
11	High School	Planetarium HVAC Replacement		104,385				
12	High School	Natatorium UV System		47,266				
13	Jefferson	GESA HVAC, Lighting, Clock Upgrades			4,515,996			
14	Administration	HVAC Board Room and Data Closet			126,800			
15	Administration	HVAC VAV #42, #66, and #60			61,500			
16	High School	HVAC Library and Library Data Closet, Science Rooms 2nd floor			468,850			
17	Lincoln	Guaranteed Energy Savings Act (GESA) project:						
18		HVAC, Lighting, Clock, Security, Accessibility Upgrades				7,049,200		
19	High School	Pavement Resurfacing Lots J & K					211,873	
20	LMMS	Administration Rooftop Unit RTU-C1					204,000	
21	High School	Masonry / Building Envelope Library and Sports Center					180,000	
22	High School	Classroom Univent Replacement Phase One and Two (C,G and L Wings 76 Classrooms)					6,280,000	
23	High School	Air Handling Units HRUF2 & HRUH1 Replacements (Science Rooms)					965,328	
24	High School	Roof Restore Area A7 (Hive Area)					243,000	
25	High School	Air Handling Unit RTUJ1 Replacement						341,083
26	High School	Roof Restore Areas (1996) 2, a2, a3, a4, a5, a6, e2 (Auditorium Areas)						637,000
27	High School	Classroom Univent Replacement Phase Three (K Wing 38 Classrooms)						3,040,000
28	High School	Classroom Univent Replacement Phase Four (F, H and J Wing 25 Classrooms)						2,000,000
29	Eyer	Replace Air Handler Units RTUs 4,12,19						1,557,404
30	LMMS	Roof Restore Area (1999) C1,D, E						570,000
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52	<u>Assumptions:</u>							
53	Future year increases are based upon current construction index inflation rates.							
54								
55	Year Totals		\$7,954,992	\$8,254,991	\$5,173,146	\$7,049,200	\$8,084,201	\$8,145,487

East Penn School District
Long Range Fiscal and Capital Plan

	A	B	C	D	E	F	G	H
1	Capital Projects Plan 2030-31 through 2035-36							
2								
3	Building	Proposed Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
4	Eyer	Replace Air Handlers Units RTUs 5,6,10,11,13,14,15 and DDC Controls	3,215,000					
5	LMMS	Roof Restore Areas A, C2,C3	830,000					
6	Eyer	Replace Air Handler Units RTUs 1,2,7,8,9	1,287,104					
7	EPSD Stadium	Replace EPSD Stadium Light Towers & Scoreboard	1,859,375					
8	LMMS	Roof Restore Areas G, O, P	865,000					
9	Eyer	Replace Air Handler Units Main Gym RTUs 16,17,18 Add Air Conditioning		2,392,300				
10	LMMS	Roof Restore Areas H, M		1,514,000				
11	LMMS	Roof Restore Areas I, K, L, N, R		770,000				
12	High School	Chiller Replacement #2		1,946,622				
13	High School	Pavement Resurfacing J Lot East and West		350,000				
14	Memorial Field	Turf Replacement Memorial Field		1,024,100				
15	LMMS	Classroom Univent Replacement Phase One (2nd and 3rd floor classrooms)			4,160,000			
16	LMMS	Classroom Univent Replacement Phase Two (1st floor classrooms and Misc Areas)			2,280,000			
17	High School	Chiller Replacement #1			1,634,622			
18	High School	Boiler Replacements 1&2				2,504,000		
19	LMMS	Chiller #1 & #2 Replacement				1,567,000		
20	LMMS	Pavement Resurfacing				390,000		
21	High School	Clocks and Public Announcement System				1,250,000		
22	Eyer	Restore Roof Areas H, I, K, L				542,000		
23	High School	Roof Restore Areas b1, b8				1,641,000		
24	LMMS	Boiler Replacement					486,720	
25	High School	LED Lighting and Controls					2,432,760	
26	Alburtis and Willow Lane	Replacement of Clock and Public Announcement Systems					506,852	
27	LMMS	Clocks and Public Announcement System					540,000	
28	Eyer	Clocks and Public Announcement System					490,000	
29	Eyer	Roof Restore Areas A, B, C, G, Ga, J, M, N, O					1,400,000	
30	High School	Roof Restore Areas c1-c3,c4, - c8, 2, 3, 5, 8, 9, 10					1,974,000	
31	Wescosville	Roof Restore Areas I, J, L						898,000
32	High School	Roof Restore Areas 2,3,5,8,9,10, and D						791,000
33	LMMS	LED Lighting upgrades						1,412,840
34	Shoemaker	Pavement Resurfacing						990,080
35	Jefferson	Roof Restore Areas A- E, H,G, F						731,000
36	High School	Roof Restore Areas d						81,000
37	Eyer	Roof Restore Areas D, E, F						761,000
38	Macungie	Boiler Replacement						386,131
39	Alburtis	Roof Restore Areas A - F						1,196,000
40	Willow Lane	Pavement Resurfacing						283,163
41	Eyer and LMMS	Auditorium Projectors and Screens						77,598
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52	<u>Assumptions:</u>							
53	Future year increases are based upon current construction index inflation rates.							
54								
55	Year Totals		\$8,056,479	\$7,997,022	\$8,074,622	\$7,894,000	\$7,830,332	\$7,607,812

East Penn School District
Long Range Fiscal and Capital Plan

	A	B	C	D	E	F	G	H
1	Capital Projects Plan 2036-37 through 2038-39							
2								
3	Building	Proposed Project	2036-37	2037-38	2038-39			
4	High School	Roof Restore Areas L1 - L4, K-1	820,000					
5	High School	Roof Restore Area D, J, J6 (Administration and Cafeteria)	1,411,000					
6	High School	Roof Restore Area a7 and K	960,000					
7	LMMS	Domestic Water Softener	109,404					
8	LMMS	Masonry	128,710					
9	Alburtis and Willow Lane	Replacement of Existing Lighting to LED	757,625					
10	Macungie	Interior and ADA Upgrades	1,541,375					
11	Wescosville	Masonry	90,530					
12	High School	Pavement Resurfacing Student Lot and Lots A, B, and C	465,585					
13	Lincoln	Emergency Generator and Transfer Switches	323,323					
14	Wescosville	Roof Restore Areas A - H, K, M, P, Q	1,093,070					
15	Eyer	LED Lighting and Controls		1,554,124				
16	High School	Emergency Generator and Transfer Switches		452,652				
17	High School	Pavement Resurfacing Lots E, G and H		672,512				
18	Willow Lane and Wescosville	Playground Equipment and All Inclusive Design		594,914				
19	Alburtis, Jefferson, Lincoln, Shoemaker,	Playground Equipment and All Inclusive Design		931,170				
20	Macungie	Generator		323,323				
21	High School	Auditorium Lighting		329,789				
22	High School	Replacement of Clock and Public Announcement Systems		1,254,000				
23	Jefferson	Generator		323,323				
24	Shoemaker	Generator		323,323				
25	EPSD Stadium	Maintenance Bldg Roof, Concession Stand, Bleachers, Track Resurface			6,212,500			
26	EPSD Stadium	Turf Replacement			1,024,100			
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52	<u>Assumptions:</u>							
53	Future year increases are based upon current construction index inflation rates.							
54								
55	Year Totals		\$7,700,622	\$6,759,130	\$7,236,600			

Summary of General and Capital Reserve Funds

This section summarizes the General Fund and Capital Reserve Fund and their relationship, as contributions to the Capital Reserve Fund are sourced from the General Fund. It illustrates how these transfers affect both operating fund balance and capital reserves over time.

The alternative to these transfers would require external financing through bonds or loans, resulting in additional interest and borrowing costs. Given the age of several District facilities, proactive capital planning is essential to avoid large, unplanned expenditures and to manage infrastructure renewal in a predictable manner. Significant transfers were made to bolster the Capital Reserve Fund during fiscal years 2018-2019, 2020-2021, 2021-2022, and 2022-2023, setting aside substantial resources for future capital projects and addressing potential cost escalation in planned upgrades.

The District's long-term strategy, when feasible, has been to annually increase contributions to the Capital Reserve Fund as debt service obligations decline, converting prior debt repayment dollars into capital reinvestment. This approach was temporarily adjusted in 2020-2021 due to the pandemic and has been adjusted again in 2026-2027 to support operating budget balance. The June 8 final update modestly increases the 2026-2027 capital reserve contribution using additional real estate tax revenue; however, projected contributions remain below the District's annual capital reserve contribution target.

The schedules that follow illustrate the consequence: Capital Reserve Fund balance remains roughly stable at \$9 million to \$11 million through 2030-2031, while the Capital Projects Plan calls for approximately \$8 million in annual capital expenditures during the same period. Without changes to operating expenditures, revenues, capital project timing, or capital reserve contributions, this trajectory will eventually require difficult decisions about deferring projects, increasing General Fund transfers, or pursuing external financing.

In prior years, the District initiated a millage phase-in plan associated with the K-8 Realignment concept. As the direction and scope of facilities projects remain under review, this version of the Long Range Fiscal and Capital Plan does not incorporate new project-specific financing assumptions. Therefore, the projections should be understood as a baseline capital funding model rather than a final financing plan for any future large-scale facilities project.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I
1	Summary of General Fund and Capital Funds - Historical								
2									
3			2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
4			Actual	Actual	Actual	Actual	Actual	Budget	Revised
5	General Fund	Beginning Fund Balance	\$ 17,719,387	\$ 17,210,218	\$ 23,546,327	\$ 25,845,904	\$ 26,278,837	\$ 26,081,685	\$ 27,251,624
6		Revenue	154,044,406	170,427,679	172,731,885	178,235,461	188,817,238	195,065,159	194,942,981
7		Revenue and Fund Balance	171,763,793	187,637,897	196,278,212	204,081,365	215,096,075	221,146,844	222,194,605
8		Expenditures (Excluding Transfers)	143,416,723	155,891,570	165,574,352	173,338,328	185,549,350	198,518,359	187,832,981
9		Transfer to Capital Reserve Fund	11,240,000	8,200,000	4,857,957	4,464,200	2,295,100	7,580,000	7,397,000
10		Transfer to Technology Stabilization Fund	-	-	-	-	-	-	872,000
11		Budgetary Reserve	-	-	-	-	-	(9,814,200)	-
12		Anticipated Expenditures	154,656,723	164,091,570	170,432,309	177,802,528	187,844,450	196,284,159	196,101,981
13		Prior Period Adjustment	103,148	-	-	-	-	-	-
14		Ending Fund Balance	\$ 17,210,218	\$ 23,546,327	\$ 25,845,903	\$ 26,278,837	\$ 27,251,624	\$ 24,862,685	\$ 26,092,624
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19	Capital Reserve Fund	Beginning Fund Balance	\$ 3,722,480	\$ 13,070,664	\$ 18,768,286	\$ 18,724,596	\$ 17,003,479	\$ 11,107,483	\$ 9,936,869
20		Revenue							
21		GF Transfer	11,100,000	8,060,000	2,756,000	4,324,200	2,155,100	7,440,000	7,257,000
22		GF Transfer - LVHN Trainer Savings	40,000	40,000	40,000	40,000	40,000	40,000	40,000
23		GF Transfer - LVHN Contribution (until 2027-28)	100,000	100,000	100,000	100,000	100,000	100,000	100,000
24		GF Transfer - Sale of Property	-	-	154,500	-	-	-	-
25		GF Transfer - Other	-	-	1,807,457	-	-	-	-
26		Interest (Estimated at 4.00% for future years)	1,505	18,607	628,068	818,690	615,802	444,299	397,475
27		Total Revenue	11,241,505	8,218,607	5,486,025	5,282,890	2,910,902	8,024,299	7,794,475
28		Expense							
29	Annual Capital Projects	1,893,321	2,520,985	5,529,715	7,004,007	9,977,512	7,954,992	8,254,991	
30	Total Expense	1,893,321	2,520,985	5,529,715	7,004,007	9,977,512	7,954,992	8,254,991	
31	Ending Balance	\$ 13,070,664	\$ 18,768,286	\$ 18,724,596	\$ 17,003,479	\$ 9,936,869	\$ 11,176,790	\$ 9,476,353	
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**East Penn School District
Long Range Fiscal and Capital Plan**

1	A	B	H	I	J	K	L	M	N
2	Summary of General Fund and Capital Funds - Projected								
3			2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
4			Budget	Revised	Proposed	Projected	Projected	Projected	Projected
5	General Fund	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 26,092,624	\$ 23,911,901	\$ 20,063,048	\$ 14,193,859
6		Revenue	195,065,159	194,942,981	203,278,650	212,089,784	221,345,118	231,040,034	240,735,795
7		Revenue and Fund Balance	221,146,844	222,194,605	229,371,274	238,182,408	245,257,019	251,103,082	254,929,654
8		Expenditures (Excluding Transfers)	198,518,359	187,832,981	206,917,584	218,459,033	229,928,670	240,679,684	253,628,164
9		Transfer to Capital Reserve Fund	7,580,000	7,397,000	6,524,966	6,525,000	6,525,000	8,075,000	8,075,000
10		Transfer to Technology Stabilization Fund	-	872,000	-	-	-	-	-
11		Budgetary Reserve	(9,814,200)	-	(10,163,900)	(10,713,525)	(11,259,699)	(11,845,461)	(12,462,055)
12		Anticipated Expenditures	196,284,159	196,101,981	203,278,650	214,270,507	225,193,971	236,909,223	249,241,109
13		Prior Period Adjustment	-	-	-	-	-	-	-
14		Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 26,092,624	\$ 23,911,901	\$ 20,063,048	\$ 14,193,859	\$ 5,688,545
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20	Capital Reserve Fund	Beginning Fund Balance	\$ 11,107,483	\$ 9,936,869	\$ 9,476,353	\$ 11,207,227	\$ 11,131,316	\$ 10,017,368	\$ 10,347,575
21		Revenue							
22		GF Transfer	7,440,000	7,257,000	6,384,966	6,385,000	6,385,000	8,075,000	8,075,000
23		GF Transfer - LVHN Trainer Savings	40,000	40,000	40,000	40,000	40,000	-	-
24		GF Transfer - LVHN Contribution (until 2027-28)	100,000	100,000	100,000	100,000	100,000	-	-
25		GF Transfer - Sale of Property	-	-	-	-	-	-	-
26		GF Transfer - Other	-	-	-	-	-	-	-
27		Interest (Estimated at 4.00% for future years)	444,299	397,475	379,054	448,289	445,253	400,695	413,903
28		Total Revenue	8,024,299	7,794,475	6,904,020	6,973,289	6,970,253	8,475,695	\$ 8,488,903
29		Expense							
30	Annual Capital Projects	7,954,992	8,254,991	5,173,146	7,049,200	8,084,201	8,145,487	8,056,479	
31	Total Expense	7,954,992	8,254,991	5,173,146	7,049,200	8,084,201	8,145,487	8,056,479	
32	Ending Balance	\$ 11,176,790	\$ 9,476,353	\$ 11,207,227	\$ 11,131,316	\$ 10,017,368	\$ 10,347,575	\$ 10,779,999	
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Evaluation of Combined Fund Balance and Capital Reserve Contribution Targets

The “Evaluation of Combined Fund Balance Target” section calculates the Total Fund Balance Target as two months’ worth of General Fund expenditures, a guideline recommended by the Government Finance Officers Association for general-purpose governments, including school districts. This target suggests maintaining a minimum fund balance equivalent to two months of operational expenses to support financial stability. By combining the ending balances of the General Fund, Capital Reserve Fund, and Technology Stabilization Fund, the total can be compared to the Total Fund Balance Target, providing insight into whether the District’s reserves are above or below the recommended level.

This comparison serves as a valuable tool for assessing the District’s financial health over time, indicating whether reserves are strengthening or depleting. It is important to understand that a shortfall relative to the Total Fund Balance Target is not inherently negative. Other significant environmental and economic factors must also be considered, and the Total Fund Balance Target should be understood as a benchmark rather than a strict mandate.

The “Evaluation of the Annual Capital Reserve Contribution Target” is intended to guide the annual financial support provided from the General Fund to the Capital Reserve Fund. By setting a target equal to two percent of the property insurance appraisal value of the physical plant, the District uses a strategic benchmark for ongoing capital funding. This methodology recognizes the need to set aside resources over time to address future capital expenditure needs and support the long-term maintenance of District facilities.

Maintaining adequate fund balance helps ensure sufficient cash flow throughout the fiscal year and provides a financial buffer for unexpected costs or economic changes. Fund balance levels are also a factor in the District’s credit rating and directly affect borrowing capacity for future capital projects. The projections allow for comparison of projected balances to these targets, helping to assess whether the District’s financial position is strengthening or weakening over time.

In summary, the projections demonstrate that while the District has achieved a balanced budget for 2026-2027, financial pressures will persist absent continued adjustments. The relationship between constrained revenue growth and rising expenditures will require continued prioritization, disciplined financial management, and alignment of future decisions with available resources.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H
1	Evaluation of Combined Fund Balance and Annual Capital Reserve Contribution Targets - Historical							
2								
3								
4		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2025-26
5	Description	Actual	Actual	Actual	Actual	Actual	Budget	Revised
6								
7	Evaluation of the Combined Fund Balance Target							
8								
9	Total Annual General Fund Expenditures	\$ 154,656,723	\$ 164,091,570	\$ 170,432,309	\$ 177,802,528	\$ 187,844,450	\$ 206,098,359	\$ 196,101,981
10								
11	Two (2) Months of General Fund Expenditures, i.e. "Total Fund Balance Target"	\$ 25,776,120	\$ 27,348,595	\$ 28,405,385	\$ 29,633,755	\$ 31,307,408	\$ 34,349,727	\$ 32,683,664
12								
13								
14	General Fund - Ending Fund Balance	17,210,218	23,546,327	25,845,904	26,278,837	27,251,624	24,862,685	26,092,624
15								
16	Reserve Fund - Capital Reserve - Ending Fund Balance	13,070,664	18,768,286	18,724,596	17,003,479	9,936,869	11,176,790	9,476,353
17	Reserve Fund - Tech Stabilization - Ending Fund Balance*	-	-	-	-	-	-	872,000
18								
19	Total Ending Fund Balance	\$ 30,280,882	\$ 42,314,613	\$ 44,570,500	\$ 43,282,316	\$ 37,188,493	\$ 36,039,475	\$ 36,440,977
20								
21	Total Ending Fund Balance expressed as a number of months of General Fund Expenditures	2.35	3.09	3.14	2.92	2.38	2.10	2.23
22								
23								
24	Amount Above (Below) Fund Balance Target	\$ 4,504,762	\$ 14,966,018	\$ 16,165,115	\$ 13,648,561	\$ 5,881,085	\$ 1,689,749	\$ 3,757,313
25								
26								
27	Evaluation of the Annual Capital Reserve Contribution Target							
28								
29								
30	Property Insurance Physical Plant Appraisal Value	\$ 324,348,948	\$ 333,698,085	\$ 360,074,153	\$ 388,537,965	\$ 407,964,863	\$ 428,363,106	\$ 428,363,103
31								
32	2% of Property Insurance Physical Plant Appraisal Value i.e. "Annual Contribution Target"	6,486,979	6,673,962	7,201,483	7,770,759	8,159,297	8,567,262	8,567,262
33								
34								
35	Annual Contribution to Capital Reserve Fund	11,240,000	8,200,000	2,896,000	4,464,200	2,295,100	7,580,000	7,397,000
36								
37	Excess / (Deficit) of Annual Contribution to Capital Reserve Fund to Annual Contribution Target	\$ 4,753,021	\$ 1,526,038	\$ (4,305,483)	\$ (3,306,559)	\$ (5,864,197)	\$ (987,262)	\$ (1,170,262)
38								
39								
40								
41	* The Technology Stabilization Fund was established during the 2025-26 fiscal year.							
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	G	H	I	J	K	L	M
1	Evaluation of Combined Fund Balance and Annual Capital Reserve Contribution Targets - Projected							
2								
3								
4								
5	Description	2025-26 Budget	2025-26 Revised	2026-27 Proposed	2027-28 Projected	2028-29 Projected	2029-30 Projected	2030-31 Projected
6								
7	Evaluation of Combined Fund Balance Target							
8								
9	Total Annual General Fund Expenditures	\$ 206,098,359	\$ 196,101,981	\$ 213,442,550	\$ 224,984,033	\$ 236,453,670	\$ 248,754,684	\$ 261,703,164
10								
11	Two (2) Months of General Fund Expenditures, i.e. "Total Fund Balance Target"	\$ 34,349,727	\$ 32,683,664	\$ 35,573,758	\$ 37,497,339	\$ 39,408,945	\$ 41,459,114	\$ 43,617,194
12								
13								
14	General Fund - Ending Fund Balance	24,862,685	26,092,624	26,092,624	23,911,901	20,063,048	14,193,859	5,688,545
15								
16	Reserve Fund - Capital Reserve - Ending Fund Balance	11,176,790	9,476,353	11,207,227	11,131,316	10,017,368	10,347,575	10,779,999
17	Reserve Fund - Tech Stabilization - Ending Fund Balance	-	872,000	982,000	1,307,800	1,555,800	944,500	1,394,500
18								
19	Total Ending Fund Balance	\$ 36,039,475	\$ 36,440,977	\$ 38,281,851	\$ 36,351,017	\$ 31,636,215	\$ 25,485,934	\$ 17,863,044
20								
21	Total Ending Fund Balance expressed as a number of months of General Fund Expenditures	2.10	2.23	2.15	1.94	1.61	1.23	0.82
22								
23								
24	Amount Above (Below) Fund Balance Target	\$ 1,689,749	\$ 3,757,313	\$ 2,708,093	\$ (1,146,322)	\$ (7,772,730)	\$ (15,973,180)	\$ (25,754,150)
25								
26								
27	Evaluation of the Annual Capital Reserve Contribution Target							
28								
29								
30	Property Insurance Physical Plant Appraisal Value	\$ 428,363,106	\$ 428,363,103	\$ 449,781,258	\$ 467,616,645	\$ 486,159,266	\$ 505,437,167	\$ 525,479,503
31								
32	2% of Property Insurance Physical Plant Appraisal Value i.e. "Annual Contribution Target"	8,567,262	8,567,262	8,995,625	9,352,333	9,723,185	10,108,743	10,509,590
33								
34								
35	Annual Contribution to Capital Reserve Fund	7,580,000	7,397,000	6,524,966	6,525,000	6,525,000	8,075,000	8,075,000
36								
37	Excess / (Deficit) of Annual Contribution to Capital Reserve Fund to Annual Contribution Target	\$ (987,262)	\$ (1,170,262)	\$ (2,470,659)	\$ (2,827,333)	\$ (3,198,185)	\$ (2,033,743)	\$ (2,434,590)
38								
39								
40								
41	* The Technology Stabilization Fund was established during the 2025-26 fiscal year.							
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Technology Plan

The District has made significant investments in technology equipment and infrastructure, underscoring the critical role technology plays in enhancing educational outcomes and operational efficiency. Ongoing investments are essential to ensure that students and staff have access to modern educational tools and resources. This commitment not only supports the delivery of educational content, but also underpins the infrastructure necessary for effective communication, data management, facilities automation systems, and security.

The Technology Plan provides a forecast of anticipated costs for student and staff devices, educational technology, and network infrastructure. Updated annually by the Director of Technology, the plan evaluates the lifecycle of the District's technology assets, adjusting for equipment age, end-of-life support, and evolving needs. It is a dynamic document, responsive to the changing landscape of technology in education.

The Technology Plan also outlines a funding strategy for substantial infrastructure investments through the Technology Stabilization Fund. When available, General Fund operating surpluses may be transferred to the Technology Stabilization Fund at the end of each fiscal year to help ensure resources are available when major technology infrastructure projects are scheduled. This approach supports long-term financial planning by separating recurring technology operating needs from larger, periodic infrastructure replacement cycles.

East Penn School District
Long Range Fiscal and Capital Plan

A	B	C	D
	Long Range Technology Plan - Page 1		
	<u>Year</u>	<u>Equipment</u>	<u>Cost</u> <u>Description</u>
1			
2			
3	25-26	K-5 iPads	\$ 302,100 Lease payment (2022-2025)
4	25-26	Chromebooks for Grades 6 & 9	485,000 Estimate (one time payment)
5	25-26	Macbook Air lease (Staff)	177,158 Lease Payment (2025-2028)
6		Student/Faculty devices	\$ 964,258
7			
8	25-26	Macbook Lab	\$ 70,000 Tech Ed EHS (31) (including 1 teacher device)
9	25-26	iPad cases	\$ 140,000 Cases for new Elementary 1:1 iPads
10	25-26	Chromebook cases Grades 6 & 9	50,000 Cases for Grades 6 & 9 1:1 Chromebooks
11		Other Educational Technology	\$ 260,000
12			
13	25-26	Wired Infrastructure Refresh	\$ 1,163,800 District-wide Power-over-Ethernet (POE) switching, access switching and power infrastructure replacement
14		Network Infrastructure	\$ 1,163,800
15			
16			
17			
18			
19	26-27	K-5 iPads	\$ 308,850 Estimate Lease Payment (2026-2029) start of new lease
20	26-27	Chromebooks for Grades 6 & 9	500,000 Estimate (one time payment)
21	26-27	Macbook Air lease (Staff)	177,158 Lease Payment (2025-2028)
22		Student/Faculty devices	\$ 986,008
23			
24	26-27	iPad keyboards	\$ 112,000 Keyboards for grades 3-5
25	26-27	Computer Science Labs	\$ 55,000 2 Labs EHS (64)
26	26-27	Music Department iPads	\$ 22,000 iPads and cases LMMS (60)
27	26-27	Chromebook cases Grades 6 & 9	\$ 55,000 Cases for Grades 6 & 9 1:1 Chromebooks
28	26-27	Windows Devices	\$ 78,000 Refresh for Windows users due to age of devices and safety/security
29	26-27	Docking Stations	\$ 25,000 Refresh for Windows users
30	26-27	Microsoft Office Licensing	10,000 Perpetual Microsoft Office Licensing for Windows Devices
31		Other Educational Technology	\$ 357,000
32			
33	26-27	Server Infrastructure Refresh	\$ 300,000 Replace District server infrastructure and software licensing
34		Network Infrastructure	\$ 300,000
35			
36			
37	27-28	K-5 iPads	308,850 Estimate Lease Payment (2026-2029)
38	27-28	Chromebooks for Grades 6 & 9	515,000 Estimate (one time payment)
39	27-28	Macbook Air lease (Staff)	177,158 Lease Payment (2025-2028)
40		Student/Faculty devices	1,001,008
41			
42	27-28	EHS PLTW Labs (2)	140,000 Upgrade 2 of the labs to meet PLTW requirements (including 4 teacher devices)
43	27-28	EHS Business Labs (3)	105,000 Upgrade 3 labs to meet software/security upgrades
44	27-28	Stinger Newspaper Lab Refresh (EH)	18,000 8 iMacs
45	27-28	MS Tech Ed Labs (Eyer)	62,000 2 labs
46	27-28	Tech Ed Production Lab	14,000 Update with 6 iMacs
47	27-28	Chromebook cases Grades 6 & 9	53,000 Cases for Grades 6 & 9 1:1 Chromebooks
48		Other Educational Technology	392,000
49			
50	Note: These projects are funded by the General Fund.		

East Penn School District
Long Range Fiscal and Capital Plan

1	A	B	C	D
	Long Range Technology Plan - Page 2			
	<u>Year</u>	<u>Equipment</u>	<u>Cost</u>	<u>Description</u>
3	27-28	Core Switch Refresh	\$ 47,100	Replace core switch
4	27-28	Backup Server Refresh	47,100	Replace backup server
5		Network Infrastructure	\$ 94,200	
6	28-29	K-5 iPads	\$ 308,850	Estimate Lease Payment (2026-2029)
7	28-29	Chromebooks for Grades 6 & 9	530,450	Estimate (one time payment)
8	28-29	Macbook Air lease (Staff)	182,472	Estimate Lease Payment (2028-2031) start of new lease
9		Student/Faculty devices	\$ 1,021,772	
10	28-29	Macbook Labs	\$ 144,200	Tech Ed EHS (62) (including 2 teacher devices)
11	28-29	EHS & MS Tech Ed Labs	\$ 56,650	Windows devices refresh (61)
12	28-29	Chromebook cases Grades 6 & 9	\$ 54,500	Cases for Grades 6 & 9 1:1 Chromebooks
13	28-29	K-12 Libraries	\$ 56,650	40 Desktops: Circulation, student circulation (secondary), AA desktop
14	28-29	Chromebooks (replacing 2023)	\$ 4,120	School Board Chromebooks
15	28-29	EHS Art Department	36,050	iPads, Cases, Apple Pencils (30), MacBooks (5)
16		Other Educational Technology	\$ 352,170	
17	28-29	Firewall Refresh	\$ 182,000	Network edge device performing district-wide security services.
18		Network Infrastructure	\$ 182,000	
19	29-30	K-5 iPads	\$ 308,850	Estimate Lease payment (2026-2029)
20	29-30	Chromebooks for Grades 6 & 9	546,364	Estimate (one time payment)
21	29-30	Macbook Air lease (Staff)	182,472	Estimate Lease Payment (2028-2031)
22		Student/Faculty devices	\$ 1,235,400	
23	29-30	MS Art	\$ 36,050	iPads, Apple Pencils (60)
24	29-30	EHS TV Studio iMacs	7,000	4 iMacs
25	29-30	Microsoft Office Licensing	47,000	Perpetual Microsoft Office Licensing for MacBook Airs
26	29-30	Visitor Badge System Windows Devi	55,000	Replacement of Windows Kiosk Devices (11)
27	29-30	iPad cases	144,200	Cases for new Elementary 1:1 iPads
28	29-30	Chromebook cases Grades 6 & 9	56,000	Cases for Grades 6 & 9 1:1 Chromebooks
29		Other Educational Technology	\$ 345,250	
30	29-30	Wireless Infrastructure Refresh	\$ 1,051,300	District-wide wireless network infrastructure replacement, Wireless controllers, access points, install, and licensing
31		Network Infrastructure	\$ 1,051,300	
32				
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50	<i>Note: These projects are funded by the General Fund.</i>			

East Penn School District
Long Range Fiscal and Capital Plan

1	A	B	C	D
	Long Range Technology Plan - Page 3			
	<u>Year</u>	<u>Equipment</u>	<u>Cost</u>	<u>Description</u>
3	30-31	K-5 iPads	318,116	Estimate Lease Payment (2030-2033) start of new lease
4	30-31	Chromebooks for Grades 6 & 9	562,755	Estimate (one time payment)
5	30-31	Macbook Air lease (Staff)	182,472	Estimate Lease Payment (2028-2031)
6		Student/Faculty devices	\$ 1,063,343	
7	30-31	Macbook Lab	\$ 72,000	Tech Ed EHS (31) (including 1 teacher device)
8	30-31	Chromebook cases Grades 6 & 9	57,500	Cases for Grades 6 & 9 1:1 Chromebooks
9		Other Educational Technology	\$ 129,500	
10	30-31	No Projects	-	
11		Network Infrastructure	\$ -	
12	31-32	K-5 iPads	318,116	Estimate Lease Payment (2030-2033)
13	31-32	Chromebooks for Grades 6 & 9	\$ 579,638	Estimate (one time payment)
14	31-32	Macbook Air lease (Staff)	182,472	Estimate Lease Payment (2028-2031)
15		Student/Faculty devices	\$ 1,080,226	
16	31-32	Computer Science Labs	\$ 56,650	2 Labs EHS (64)
17	31-32	Chromebook cases Grades 6 & 9	59,000	Cases for Grades 6 & 9 1:1 Chromebooks
18		Other Educational Technology	\$ 115,650	
19	31-32	Server Infrastructure Refresh	310,000	Replace District server infrastructure and software licensing
20		Network Infrastructure	\$ 310,000	
21	32-33	K-5 iPads	\$ 318,116	Estimate Lease Payment (2030-2033)
22	32-33	Chromebooks for Grades 6 & 9	597,027	Estimate (one time payment)
23	32-33	Macbook Air lease (Staff)	187,946	Estimate Lease Payment (2032-2036) start of new lease
24		Student/Faculty devices	\$ 1,103,089	
25	32-33	EHS PLTW Labs (2)	140,000	Upgrade 2 of the labs to meet PLTW requirements (including 4 teacher devices)
26	32-33	EHS Business Labs (3)	\$ 108,150	Upgrade 3 labs to meet software/security upgrades
27	32-33	Stinger Newspaper Lab (EHS)	18,540	Refresh 8 iMacs
28	32-33	MS Tech Ed Labs (Eyer)	\$ 63,860	2 labs
29	32-33	Tech Ed Production Lab	14,420	Update with 6 iMacs
30	32-33	Chromebook cases Grades 6 & 9	60,500	Cases for Grades 6 & 9 1:1 Chromebooks
31		Other Educational Technology	\$ 405,470	
32	32-33	Wired Infrastructure Refresh	1,463,300	District-wide Power-over-Ethernet (POE) switching, access switching and power infrastructure replacement
33		Network Infrastructure	\$ 1,463,300	
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50	<i>Note: These projects are funded by the General Fund.</i>			

**East Penn School District
Long Range Fiscal and Capital Plan**

1	A	B	C	D	E	F	G	H	I	J	K
2	Technology Stabilization Fund 2025-26 through 2034-35										
3	Proposed Project	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4	Wired Infrastructure Refresh (<i>Funded by the General Fund</i>)	1,163,800									
5											
6	Server Infrastructure Refresh		300,000								
7											
8	Core Switch and Backup Server Refresh			94,200							
9											
10	Firewall Refresh				182,000						
11											
12	Wireless Infrastructure Refresh					1,051,300					
13											
14	No Projects						-				
15											
16	Server Infrastructure Refresh							310,000			
17											
18	Wired Infrastructure and Backup Server Refresh								1,463,300		
19											
20	Firewall Refresh									209,306	
21											
22	Projects have not been identified										
23											
24		\$ 1,163,800	\$ 300,000	\$ 94,200	\$ 182,000	\$ 1,051,300	\$ -	\$ 310,000	\$ 1,463,300	\$ 209,306	\$ -
25											
26											
27											
28											
29	Technology Stabilization Fund Budget:	<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>	<u>2028-29</u>	<u>2029-30</u>	<u>2030-31</u>	<u>2031-32</u>	<u>2032-33</u>	<u>2033-34</u>	<u>2034-35</u>
30											
31	Beginning Fund Balance	\$ -	\$ 872,000	\$ 982,000	\$ 1,307,800	\$ 1,555,800	\$ 944,500	\$ 1,394,500	\$ 1,544,500	\$ 551,200	\$ 821,894
32											
33	Revenue: Transfers from General Fund	872,000	410,000	420,000	430,000	440,000	450,000	460,000	470,000	480,000	490,000
34											
35	Expense: Technology Infrastructure Projects	-	300,000	94,200	182,000	1,051,300	-	310,000	1,463,300	209,306	-
36											
37											
38	Ending Fund Balance	\$ 872,000	\$ 982,000	\$ 1,307,800	\$ 1,555,800	\$ 944,500	\$ 1,394,500	\$ 1,544,500	\$ 551,200	\$ 821,894	\$ 1,311,894
39											
40											
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Scenario Analysis of Various Tax Rate Increases

This section shows how different real estate tax rate decisions could affect the District's long-term financial outlook. These scenarios assume no changes to spending levels and are meant to illustrate how tax decisions influence future reserve levels.

These scenarios were developed to illustrate the long-term impact of alternative tax-rate assumptions considered during the budget development process and are retained for informational purposes. They do not represent the final 2026-2027 budget, which includes a 3.9% real estate tax increase.

Scenario 1: A 0% real estate tax rate increase for 2026-27.

Scenario 2: A 1.3% real estate tax rate increase for 2026-27.

Scenario 3: A 2.6% real estate tax rate increase for 2026-27.

Each scenario is further dissected into three iterations, labeled "a" through "c", creating a total of nine distinct outcomes:

Iteration "a" assesses the implications of maintaining a 0% real estate tax rate increase in all subsequent years.

Iteration "b" calculates the average tax rate increase percentage needed in subsequent years to achieve a 5% fund balance by the 2030-31 fiscal year.

Iteration "c" evaluates the effects of applying the projected Act 1 Index in future years.

In some scenarios, the projections show declining reserve levels over time. These results reflect the mechanical outcome of current assumptions and do not represent a recommended course of action. The purpose of showing these projections is to help the Board understand the long-term impact of different tax and spending decisions.

To understand the impact of each scenario, the reader should focus on the "Act 1 Index Utilized" and "Ending Fund Balance" rows within the detailed calculations. These metrics show how each combination of assumptions affects financial stability and the District's ability to maintain adequate fund balance over time.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	G	H	I	J	K	L	M	N	
1	Scenario Analysis of Various Tax Rate Increases									
2										
3	Scenario 1a	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance	
4		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31	
5										
6	Act 1 Index Utilized (Real Estate Tax Rate Increase)			0.00%	0.00%	0.00%	0.00%	0.00%		
7										
8	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 21,168,708	\$ 9,765,033	\$ (7,976,064)	\$ (32,661,696)		
9	Total Revenues	195,065,159	194,942,981	198,354,734	202,866,832	207,452,874	212,223,591	217,030,144		
10	Revenues + Fund Balance	221,146,844	222,194,605	224,447,358	224,035,540	217,217,907	204,247,527	184,368,448		
11	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)		
12	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055		
13										
14	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 21,168,708	\$ 9,765,033	\$ (7,976,064)	\$ (32,661,696)	\$ (64,872,661)		
15										
16	<i>Scenario 1a demonstrates the impact of a 0% tax increase for 2026-27 and a 0% tax increase in subsequent years.</i>									
17										
18										
19	Scenario 1b	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31		Ending Fund Balance
20		Budget	Revised	Proposed	Projected	Projected	Projected	Projected		2026-27 through 2030-31
21										
22	Act 1 Index Utilized (Real Estate Tax Rate Increase)			0.00%	5.59%	5.59%	5.59%	5.59%		
23										
24	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 21,168,708	\$ 16,899,406	\$ 13,988,524	\$ 12,429,182		
25	Total Revenues	195,065,159	194,942,981	198,354,734	210,001,205	222,283,089	235,349,881	249,094,675		
26	Revenues + Fund Balance	221,146,844	222,194,605	224,447,358	231,169,913	239,182,495	249,338,405	261,523,857		
27	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)		
28	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055		
29										
30	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 21,168,708	\$ 16,899,406	\$ 13,988,524	\$ 12,429,182	\$ 12,282,748		
31										
32	<i>Scenario 1b demonstrates the impact of a 0% tax increase for 2026-27 and a 5.59% tax increase in subsequent years (to achieve a 5% fund balance in 2030-31).</i>									
33										
34										
35	Scenario 1c	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance	
36		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31	
37										
38	Act 1 Index Utilized (Real Estate Tax Rate Increase)			0.00%	3.20%	3.30%	3.30%	3.10%		
39										
40	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 21,168,708	\$ 13,849,834	\$ 4,634,397	\$ (6,839,627)		
41	Total Revenues	195,065,159	194,942,981	198,354,734	206,951,633	215,978,534	225,435,199	234,892,916		
42	Revenues + Fund Balance	221,146,844	222,194,605	224,447,358	228,120,341	229,828,368	230,069,596	228,053,289		
43	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)		
44	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055		
45										
46	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 21,168,708	\$ 13,849,834	\$ 4,634,397	\$ (6,839,627)	\$ (21,187,820)		
47										
48	<i>Scenario 1c demonstrates the impact of a 0% tax increase for 2026-27 and the maximum anticipated increase under Act 1 in subsequent years.</i>									
49										
50										

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	G	H	I	J	K	L	M	N
51	Scenario Analysis of Various Tax Rate Increases								
52									
53	Scenario 2a	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance
54		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31
55									
56	Act 1 Index Utilized (Real Estate Tax Rate Increase)			1.30%	0.00%	0.00%	0.00%	0.00%	
57									
58	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 22,810,013	\$ 13,065,861	\$ (2,997,291)	\$ (25,986,353)	
59	Total Revenues	195,065,159	194,942,981	199,996,039	204,526,355	209,130,819	213,920,161	218,745,545	
60	Revenues + Fund Balance	221,146,844	222,194,605	226,088,663	227,336,368	222,196,680	210,922,870	192,759,192	
61	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)	
62	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055	
63									
64	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 22,810,013	\$ 13,065,861	\$ (2,997,291)	\$ (25,986,353)	\$ (56,481,917)	
65									
66	<i>Scenario 2a demonstrates the impact of a 1.3% tax increase for 2026-27 and a 0% tax increase in subsequent years.</i>								
67									
68									
69	Scenario 2b	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance
70		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31
71									
72	Act 1 Index Utilized (Real Estate Tax Rate Increase)			1.30%	4.95%	4.95%	4.95%	4.95%	
73									
74	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 22,810,013	\$ 19,470,722	\$ 16,680,410	\$ 14,324,476	
75	Total Revenues	195,065,159	194,942,981	199,996,039	210,931,216	222,403,659	234,553,289	247,261,450	
76	Revenues + Fund Balance	221,146,844	222,194,605	226,088,663	233,741,229	241,874,381	251,233,699	261,585,926	
77	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)	
78	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055	
79									
80	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 22,810,013	\$ 19,470,722	\$ 16,680,410	\$ 14,324,476	\$ 12,344,817	
81									
82	<i>Scenario 2b demonstrates the impact of a 1.3% tax increase for 2026-27 and a 4.95% tax increase in subsequent years (to achieve a 5% fund balance in 2030-31).</i>								
83									
84									
85	Scenario 2c	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance
86		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31
87									
88	Act 1 Index Utilized (Real Estate Tax Rate Increase)			1.30%	3.20%	3.30%	3.30%	3.10%	
89									
90	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 22,810,013	\$ 17,203,856	\$ 9,777,477	\$ 172,130	
91	Total Revenues	195,065,159	194,942,981	199,996,039	208,664,350	217,767,592	227,303,876	236,840,945	
92	Revenues + Fund Balance	221,146,844	222,194,605	226,088,663	231,474,363	234,971,448	237,081,353	237,013,075	
93	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)	
94	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055	
95									
96	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 22,810,013	\$ 17,203,856	\$ 9,777,477	\$ 172,130	\$ (12,228,034)	
97									
98	<i>Scenario 2c demonstrates the impact of a 1.3% tax increase for 2026-27 and the maximum anticipated increase under Act 1 in subsequent years.</i>								
99									
100									

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	G	H	I	J	K	L	M	N
101	Scenario Analysis of Various Tax Rate Increases								
102									
103	Scenario 3a	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance
104		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31
105									
106	Act 1 Index Utilized (Real Estate Tax Rate Increase)			2.60%	0.00%	0.00%	0.00%	0.00%	
107									
108	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 24,451,318	\$ 16,366,690	\$ 1,981,482	\$ (19,311,011)	
109	Total Revenues	195,065,159	194,942,981	201,637,344	206,185,879	210,808,763	215,616,730	220,460,947	
110	Revenues + Fund Balance	221,146,844	222,194,605	227,729,968	230,637,197	227,175,453	217,598,212	201,149,936	
111	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)	
112	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055	
113									
114	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 24,451,318	\$ 16,366,690	\$ 1,981,482	\$ (19,311,011)	\$ (48,091,173)	
115									
116	<i>Scenario 3a demonstrates the impact of a 2.6% tax increase for 2026-27 and a 0% tax increase in subsequent years.</i>								
117									
118									
119	Scenario 3b	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance
120		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31
121									
122	Act 1 Index Utilized (Real Estate Tax Rate Increase)			2.60%	4.32%	4.32%	4.32%	4.32%	
123									
124	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 24,451,318	\$ 22,030,932	\$ 19,347,597	\$ 16,189,094	
125	Total Revenues	195,065,159	194,942,981	201,637,344	211,850,121	222,510,636	233,750,720	245,443,933	
126	Revenues + Fund Balance	221,146,844	222,194,605	227,729,968	236,301,439	244,541,568	253,098,317	261,633,027	
127	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)	
128	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055	
129									
130	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 24,451,318	\$ 22,030,932	\$ 19,347,597	\$ 16,189,094	\$ 12,391,918	
131									
132	<i>Scenario 3b demonstrates the impact of a 2.6% tax increase for 2026-27 and a 4.32% tax increase in subsequent years (to achieve a 5% fund balance in 2030-31).</i>								
133									
134									
135	Scenario 3c	2025-26	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Ending Fund Balance
136		Budget	Revised	Proposed	Projected	Projected	Projected	Projected	2026-27 through 2030-31
137									
138	Act 1 Index Utilized (Real Estate Tax Rate Increase)			2.60%	3.20%	3.30%	3.30%	3.10%	
139									
140	Beginning Fund Balance	\$ 26,081,685	\$ 27,251,624	\$ 26,092,624	\$ 24,451,318	\$ 20,557,878	\$ 14,920,558	\$ 7,183,887	
141	Total Revenues	195,065,159	194,942,981	201,637,344	210,377,067	219,556,651	229,172,552	238,788,974	
142	Revenues + Fund Balance	221,146,844	222,194,605	227,729,968	234,828,385	240,114,529	244,093,110	245,972,861	
143	Total Expenditures	(206,098,359)	(196,101,981)	(213,442,550)	(224,984,033)	(236,453,670)	(248,754,684)	(261,703,164)	
144	Less: Budgetary Reserve	9,814,200	-	10,163,900	10,713,525	11,259,699	11,845,461	12,462,055	
145									
146	Ending Fund Balance	\$ 24,862,685	\$ 26,092,624	\$ 24,451,318	\$ 20,557,878	\$ 14,920,558	\$ 7,183,887	\$ (3,268,248)	
147									
148	<i>Scenario 3c demonstrates the impact of a 2.6% tax increase for 2026-27 and the maximum anticipated increase under Act 1 in subsequent years.</i>								
149									
150									

Supplemental Information

The following supplemental tables are included to provide additional financial data:

- Real Estate Tax Impact of Various Percentage Tax Increases and Assessed Values for 2026-27 Budget

This spreadsheet shows the tax impact at millage increases ranging from 2.00% to 3.90% and at real estate assessed values from \$100,000 to \$660,000 including the average residential assessment of \$216,367.

- Real Estate Tax Impact of Long-Range Fiscal and Capital Plan

This spreadsheet shows the real estate tax impact of the long-range plan at millage increases (see the annual rates on the Fund Balance and Millage Impact Calculations sheet) on homes assessed at values ranging from \$100,000 to \$660,000 for each of the years in the plan.

- Current and Proposed Budget Analysis

This spreadsheet compares the 2025-26 budget and estimates with the proposed 2026-27 budget.

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	Real Estate Tax Impact of Various Percentage Tax Increases and Assessed Values for 2026-27 Budget												
2													
3				Assessed Value									
4	% Increase	Mills	100,000	120,000	140,000	160,000	180,000	200,000	216,367	220,000	240,000	260,000	
5													
6	Current Tax Bill	21.8400	\$ 2,184.00	\$ 2,620.80	\$ 3,057.60	\$ 3,494.40	\$ 3,931.20	\$ 4,368.00	\$ 4,725.46	\$ 4,804.80	\$ 5,241.60	\$ 5,678.40	
7	2026-27 Tax Bill	3.90%	\$ 2,269.17	\$ 2,723.00	\$ 3,176.84	\$ 3,630.67	\$ 4,084.51	\$ 4,538.34	\$ 4,909.74	\$ 4,992.17	\$ 5,446.01	\$ 5,899.84	
8	Increase		\$ 85	\$ 102	\$ 119	\$ 136	\$ 153	\$ 170	\$ 184.28	\$ 187	\$ 204	\$ 221	
9													
10	Current Tax Bill	21.8400	\$ 2,184.00	\$ 2,620.80	\$ 3,057.60	\$ 3,494.40	\$ 3,931.20	\$ 4,368.00	\$ 4,725.46	\$ 4,804.80	\$ 5,241.60	\$ 5,678.40	
11	2026-27 Tax Bill	3.00%	\$ 2,249.52	\$ 2,699.42	\$ 3,149.33	\$ 3,599.23	\$ 4,049.14	\$ 4,499.04	\$ 4,867.22	\$ 4,948.94	\$ 5,398.85	\$ 5,848.75	
12	Increase		\$ 66	\$ 79	\$ 92	\$ 105	\$ 118	\$ 131	\$ 141.76	\$ 144	\$ 157	\$ 170	
13													
14	Current Tax Bill	21.8400	\$ 2,184.00	\$ 2,620.80	\$ 3,057.60	\$ 3,494.40	\$ 3,931.20	\$ 4,368.00	\$ 4,725.46	\$ 4,804.80	\$ 5,241.60	\$ 5,678.40	
15	2026-27 Tax Bill	2.00%	\$ 2,227.68	\$ 2,673.22	\$ 3,118.75	\$ 3,564.29	\$ 4,009.82	\$ 4,455.36	\$ 4,819.96	\$ 4,900.90	\$ 5,346.43	\$ 5,791.97	
16	Increase		\$ 44	\$ 52	\$ 61	\$ 70	\$ 79	\$ 87	\$ 94.51	\$ 96	\$ 105	\$ 114	
17													
18	Note: Based on the Lehigh County Property Classification Totals Report Dated 01/27/2026, the average assessed value of a residential property is 216,367.												
19	At a 3.9% real estate tax increase, the average homeowner's tax bill would increase by approximately \$184.												
20													
21				Assessed Value									
22	% Increase	Mills	280,000	300,000	320,000	340,000	360,000	380,000	400,000	420,000	440,000	460,000	
23													
24	Current Tax Bill	21.8400	\$ 6,115.20	\$ 6,552.00	\$ 6,988.80	\$ 7,425.60	\$ 7,862.40	\$ 8,299.20	\$ 8,736.00	\$ 9,172.80	\$ 9,609.60	\$ 10,046.40	
25	2026-27 Tax Bill	3.90%	\$ 6,353.68	\$ 6,807.51	\$ 7,261.34	\$ 7,715.18	\$ 8,169.01	\$ 8,622.85	\$ 9,076.68	\$ 9,530.51	\$ 9,984.35	\$ 10,438.18	
26	Increase		\$ 238	\$ 256	\$ 273	\$ 290	\$ 307	\$ 324	\$ 341	\$ 358	\$ 375	\$ 392	
27													
28	Current Tax Bill	21.8400	\$ 6,115.20	\$ 6,552.00	\$ 6,988.80	\$ 7,425.60	\$ 7,862.40	\$ 8,299.20	\$ 8,736.00	\$ 9,172.80	\$ 9,609.60	\$ 10,046.40	
29	2026-27 Tax Bill	3.00%	\$ 6,298.66	\$ 6,748.56	\$ 7,198.46	\$ 7,648.37	\$ 8,098.27	\$ 8,548.18	\$ 8,998.08	\$ 9,447.98	\$ 9,897.89	\$ 10,347.79	
30	Increase		\$ 183	\$ 197	\$ 210	\$ 223	\$ 236	\$ 249	\$ 262	\$ 275	\$ 288	\$ 301	
31													
32	Current Tax Bill	21.8400	\$ 6,115.20	\$ 6,552.00	\$ 6,988.80	\$ 7,425.60	\$ 7,862.40	\$ 8,299.20	\$ 8,736.00	\$ 9,172.80	\$ 9,609.60	\$ 10,046.40	
33	2026-27 Tax Bill	2.00%	\$ 6,237.50	\$ 6,683.04	\$ 7,128.58	\$ 7,574.11	\$ 8,019.65	\$ 8,465.18	\$ 8,910.72	\$ 9,356.26	\$ 9,801.79	\$ 10,247.33	
34	Increase		\$ 122	\$ 131	\$ 140	\$ 149	\$ 157	\$ 166	\$ 175	\$ 183	\$ 192	\$ 201	
35													
36													
37				Assessed Value									
38	% Increase	Mills	480,000	500,000	520,000	540,000	560,000	580,000	600,000	620,000	640,000	660,000	
39													
40	Current Tax Bill	21.8400	\$ 10,483.20	\$ 10,920.00	\$ 11,356.80	\$ 11,793.60	\$ 12,230.40	\$ 12,667.20	\$ 13,104.00	\$ 13,540.80	\$ 13,977.60	\$ 14,414.40	
41	2026-27 Tax Bill	3.90%	\$ 10,892.02	\$ 11,345.85	\$ 11,799.68	\$ 12,253.52	\$ 12,707.35	\$ 13,161.19	\$ 13,615.02	\$ 14,068.85	\$ 14,522.69	\$ 14,976.52	
42	Increase		\$ 409	\$ 426	\$ 443	\$ 460	\$ 477	\$ 494	\$ 511	\$ 528	\$ 545	\$ 562	
43													
44	Current Tax Bill	21.8400	\$ 10,483.20	\$ 10,920.00	\$ 11,356.80	\$ 11,793.60	\$ 12,230.40	\$ 12,667.20	\$ 13,104.00	\$ 13,540.80	\$ 13,977.60	\$ 14,414.40	
45	2026-27 Tax Bill	3.00%	\$ 10,797.70	\$ 11,247.60	\$ 11,697.50	\$ 12,147.41	\$ 12,597.31	\$ 13,047.22	\$ 13,497.12	\$ 13,947.02	\$ 14,396.93	\$ 14,846.83	
46	Increase		\$ 314	\$ 328	\$ 341	\$ 354	\$ 367	\$ 380	\$ 393	\$ 406	\$ 419	\$ 432	
47													
48	Current Tax Bill	21.8400	\$ 10,483.20	\$ 10,920.00	\$ 11,356.80	\$ 11,793.60	\$ 12,230.40	\$ 12,667.20	\$ 13,104.00	\$ 13,540.80	\$ 13,977.60	\$ 14,414.40	
49	2026-27 Tax Bill	2.00%	\$ 10,692.86	\$ 11,138.40	\$ 11,583.94	\$ 12,029.47	\$ 12,475.01	\$ 12,920.54	\$ 13,366.08	\$ 13,811.62	\$ 14,257.15	\$ 14,702.69	
50	Increase		\$ 210	\$ 218	\$ 227	\$ 236	\$ 245	\$ 253	\$ 262	\$ 271	\$ 280	\$ 288	

**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I	J	K	L
1	Real Estate Tax Impact of Long-Range Budget Plan											
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14												
15	Note: Based on the Lehigh County Property Classification Totals Report Dated 01/27/2026, the average assessed value of a residential property is 216,367.											
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**East Penn School District
Long Range Fiscal and Capital Plan**

	A	B	C	D	E	F	G	H	I	J	K
	Current and Proposed Budget Analysis										
			2025-26 Budget vs. 2025-26 Estimated				2025-26 Budget vs. 2026-27 Budget				
	Description	Budget 2025-26	Estimated 2025-26	Variance Budget vs. Est	Percentage Variance	Budget 2025-26	Budget 2026-27	Variance Budget vs. Budget	Percentage Variance		
1											
2											
3											
4											
5											
6											
7											
8											
9	Local Revenue	\$ 144,392,192	\$ 144,460,313	\$ 68,121	0.05%	\$ 144,392,192	\$ 150,915,296	\$ 6,523,104	4.52%		
10	State Revenue	49,058,023	49,001,555	(56,468)	(0.12%)	49,058,023	50,833,426	1,775,403	3.62%		
11	Federal Revenue/Other Sources	1,614,944	1,481,113	(133,831)	(8.29%)	1,614,944	1,529,928	(85,016)	(5.26%)		
12	District Priorities (Revenue)	-	-	-	0.00%	-	-	-	0.00%		
13											
14	Total Revenue	<u>\$ 195,065,159</u>	<u>\$ 194,942,981</u>	<u>\$ (122,178)</u>	<u>(0.06%)</u>	<u>\$195,065,159</u>	<u>\$203,278,650</u>	<u>\$ 8,213,491</u>	<u>4.21%</u>		
15											
16											
17											
18	Salaries	\$ 81,791,758	\$ 80,887,687	\$ (904,071)	(1.11%)	\$ 81,791,758	\$ 84,465,504	\$ 2,673,746	3.27%		
19	Benefits	54,923,368	54,669,672	(253,696)	(0.46%)	54,923,368	59,931,567	5,008,199	9.12%		
20	D/W Instructional Services	28,592,773	27,063,474	(1,529,299)	(5.35%)	28,592,773	27,089,875	(1,502,898)	(5.26%)		
21	D/W Non-Instructional Services	31,683,360	23,685,048	(7,998,312)	(25.24%)	31,683,360	33,887,938	2,204,578	6.96%		
22	District Priorities (Expense)	-	-	-	0.00%	-	-	-	0.00%		
23	Fund Transfers	7,580,000	8,269,000	689,000	9.09%	7,580,000	6,524,966	(1,055,034)	(13.92%)		
24	Debt Service	1,527,100	1,527,100	-	0.00%	1,527,100	1,542,700	15,600	1.02%		
25											
26	Total Expenditures	<u>\$ 206,098,359</u>	<u>\$ 196,101,981</u>	<u>\$ (9,996,378)</u>	<u>(4.85%)</u>	<u>\$ 206,098,359</u>	<u>\$ 213,442,550</u>	<u>\$ 7,344,191</u>	<u>3.56%</u>		
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Glossary

LOCAL REVENUE

Current Real Estate Taxes – taxes assessed and levied upon real property, which includes land and land improvements.

Interim Real Estate Taxes – taxes levied on new construction not appearing on the annual tax duplicate.

Public Utility Realty Tax (often referred to as “PURTA”) – payments from the Commonwealth of PA to offset tax exempt properties owned by public utilities.

Payments in Lieu of Taxes – payments that are either voluntarily or through stand-alone agreements for tax exempt properties.

Current Earned Income Taxes (often referred to as “Local Taxes”) – taxes levied upon wages, salaries, commissions, net profits, or other compensation of district residents who earn income. The rate levied by East Penn School District is one-half of one percent (0.5%).

Real Estate Transfer Taxes – taxes assessed on the transfer price of real estate exchange transactions for real estate located within the district’s boundaries. The rate levied by East Penn School District is one-half of one percent (0.5%) of the transfer price.

Delinquent Taxes – payments received for taxes that have become delinquent. Specifically, real estate taxes become delinquent when real estate tax collectors close their books, ordinarily December 31, and make final settlement of the tax duplicate.

Earnings on Investments – payments received on temporary or long-term interest-bearing investments and interest-bearing checking accounts.

Revenue from Local Governments – payments received from the appropriation of another local government unit, such as funding for crossing guards.

IDEA Revenue – payments received for the Individuals with Disabilities Education Act (“IDEA”) coming from Carbon Lehigh Intermediate Unit (“CLIU”) as an agent of the federal government.

Tuition from Patrons – payments received for educational services provided by the district, such as summer school tuition, adult education, driver training, hosting intermediate unit classrooms, and other tuition-based programming.

Miscellaneous Income – local revenues not included in other categories, such as gate receipts, athletic fees, donations, EPSD Foundation grants, facility rentals, etc.

STATE REVENUE

Basic Education Funding – subsidy payments from the Commonwealth of PA for basic instruction and operations.

Cyber Charter Transition Funding – subsidy payments from the Commonwealth of PA to reimburse school district for the cost of tuition paid to cyber charter school pursuant to section 2591.1 of the PA Public School Code.

Tuition from Courts – subsidy payments from the Commonwealth of PA for children who are orphans and/or placed in private homes by the courts.

Special Education Funding – subsidy payments from the Commonwealth of PA for special education programs and services.

Pupil Transportation Subsidy – subsidy payments from the Commonwealth of PA for pupil transportation expenditures.

Rental & Sinking Fund Reimbursement – subsidy payments from the Commonwealth of PA for approved lease rentals, sinking fund obligations or other debt obligations approved for reimbursement by the Pennsylvania Department of Education (“PDE”).

Health Services Subsidy – subsidy payments from the Commonwealth of PA for health service expenditures, including medical, dental, and nurse services.

Property Tax Reduction Allocation – payments from the Commonwealth of PA designated for school property tax reduction in accordance with Act 1 of 2006.

School Safety and Security Grants – subsidy payments from the Commonwealth of PA for safe school programs.

Ready to Learn Block Grant – subsidy payments from the Commonwealth of PA for resources that focus on student achievement, academic success, full-day kindergarten, and other proven educational programs.

Social Security and Medicare Tax Reimbursement – subsidy payments from the Commonwealth of PA for the Social Security and Medicare tax contributions paid on behalf of employees, which are approximately 50% of District’s Social Security and Medicare tax obligations.

Retirement Reimbursement – subsidy payments from the Commonwealth of PA for a matching share of the district’s retirement contributions for active members of the Public School Employees Retirement System (“PSERS”).

FEDERAL REVENUE

Title I – funding originating from the federal government for improving the academic achievement of disadvantaged children under the Elementary and Secondary Education Act.

Title II – funding originating from the federal government for preparing, training, and recruiting high quality teachers under the Elementary and Secondary Education Act.

Title III – funding originating from the federal government for language instruction for English learners and immigrant students.

Title IV – funding originating from the federal government for 21st century schools that offer student support and academic enrichment.

Elementary and Secondary School Emergency Relief Fund (“ESSER”) – emergency relief funding authorized by a variety of Federal Acts to address the impact of the Novel Coronavirus Disease 2019 (“COVID-19”) on elementary and secondary schools.

Medical ACCESS Reimbursement – reimbursement from the Medicaid program for services provided to Medicaid enrolled special needs students including, but not limited to, occupational therapy, physical therapy, psychological counseling, and transportation. Reimbursements also include administrative claiming expenses.

FUND BALANCE

Non-Spendable Fund Balances – Funds that cannot be spent because they are either (1) not in a spendable form or (2) legally or contractually required to remain intact. Examples are prepaid expenses, inventories and the principal of a permanent fund.

Restricted Fund Balances – Funds that are restricted for a specific purpose. The constraints on these amounts must be externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or by enabling legislation. Enabling legislation authorizes the government to assess, levy, charge or mandate payment and includes a legally enforceable requirement on the use of these funds. Examples are monies specifically set aside for capital improvements or memorial funds being held as a trust agent.

Committed Fund Balances – Funds that can only be used for specific purposes as a result of formal action by the school's highest level of authority (in most cases this would be the school board). Once the item is committed, it cannot be used for any other purpose unless changed by the same procedures used to initially constrain the money. Examples are monies set aside by resolution of the board to mitigate future cost increases in retirement fund contributions, healthcare costs, or other future expenditures.

Assigned Fund Balances – Funds intended to be used for a specific purpose as determined and authorized by a committee of the governing board or by an individual authorized by the LEA's governing board, such as the superintendent or chief financial officer. Unlike committed fund balances, assigned fund balances can be changed without formal action and do not need to be designated by the governing board. Examples are monies set aside that were generated in one fiscal year for use in the subsequent fiscal year for activities such as field trips.

Unassigned Fund Balances – Funds that have not been designated for a specific use or purpose and have not been categorized as restricted, committed or assigned. This portion of the fund balance is commonly used to meet cash flow needs or to finance monthly operating expenditures. While the unassigned fund balance is technically spendable, a significant portion as of June 30 is reflected in accounts receivable from federal, state and local sources that is not available to be spent until received in the following months. Generally, school districts have little income during June, July and August, but they have a lot of expenditures associated with the close of one year and the start of another. For this reason, many school districts require fund balance to cover current obligations or unexpected increases in expenditures.